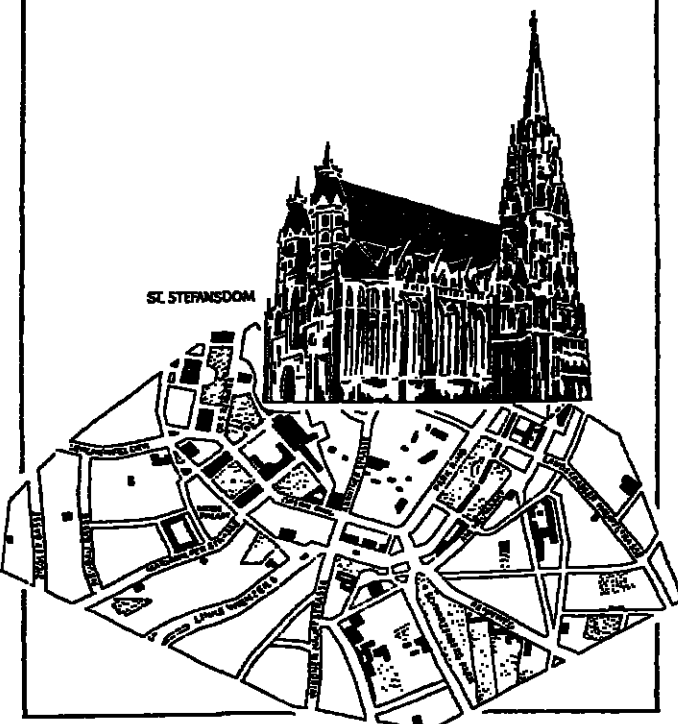


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EUROPEAN NEWS

Bridget Bloom looks at the crucial Anglo-German role in defence collaboration

Old rivalries dog Nato weapons co-operation

BRITAIN'S Tornado aircraft, being built jointly with Germany and Italy, cannot be re-armed at German (or Italian) air bases.

New German military helicopters will not be refuellable at British bases, since Nato allies cannot use each other's pressure refuelling equipment. Not even the pallets, which hold critical stocks in time of war, are of standard design between Britain and Germany or the other major allies; nor yet is bridge building equipment.

If these uncomfortable facts are taken as a guide—and they were instanced before a high level seminar on European defence co-operation in Bonn recently by both British and German officials—Anglo-German defence co-operation has a very long way to go.

Yet in a formal opening speech to the seminar, Sir Julian Bullard, Britain's Ambassador to Bonn, spoke of Anglo-German defence relations in the most glowing terms. European multi-lateral defence co-operation was underpinned by a web of bilateral relationships, Sir Julian said, with Anglo-German co-operation providing an "impressive model both at the political and practical level."

Which is the correct picture? There is truth in both, of course. Anglo-German co-operation is a critical component of current efforts to strengthen defence collaboration between European members of Nato, and its limitations and achievements provide eloquent testimony to the difficulties that this will involve.

The Anglo-German seminar, jointly sponsored by the Deutsche Strategie Forum and the British Embassy, was a sign of the times.

The first of its kind, it was held in advance of two key

The three-nation Tornado programme is claimed to be a greater success than is generally realised. But Britain's aircraft cannot be re-armed at the air bases of its West German and Italian partners in the project



ministerial meetings designed to give new impetus to European defence collaboration. On April 22, foreign and defence ministers of the seven nation Western European Union met in Bonn to agree a new political structure for the 35-year-old organisation, while in June, Nato's European defence ministers will meet in the Independent European Programme Group (IEPG) to endorse a programme of action for much wider production of defence equipment.

Some observers believe these meetings represent a turning point in European defence collaboration: they hold that, against the background of the ever increasing cost of weapons systems, demanding economies of scale in production, as well as Europe's need to compete with U.S. defence industries, much more progress will be possible than in the past.

The present Anglo-German relationship illustrates some of the areas of promise, and of difficulty.

In some senses, the relationship is as Sir Julian Bullard describes it: the presence of nearly 72,000 British troops (including 11,000 RAF personnel) plus 100,000 dependents and

other civilians, gives Britain a military presence second only to the U.S. with far fewer problems.

In the defence procurement field, however, progress has been patchy. Sir Julian Bullard noted that Germany spent more on equipment collaboration with the UK than with any other ally, but figures are hard to come by. Britain's overall trade in defence equipment (which is not the same thing) is put by Britain at about £500m last year. Certainly Anglo-German collaboration is dominated by the Tornado project; outside that, there are only four medium sized equipment programmes which involve Britain and Germany—though not on a bilateral basis.

Two of these—the MLRS or multi-launch rocket system, (Nato's updated answer to the Soviet Stalin organ) and the Sidewinder missile involve European production of American weapons. The successful Sidewinder programme, which also involves Italy and Norway, is giving way to split European-U.S. development of new advanced short range and medium range air-to-air missiles (known as ASRAAM and AMRAAM), although the

American programme is now in some doubt.

Of the other two current projects, production of the Field howitzer 70 has done well, but its planned successor, the SP 70, a self-propelled howitzer, has been a disaster: 12 years in development, about £150m spent, with both technological problems and the lack of a prime contractor bedevilling current attempts to start production.

Mr Adam Butler, British minister for defence procurement, noted Europe's need to progress from the present "ad hoc and patchy patterns of collaboration" to a more "systematic process for securing wider and more permanent collaboration" — a need certainly evident in the Anglo-German experience.

Part of the problem is a difference of approach — officials say that overall Germany spends some 50-60 per cent of its equipment budget on collaborative projects, compared to Britain's 10-15 per cent, a

figure which is partly explained by Britain's bigger defence industrial base.

Impressive lists of new projects on which collaboration is being studied exist in both Bonn and London. A few, like the third generation anti-tank weapon, have gone beyond the study phase, while others, like a new main battle tank for Nato, may not make progress for another generation.

For all the talk of giving defence collaboration new impetus, what is not yet clear is whether either political or industrial leaders of the main European countries are yet ready to overcome old rivalries. Perhaps in the end the most remarkable thing about the Anglo-German seminar was that the principal reason it was supported by the Foreign Office was apparently fear that Germany's burgeoning defence relationship with France would overshadow that with Britain.

Gen Sir Nigel Bagnall, commander of UK forces in Germany, put it most bluntly when he foresaw "a danger that Franco-German co-operation could result . . . in an increasingly bilateral approach to defence co-operation" being developed between France and Germany which would mean, he claimed, that Britain would be "obliged to look elsewhere for collaboration ventures."

Anglo-French rivalry and mutual suspicion, at a bureaucratic and political as well as at an industrial level, is surely at the heart of Europe's difficulties over defence co-operation.

It has produced its own "eternal triangle" as the two nations vie for the favours of Germany and it now threatens to jeopardise the biggest project of all, the proposed new five nation European fighter aircraft, as the French and British aerospace industries struggle to see their ideas prevail and if possible to win over Germany to their cause.

Greens score another own goal

By Rupert Cornwell in Bonn

A ROW over sex with children has cast an unfortunate shadow over efforts by West Germany's left-wing Greens to close ranks before the crucial state election in North Rhine Westphalia in just over a month.

In a narrow sense, the argument was settled in Bonn over the weekend when a special congress of the party voted to overturn an earlier move by Green delegates in the state itself. That move would have demanded that such practices no longer being considered a criminal offence be made an explicit plank in their electoral programme. At present sex with children under 14 is illegal.

But the subsequent reversal came amid such tumult that many Greens fear that the lingering controversy may seriously jeopardise their party's attempt to secure the vital 5 per cent of the popular vote on May 12, which would ensure them representation for the first time in the regional parliament of West Germany's most populous state.

"We have got ourselves into a situation somewhere between plain lunacy and dangerous reaction," was one of the milder comments to be heard. The congress, often almost beyond control, was punctuated by exchanges, not only of abuse, but also of weaponry such as mustard tubes and water pistols, between the contending factions.

The rumour is the second political own goal in as many months by the Greens, at a moment — for the first time in several years — when their popular appeal is showing signs of weakening.

Earlier this year the party laid itself open to criticism from all quarters when a group of its MPs appeared to take a sympathetic line to far-left terrorists, at the time of the murder of a leading aerospace industry executive by members of the Red Army Faction (RAF) extremist group.

That episode is widely credited to have contributed to the surprisingly poor showing of the Greens in the Saarland state election in February, when they failed ignominiously to reach the 5 per cent threshold, and in fact fared worse than five years earlier.

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Irish spending soars

BY BRENDAN KEENAN IN DUBLIN

THE IRISH Government may have a struggle to meet its financial targets for this year, according to first-quarter figures released yesterday. These show that more than half the targeted current deficit of Ir£1.2bn (\$1.2bn), had been incurred in the first three months of 1985.

The Government has already repaid half its total Ir£2bn Exchequer borrowing requirement for the year, over Ir£1,000m of which was borrowed abroad.

Officials stressed that first-quarter figures were not a reliable

guide to the final outcome, and that technical factors had come into play. But they are worried that tax receipts have fallen about 5 per cent below target.

It is also the first time since 1982, when there was a massive overrun, that first-quarter figures have represented more than 50 per cent of the annual target. On this basis, Mr Alan Dukes, the Finance Minister, warned that a review of spending plans and taxation later in the year could not be ruled out.

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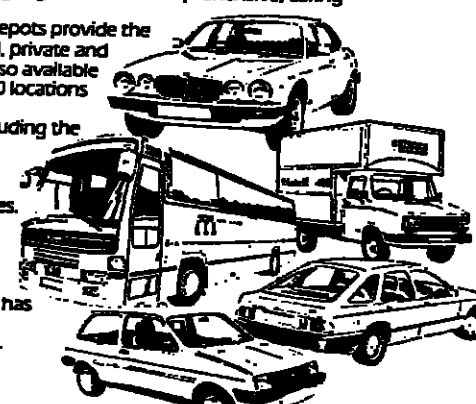
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EUROPEAN NEWS

Spaniards scrutinise EEC terms

BY DAVID WHITE IN MADRID

THE COMMON MARKET? "Of course I am interested," said Nicasio Lopez Blasco, a 36-year-old vendor, from behind a large neat pile of oranges. "But I can't say I'm thrilled."

Now that the terms for Spanish and Portuguese membership have finally been agreed, many ordinary Spaniards are asking what they will get out of it.

"You tell me what will happen to my fruit stand," said Sr Lopez. "I don't know, until we are really in, we won't know what's going to happen."

The hardware man in the same covered market in Madrid was frankly worried. The introduction of value-added tax next year would be terrible, he

said.

"Sweden, which is a very developed country, did not want to join," he pointed out. "There must be something behind it. Why should we, with all our problems, want to get in?"

The butcher was pleased Spain was about to join, but thought there would be no big changes. He would just be getting more supplies from abroad.

Sr Lopez, who heads the local market association, said nobody had discussed the implications because they were all in the dark. But he had his own theory.

"I think we are going to send all our fruit abroad. There will be no fruit here, and so prices will go up. The housewife, in-

stead of buying two kilos of my fruit, will only buy a kilo and a half."

Politicians and the Press have been close to euphoria about the conclusion of negotiations, and Spaniards accustomed to travelling abroad relish the thought that they will soon no longer have to stand in the "aliens" queue at airport customs.

But after weeks of hearing about hake quotas, wine surpluses and transitional tariffs, the man in the street still has the vaguest idea about the EEC.

The images once conjured up by the word "Europe" were those of the tourists who began flooding into Spain in the 1960s,

or of the high wages then easily available to emigrant workers: easy-going, leggy blondes and abundant D-marks. Now the one firm idea people have about it is high prices.

Some Spaniards—fishermen, small farmers, many small businessmen—fear for their livelihoods. And poorer regions that have been looking forward to the promise of EEC funds are beginning to reassess their prospects.

For a region such as Galicia in the northwest, predominantly of smallholders, with a big fisheries sector and a doomed shipyard industry, it is a hard coming-down-to-earth.

Regional differences, instead of getting narrower in the Community, may end up growing.

Portugal races to implement wide reforms

BY DIANA SMITH IN LISBON

THE PORTUGUESE Government is starting sweeping civil service reforms in preparation for EEC accession. At the moment, according to Sr Rui Machete, the Deputy Premier, the civil service is in no position to respond to the demands of membership.

Completion of negotiations has ended eight years of marking time, with few efforts to tackle severe structural deficiencies. Now, the Soares Administration will race against the clock to implement long-needed measures in administration, industry and agriculture.

Financial compensation from the Community will help after accession to offset part of the impact of entry on Portugal as the poorest, least developed new member with disparate price structures where some farm prices are far higher than Community averages, and inefficient agriculture requiring grain imports from the U.S. of \$800m-\$1bn a year.

According to Sr Ernani Lopes, the Finance Minister, who led the last, hardest stage of negotiations, during the six years after accession Portugal will receive Ecu 1bn (£580m) to

make it a net receiver not contributor. This will offset levies to be paid to the EEC on grain imports from non-EEC suppliers.

Also the Community will pay Ecu 1.25bn reimbursement for VAT and other contributions, and set up an industrial assistance programme similar to the Ecu 700m programme for Portuguese agriculture lasting ten years after membership.

Like agriculture, Portuguese industry is rife with diminutive, unproductive companies with limited ability to respond to EEC challenges. Bluntly, Sr

Mario Soares, the Prime Minister, is saying that "what ever is obsolete will have to go." The social costs of this could be considerable.

Sr Lopes agreed that a serious problem caused by uneven agricultural productivity and prices, is safeguarding farmers' income during the 10-year gradual adjustment of prices to Community levels. Portuguese farming associations are already warning that agriculture could collapse after accession.

Portuguese Banking and Finance, Pages 11-14

Croatia boosts hard currency

By Aleksander Labi in Belgrade

CROATIA, Yugoslavia's most heavily indebted republic, has boosted its hard currency earnings to the extent that it ran a \$320m current account surplus last year and reduced its debt since 1981 by \$800m to \$3bn, to Mr Ante Markovic, the Prime Minister said.

Croatia's problems were aggravated by the fact that INA, the Yugoslav oil company and the country's largest enterprise within its borders, borrowed heavily in the early 1980s to pay what amounted to the national oil import bill.

Police to halt Soviet corruption

BY PATRICK COCKBURN IN MOSCOW

ABOUT 9,000 extra police have been sent to the southern Soviet republic of Uzbekistan as part of the drive against corruption in the region.

There was an extensive purge of party leaders and government officials in Uzbekistan last summer, but a recent meeting of the republic's Communist Party led to a number of district, regional and town party secretaries and heads of ministries being dismissed. Pravda, the official Soviet newspaper, said yesterday.

The changes are part of the movement by Mr Mikhail Gorbachev, the new Soviet leader, to remove incompetent or corrupt party and administrative officials. Uzbekistan, with a population of more than 15m, had the same Communist leader from 1959 to 1983.

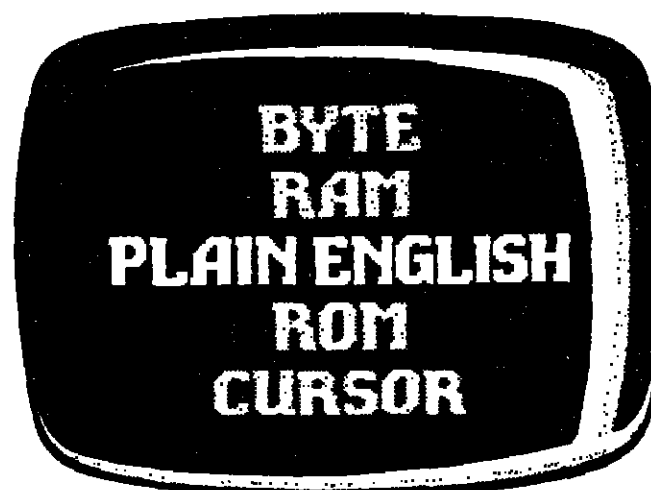
The Soviet press is giving extensive publicity to the activities of those who have been dismissed. A problem in Uzbekistan and the neighbouring republic of Armenia is that those removed are often

reappointed to positions of equal authority by their friends.

Mr L. Mnatsakanian, a well-connected Armenian specialist in running zoos, became managing director successively of four different enterprises in two years in the republic's Ministries of Light Industry and Domestic Requirements, according to a press report yesterday.

The purge of party and government apparatus is still only in its early stages, but is expected to gather pace as the next party congress, scheduled for the end of the year, approaches.

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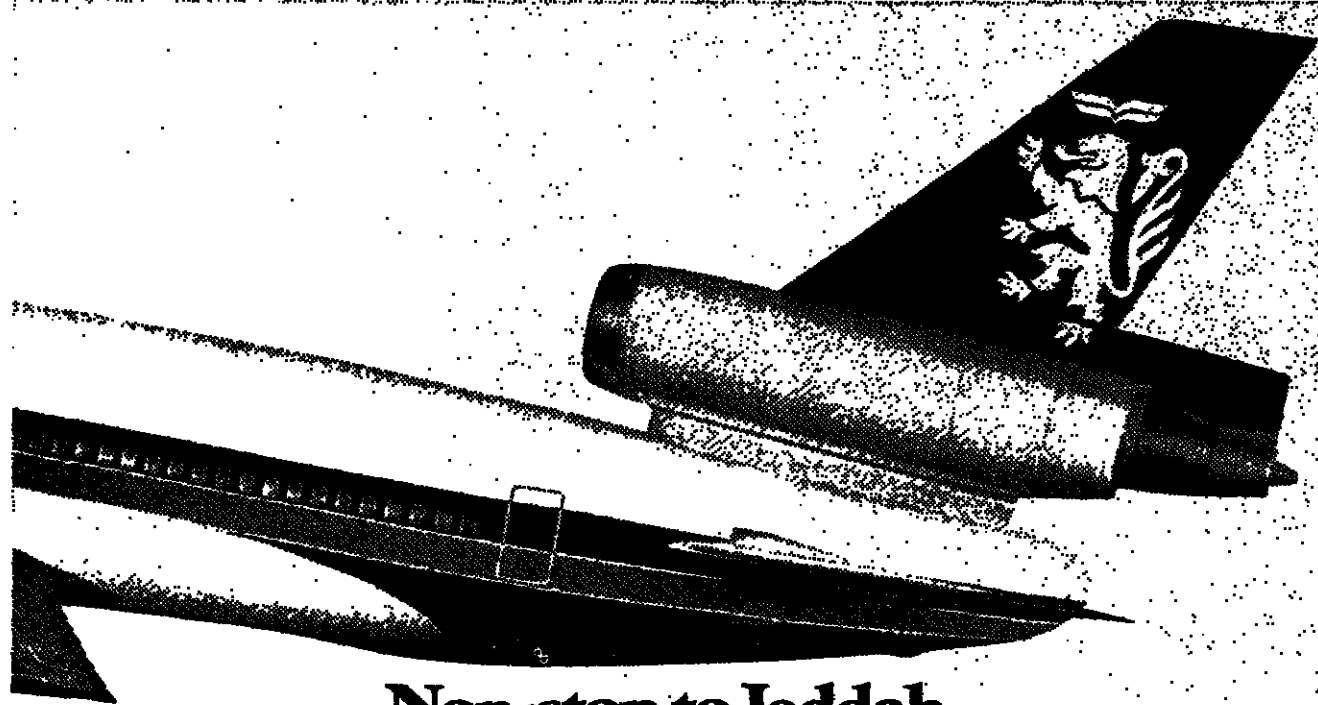
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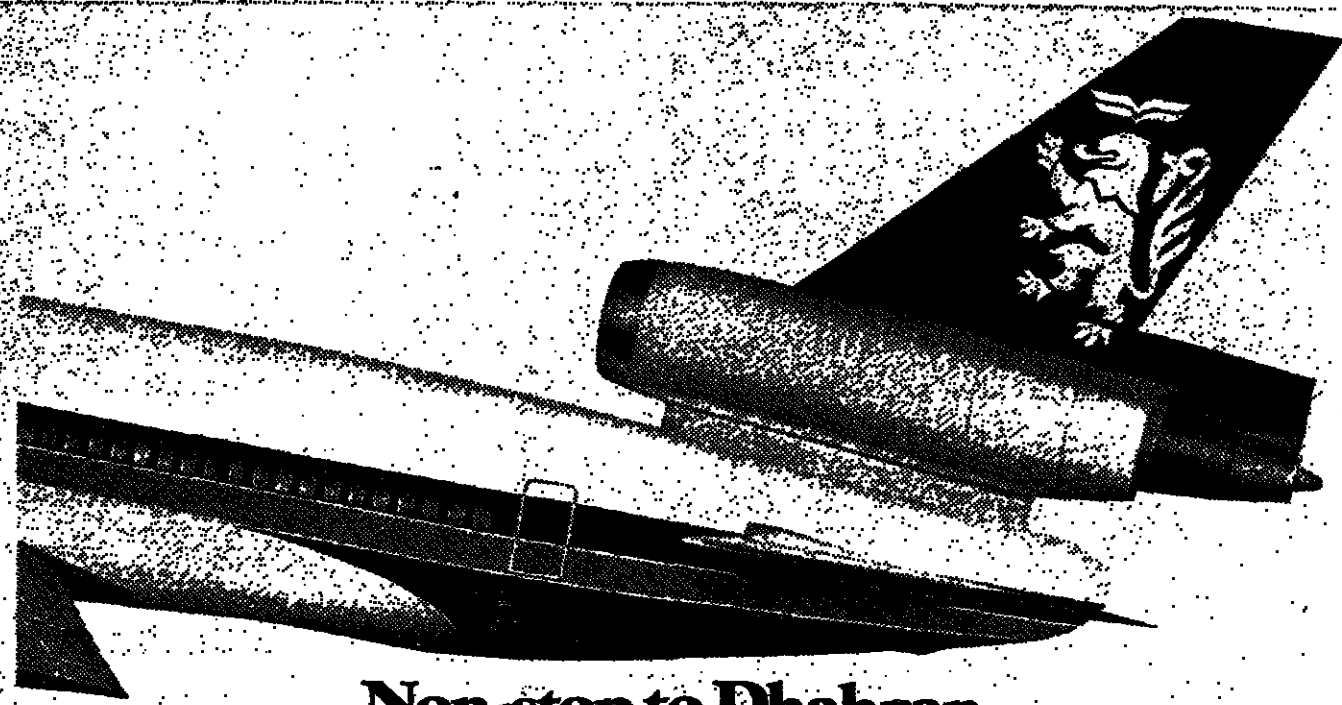


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OVERSEAS NEWS

JEWISH LEADERS ABDUCTED

THE HEAD of Lebanon's small Jewish community, Mr. Ishaq Sasson, is the latest victim in a wave of kidnappings in the Moslem-dominated half of the Lebanese capital, Our Beirut Correspondent reports.

Mr. Sasson, who disappeared on his way home from Beirut airport on Sunday, was the fourth Jewish Lebanese resident to disappear mysteriously since last Friday.

The others were abducted

by gunmen in the city's old Jewish quarter which is now a densely populated Shi'ite Moslem area, where refugees from South Lebanon have taken over empty houses.

Over 6,000 Jews lived in Beirut until the first Arab-Israeli war in 1967. Fewer than 100 remain. Police said

three kidnapped were: Mr. Elie Hallak, deputy

head of the community, Mr. Raim Cohen, 33, and Mr. Elie

Srouf, 68. No one has claimed

responsibility so far.

Christian militias step up attacks around Sidon

BY NORA BOUSTANY IN SIDON

THE STREETS of this southern port city were deserted and grim yesterday after a weekend of battles in which Israeli-backed Christian militiamen fought against the Lebanese Army, Moslem militiamen and Palestinian guerrillas for the first time since the Israeli invasion of Lebanon in 1982.

Sidon's member of parliament, Dr. Nazih Bizi said 40 people had been killed and about 100 wounded in the clashes. He said 35 of the dead were from the Palestinian camps of Ain al Helweh and Mieh Mieh on the outskirts of Sidon.

Shelling had come from the Christian-held townships of Hailieh, Qana, Majdaloun and Kfar Falous east of the port city.

Syria yesterday dispatched Maj. Gen. Mohammed al Kholy, the national security adviser of Syrian President Hafez Assad, with an urgent message to Lebanese President Amin Gemayel. Damascus has been mediating with Lebanese Moslem leaders to stall threats for "drastic action" over the communal violence in Sidon unless the Beirut Government sends Lebanese troops to the embattled city. Yesterday the Army Command decided to send 400 soldiers to Sidon.

Mr. Foad Siniora, a consultant for Saudi Lebanese businessman Mr. Rafik Hariri, and a former head of the Central Bank Control Commission, who comes from Sidon, said the Lebanese Forces — the Christian militias — were shelling the Palestinian refugee camps and the approach to Sidon "supported by the Israelis".

The Israeli-trained and equipped South Lebanon Army led by rebel commander Antoine Lahd is shelling from adjacent hills.

Several senior Sidonese

figures agreed the Israelis were

behind the escalation. The aim, they claimed, was to show that the conflict was between Palestinians and Lebanese Christians and to encourage the bulk of Christian residents in the area to move to a southern border strip that would form a secure buffer zone north of the Israeli frontier.

Dr. Bizi said the Israeli-backed militiamen were using artillery against the refugee camps, while guerrillas had nothing but small arms to fight back. Palestinian guerrillas, who had returned to the camp in the wake of the Israeli withdrawal of February 16, were using rusted machine-guns, which they said they had unearthed from where they had been buried during the Israeli invasion.

Some 30,000 residents of Ain al Helweh fled their flimsy dwellings to the centre of Sidon, where mosques and schools were opened to receive them. Mr. Mohammed Zastari, the head of the Sidon Chamber of Commerce and Industry said he had been evicted from his home by militiamen.

Mr. Rashid Karami, the Lebanese prime minister, charged that Israel was instigating the hostilities around Sidon to accelerate demographic changes and to scare the Christian community into leaving. Hundreds of families have already evacuated the city in fear of sectarian reprisals. Yesterday five Christians were kidnapped on their way into Sidon from the villages of Kfar and Adousyeh, Dr. Bizi said.

The Sunni Moslem deputy said the Israelis had dropped leaflets from helicopters over the last few days urging Christians to leave to the Gazza area further south. He estimated that only 100 Palestinian fighters had returned to the camps since February to visit their families.

Israeli 'package deal' lets prices rise by up to 20%

BY TONY WALKER IN JERUSALEM

PRICES OF goods and services in Israel increased by up to 20 per cent yesterday under a "package deal" agreed to by political and trade union leaders.

Following yesterday's "across-the-board" increase prices will be frozen for two months as the Government of Mr. Shimon Peres struggles to bring down inflation to a single-digit monthly rate.

Israel's Cabinet approved "package deal II" at its meeting on Sunday despite opposition from several ministers who wanted the increases deferred until after the Passover holiday.

Under the agreement almost all items in the economy go up by at least 7 per cent.

Mr. Peres is reported to have argued strongly in Cabinet for the immediate implementation of the price rises, saying that under the package deal inflation would be further moderated or, the balance of payments deficit reduced by \$1.5bn.

In a scathing report of Israel's land settlement policies in the occupied territories, a former deputy mayor of Jerusalem says that 52 per cent of the West Bank is now under total Israeli control.

Mr. Meron Benvenisti, who heads a research group into land use in the West Bank, says the

"Israelis, by imposing direct control over half of the West Bank, have actually created two spatially segregated regions, ethnically divided, separate and unequal."

The study found that the entire eastern third of the West Bank and considerable parts of its western side is "designated for the exclusive use of the Israelis." Almost half of the seized areas is for military purposes.

"The area seized satisfies both short- and long-term Israeli interests. Palestinian users and communal interests are excluded."

The report charged that Israeli land control policies are aimed at encircling Arab areas and that the road network is not only designed to bypass Arab population centres, but also to fragment and dissect Arab settlement regions.

It said the legitimate requirements of 800,000 Arabs and their communal needs are consciously ignored and this reflects "explicit sectarian planning strategy."

Mr. Benvenisti noted that in 1947 Jews controlled less than 10 per cent of all of Mandatory Palestine. The position has now been reversed, with the Arabs have been left with 15 per cent.

Security forces hold 17 in wake of Khartoum rioting

SUDAN'S security forces have arrested 17 people for alleged anti-government activity as doctors yesterday continued a strike to protest at what they believe was police brutality in handling last week's riots. Agencies report from Khartoum.

Troops yesterday continued to guard key installations in the capital, which was described as calm following the riots which broke out in protest against price rises for bread, fuel and other goods.

Meanwhile, however, informed sources Khartoum said that several professional unions had agreed to call a one-day general strike tomorrow to demand that President Jaafar Nimeiri step down. The President is currently visiting the U.S., where he was expected last night to discuss with President Reagan the prospects for extra

aid to support the country's depressed economy.

Three seasons of serious drought and the big influx of refugees this year have brought Sudan to the brink of disaster, a UN Food and Agriculture Organisation report said yesterday.

The FAO World Food Programme report said production of the staple sorghum fell by 39 per cent last year, creating a deficit of at least 1m tonnes which had to be filled by donors urgently, if famine was to be averted.

Five to seven million people (out of a population of more than 20m) risk starvation, a U.S. official in Khartoum said.

Due to dwindling grain stocks and poor harvests in most of Sudan's nine regions, prices of sorghum and millet, the second staple, had soared, the report said.

Iraqi air raid kills 15 in Tehran

By Our Middle East Staff

AT LEAST 15 people were reported to have been killed and 50 injured when Iraqi aircraft again attacked Tehran, the Iranian capital yesterday. Iraq says that it is determined to keep up its raids on Iranian cities until the Tehran regime agrees to come to the negotiating table.

Iran has responded by firing long-range rockets at Baghdad and shelling other Iraqi cities, particularly Basra in the south.

The Iranian Government has said that it is willing to receive Mr. Perez de Cuellar, the United Nations Secretary General, who yesterday was in Saudi Arabia and is hoping to mediate in the conflict. But the Iranians made clear that they were only willing to discuss a partial ceasefire covering civilian targets and shipping in the Gulf.

Iraq claimed yesterday to have attacked another "large naval target" in the Gulf, but there was no independent confirmation and shipping sources said that vessels were loading normally at Kharg Island, Iran's main oil terminal.

Mr. Tariq Aziz, Iraq's Foreign Minister, who is visiting Japan, said yesterday that Iraq had to choose between a comprehensive war and a comprehensive peace.

TWO YOUNG Sikhs knocked at the door of a Hindu politician in the Punjab state capital of Chandigarh a week ago Sunday. They said they wanted to return some books to the politician Krishna Lal Manchanda of the Bharatiya Janata party. Instead they shot him dead with three bullets in his chest and stomach, injuring his 11-year-old son in the bargain.

The same evening, a student leader was shot dead in the front garden of his Chandigarh house.

These incidents were a grim reminder that, despite the relative calm of recent months, the crisis in the northern state of Punjab is far from over five months after it claimed the life of Prime Minister Indira Gandhi.

Now her son, Mr. Rajiv Gandhi, is trying to come to grips with the problem before it engulfs his own administration and deflects him from his primary aim of liberalising and galvanising India's industrial growth and improving bureaucratic efficiency.

He lives under a continuing threat of assassination and last weekend moved into a new home in Delhi which has been surrounded with earth ramparts, floodlit barbed wire fences and heavily armed security guards.

The delayed making any

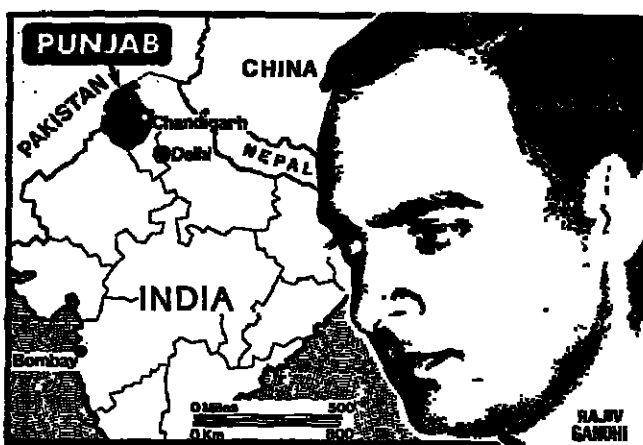
major moves on the Punjab

crisis till after India's gen-

eral election at the end of

John Elliott reports from New Delhi that the factional strife is far from over

Why Gandhi must ease tensions in Punjab



December and the state for an independent Punjab was taken over by the army or the Hindu attacks they suffered after Mrs. Gandhi's assassination, in which nearly 2,700 Sikhs have been killed.

Were a Sikh to be responsible for the assassination of another national leader, the ensuing riots would almost certainly dwarf the three days of chaos that followed Mrs. Gandhi's death. The way Hindus are speaking privately now, it seems that they would show little mercy for people who

distinctive with their turbaned heads and proud bearing, have been both respected and feared in the past.

So there is immense political pressure for the tensions to be eased with a settlement of the economic and political demands which lie behind the crisis, the removal of the army, and elections for a new state Assembly being called.

Mr. Gandhi started his moves on March 11 when seven Akali leaders were freed from jail, where they had been held since the Golden Temple operation. They included Mr. Harchand Singh Longowal, president of the Akali Dal, the Sikh's political party which has been losing ground to extremists in the past couple of years. More Akali activists are to be released soon.

Then Mr. Gandhi appointed as Governor Mr. Arjun Singh, an effective Chief Minister of the state of Madhya Pradesh who handled the aftermath of the Union Carbide gas disaster in Bhopal, the state's capital. Mr. Singh is a Hindu of the Rajput high land-owning caste who, like Sikhs, use Singh in their names.

Mr. Gandhi has recently visited Punjab, and three senior ministers are to go there soon. Mr. Gandhi told an audience of 30,000 in Hussainiwalla village near the Pakistan border that important plans for economic development of the state would go ahead.

On the same day, however, President Zail Singh, a Sikh, angered Sikh activists by presenting gallantry awards to army officers for their Golden Temple operation. Then, the two men were killed in Chandigarh and widespread protests and strikes were staged on the following two days. Mr. Longowal and a more extreme leader of a rival Akali faction, Mr. Jagdev Singh Talwandi, made statements which seemed to defy any attempt at conciliation.

He also demanded an inquiry into the anti-Sikh riots after Mrs. Gandhi was killed.

Such an inquiry could embarrass Mr. Gandhi, because some Congress I politicians are widely believed to have incited Hindus to attack Sikhs in Delhi and elsewhere. Nevertheless, Mr. S. B. Chavan, the Home Minister, has said in Parliament that the Government was "not averse" to an inquiry if it proved to be the final stumbling block to a Punjab agreement.

It now remains to be seen whether the Akali leaders' initial defiant words on being released were a temporary reaction to nine months in jail or an entrenched stance.

If no progress is made towards

talks, Mr. Gandhi could fall back on a solution so far avoided, and unilaterally announce a peace formula and order elections. But that might mean the necessary support in Punjab for a lasting peace.

There is one place a telex won't go to.

Telexes and in-trays just don't mix. A telex tends to go straight into the hands of the person it's intended for.

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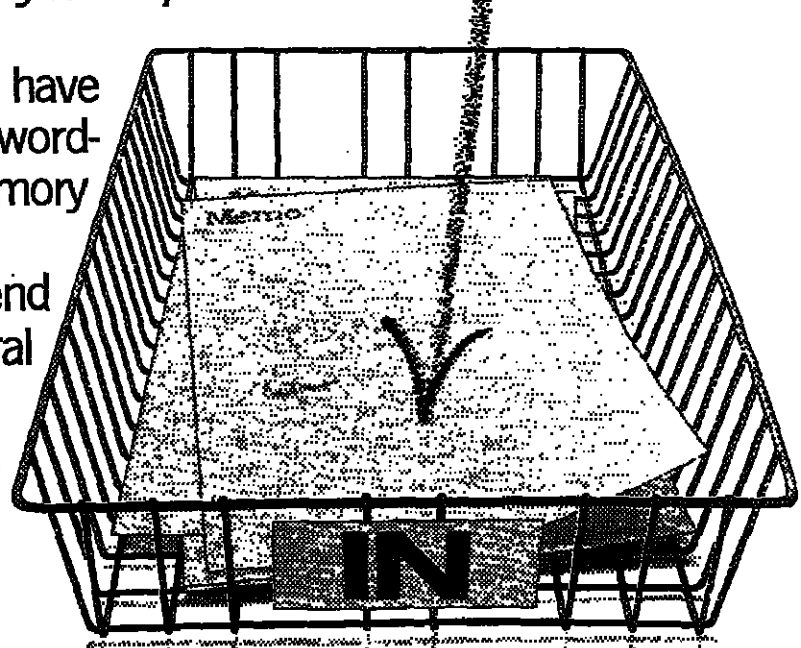
You can programme the machine to send a telex at any given time. So you won't have to wait until late to send information to Brisbane.

Or, for that matter, to Wagga Wagga. Yes, even businessmen in far-away Wagga Wagga are using telexes these days. (It's in New South Wales.)

Actually, there are now over one and a quarter million telex machines in two hundred countries world-wide, not including almost 100,000 in this country, which is an advantage in itself.

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AMERICAN NEWS

Reginald Dale, U.S. editor in Washington, reports on moves by the Reagan Administration to tighten up the Freedom of Information Act

U.S. conservatives on the offensive in right-to-know battle

AS THE second Reagan Administration gets under way, American champions of the public's right to know are steeling themselves for another round in their long-running battle with those who believe in the Government's right (or duty) to keep secrets.

For decades now the issue of government secrecy has divided political Washington into two immensely powerful warring factions, whose fortunes have waxed and waned with the overall political climate. On one side are ranged the media, the public interest pressure groups and their many, mostly Democratic Congressional allies (broadly speaking, the "liberals"), on the other, the government bureaucracy, big business and the law enforcement and security communities (the "conservatives").

At stake, in liberal eyes, is the whole concept of open popular democracy as envisaged by the nation's Founding Fathers. For the conservatives, the issue is government's right, and ability to govern, and the protection of the capitalist system.

Ten years ago, in the aftermath of Vietnam and Watergate, the conservatives were on the retreat. Now, in Mr Reagan's right-wing Washington, it is the liberals who are on the defensive and a series of developments in recent weeks have sharply increased their anxieties over what may lie ahead.

The liberals' most immediate concern is a court case in Baltimore in which they claim that the Government is trying to introduce a British-style Official Secrets Act via the courtroom backdoor. If that fails, or even if it does not, many of them believe that there will be moves to pass some kind of secrecy legislation in Congress.

Quite separately, the Administration and its conservative allies are preparing another determined drive to tighten up

the liberals would say, emasculate—the 1956 Freedom of Information Act (FOIA), which legally guarantees Americans the world's freest access to government information.

Earlier this month, liberal anxiety came close to alarm when the White House confirmed that the Administration was considering a new secrecy law proposed by the Central Intelligence Agency (CIA) with potentially as broad a sweep as the British Act.

The CIA proposal would reportedly have made it a crime for a government employee to disclose to the press or other unauthorised people any classified information "that could reasonably be expected to damage national security."

Invoking against the British "conservatives".

Liberals fear a UK-style official secrets act

example, the Washington Post last week angrily denounced the CIA move. "We do not have such a broad secrecy law in this country, and we don't want one."

By the end of the week, the Administration had decided against pursuing the CIA proposal, at least for the time being, although officials said that they continue to believe that such legislation would be "helpful."

To its liberal opponents, the Reagan Administration record already provides more than enough ground for deep suspicion. In its first four years, the Administration sought to expand the use of lie detector tests for public employees, to crack down on leakers, and impose life long censorship on officials with access to secrets. It tightened classification procedures, banned the press from

the 1983 invasion of Grenada (a move that turned out to be highly popular with the public in general) and often treated the liberal media as hostile and subversive. In Congress, it tried unsuccessfully to amend the FOIA to give it a tighter grip on official and business secrets.

In Baltimore, the Government is breaking new ground by using existing laws on espionage and theft of government property to prosecute Mr Samuel Morison, a civilian Navy employee, for supplying the British military magazine Jane's Defence Weekly with three classified photos of a Soviet aircraft carrier under construction.

It is only the second time that the Government has sought to interpret the espionage law as covering an act that has nothing to do with spying, in the traditional sense of secretly passing intelligence information to a foreign power. The first was the Pentagon papers case, which the Government lost on the grounds of its own misconduct.

If the Government succeeds in its case against Mr Morison, many legal experts argue, it will mean that the U.S. has effectively, although unknowingly, had a broad-based Official Secrets Act on the statute book since 1917, when the espionage law was first passed.

Although the trial is not due to open until the summer, the Government has already won the first round. In a pre-trial ruling, the judge upheld the Justice Department's position that Mr Morison could be prosecuted for disclosing national security secrets, even though no foreign spy was involved and there was no

allegation that he intended to harm national security.

The judge's ruling has already been challenged as unconstitutional by many experts and may not be upheld. The Administration may hold back on formally introducing new secrecy legislation until the issue is resolved.

There is no such reason, however, for the Administration to hold back on its plans to amend the FOIA and legislation to that effect has already been re-introduced in the new Congress by right-wing Republican Senator Orrin Hatch of Utah.

Mr Hatch's supporters say that his Bill is simply intended to "fine tune" the FOIA by

eliminating anomalies, such as one which inadvertently allows the release of names of government informants, and tightening control over business secrets and law enforcement operations against terrorists, drug dealers and organised crime.

Mr Hatch's opponents argue that while the Act is far from perfect, he is concentrating only on the problems encountered by government, when it seeks to withhold information, and not those facing requesters of information.

His changes, they say, will make the Act much harder to use to obtain information, give government much greater scope to "play procedural games,"

HOW THE ACT WORKS

Under the Freedom of Information Act (FOIA), government agencies must provide information unless it is covered by one of the following nine exemptions:

- Information properly classified as secret, in the interest of national defence or foreign policy.
- Documents relating solely to agency personnel rules and practices.
- Information withheld under other laws.
- Trade secrets and financial information obtained by an agency from a person or business.
- Some categories of internal letters and memoranda (including the policy making process covered by "executive privilege").
- Personnel, medical and similar files "the disclosure of which would constitute a clearly unwarranted invasion of personal privacy."
- Certain investigatory records compiled for law enforcement.
- Certain records kept by agencies that regulate financial institutions.
- Geological and geophysical data about oil and gas wells.

HOW TO APPLY

Write to the FOIA office of the appropriate agency (each agency has one), giving the clearest possible description of information required, rather than "all files relating to..."

There is no obligation to state why the information is requested. Search fees will usually be charged, but may be waived if the information is "in the public interest."

If the initial response is not satisfactory, an administrative appeal can be made to a higher official. If the appeal is denied, requesters can lobby Congressmen and/or go to court.

Most law firms will want an advance of \$500 (\$415) to \$1,000—although some free legal help is available. Judges may order the agency to pay costs if the requester "substantially prevails" in the law suit.

Summarised by Columbia Journalism Review, New York, and Center for National Security Studies, Washington D.C.

and add to the delays that are the main curse of the present system.

On the contrary, the Democrats say the Act should be further strengthened to reduce delays, narrow the areas exempt from public scrutiny and reinforce penalties against bureaucrats who misuse it to withhold information.

Under the Act as it now stands, any "persons," which includes foreigners, can request any "record" held by a government agency, including their personal CIA or FBI files. Congress is not subject to the law. The basic principle is that the public has the right of access to all official records unless the official can prove that one of nine exemptions applies (see box).

The agency in question must legally give its initial response within 10 days. But that is more honoured in the breach than the observance, and the first request is often only the beginning of a long process, which may involve the requester in further lengthy correspondence, administrative appeals, law suits and delays of up to several years.

For its part, the agency must search and review its records, decide how much to reveal and how much is exempt under the Act, assess, waive or argue over fees to be paid for the search by the requester and attempt to justify refusal to release all or part of the information.

For a bureaucrat who wants to stall, there is an almost infinite labyrinth of nooks and crannies to hide in. There are countless stories of agencies transferring requesters, and even records to other departments, and holding out until the applicant loses interest.

Although Congress added sanctions to the law when it strengthened its provisions after Watergate in 1974, no Federal official has ever been known to have been punished for improperly withholding records.

A recent study of the Act by the Columbia Journalism Review gave these examples of what it called bureaucrats' bottomless bag of "tricks": charging fees without justification, then refusing to act on the request until money is paid for information that might be useless or is never released; ignoring response times set by law; intentionally understating departments dealing with FOIA requests; forcing drawn out, expensive court cases; shutting documents between offices of the same agency; referring documents to other agencies, sometimes without informing the requester and "interpreting all nine exemptions in ways that ignore the spirit of the law."

When in doubt Reagan has urged classification

Other examples include arguing about what constitutes a "record"; blacking out information indiscriminately when some parts of the document are exempt from disclosure; releasing documents selectively only after a requester agrees to end further legal action and being excessively literal if the request is only slightly wrongly phrased.

Many requests, however, are granted without too much trouble. Mr Glen English, a Democratic congressman from Oklahoma and Senator Hatch's principal FOIA adversary, told a recent hearing that in 1983 the Pentagon granted more than 60,000 of just over 72,000 requests in full. The Justice Department responded fully to more than half its 24,000 applications. Most complaints inevitably come from journalists, who tend to make the most sensitive requests.

A report by the Washington-

based Campaign for Political Rights lists hundreds of examples of information released from government records on topics ranging from FBI harassment of Jane Fonda to CIA plots to assassinate foreign leaders.

(One petitioner is currently pressing for Mr Reagan's past FBI file).

A persistent seeker of restricted information may often persuade an agency to declassify an increasing number of documents as the request proceeds. But when the secret hard core is reached, courts will almost invariably side with the Government, as knowing best what constitutes a threat to national security. The Act leaves it to the President to define the rules of classification.

That has already allowed Mr Reagan effectively to tighten up the Act without the need for Congressional action. While President Jimmy Carter relaxed the rules and encouraged government employees to declassify if they could, Mr Reagan has urged classification when in doubt.

He countermanded a Carter ruling that an overriding public interest should take precedence over requirements to classify and his Justice Department's policy—in another reversal of Mr Carter's—has been, as a general rule, to defend all existing challenging government decisions to withhold information.

Nevertheless, for all its restrictive policies and its horror of leaks, the Reagan Administration has been just as dogged by them as any of its predecessors. It has not found a fool-proof way of preventing the problem of what to do when it is one of its own senior members who does the leaking. In its second term, the liberals believe, it will be even more determined to swing the pendulum from "open up to shut up."

Reagan offers Senate defence budget deal

BY OUR U.S. EDITOR

PRESIDENT Ronald Reagan has offered to reduce his defence spending request for the coming 1986 fiscal year by roughly \$10bn in the hope of winning a budget compromise with Senate Republican leaders.

In exchange, however, he is asking the Republicans to more than match his offer by agreeing to much deeper cuts in domestic programmes than they have so far been prepared to contemplate.

If the Republicans agreed to such a deal, Administration officials said yesterday, Mr Reagan would come roughly half way to bridging the wide gap between the two sides on next year's defence spending.

Mr Reagan has been seeking \$322bn in total defence appropriations for fiscal 1986, which begins on October 1, against \$322bn in total domestic spending. The Republicans' figure is intended to freeze real defence spending at a level equivalent to this year's \$282.6bn after taking inflation into account.

Administration officials, however, said that it was not at all sure that the negotiations, which resumed yesterday, would succeed. The White House was also still concerned at the steep defence cuts that the Republicans wanted to write into the budget for 1987 and 1988, they said.

For the deal to go through, the Republicans would have to accept cuts in programmes such as farm subsidies and urban development grants that they have hitherto rejected, and also abandon their plans to freeze cost of living increases for social security recipients.

Mr Reagan is still insisting that the cost of living increases go ahead as planned, meaning that the Republicans would have to find an additional \$6bn in savings next year to match the cuts they had hoped for from this quarter, as well as matching the \$10bn Mr Reagan is offering on defence.

Both sides, however, are still hoping to agree on a deficit reduction package of \$50bn or more, that would then go to the full Senate. At that point, Administration officials say, Mr Reagan would have a solid basis for "taking his case to the country."

Teamsters agree to three year wage deal of 10%

BY TERRY DODSWORTH IN NEW YORK

THE U.S. national trucking industry and the Teamsters Union have hammered out a three year wage agreement which will give pay increases of about 10 per cent to some 200,000 workers.

The deal is the latest illustration of the trend towards modest wage increases in the large nationally organised industries. It includes some substantial concessions from the union, which used to be famed for its intransigence and ability to drive a hard bargain.

Under the proposals, which will have to be put to local leaders of the union later this week, the annual cost of living provision, designed to give an automatic adjustment of wages for inflation, has been virtually eliminated. Workers will enter the industry at a 30 per cent

lower starting salary, and temporary employees will receive an 8.3 per cent pay cut.

Mr Jackie Presser, President of the Teamsters, said the agreement "successfully addressed" areas of great concern to members, including job security and increased fringe benefits.

The deal nevertheless underlines the weakened position of the Teamsters following the deregulation of prices and routes in the industry in the early 1980s.

It is by no means certain that the whole industry will accept the deal. Some of the smaller trucking companies say they will be unable to meet the salary scales and remain competitive with rivals who have emerged in the post-deregulation era.

Canada car workers go it alone

By Bernard Simon in Toronto

THE Canadian branch of the United Auto Workers has formally split from the Detroit-based union following an agreement on the division of strike funds and other assets.

The breakaway, which deprives the UAW of about 10 per cent of its members, was initiated last October when Canadian car workers pressed for different terms to U.S. workers in contract negotiations with General Motors. The dispute precipitated an 11-day strike in GM's Canadian plants, closing down many facilities in the U.S. which depend on parts made in Canada.

The U.S. union has agreed to transfer about 5 per cent of its assets, worth \$22.5m, to the Canadians, including \$30m to set up a Canadian strike fund. All but one of the Canadian union's local branches have approved the split, and a convention is due to be called in September to set up an auto workers union in Canada.

Mr Bob White, head of the Canadian union, said that an autonomous body will increase the influence of Canadian auto industry workers both in the U.S. and Canada. Detroit put strong pressure on the Canadians to settle last year's strike. Mr White said that Canadian workers can now negotiate with employers on their own terms.

Fed to tighten control of bond markets

THE President of the Federal Reserve Bank of New York, Mr Gerald Corrigan, said that more formal regulation of U.S. government bond markets "should and will be addressed." Reuter reports from New York.

Speaking before a House of Representatives subcommittee hearing on domestic monetary policy, Mr Corrigan said: "The Federal Reserve, in co-operation with the Securities and Exchange Commission and the Treasury, is taking a fresh look at that question (of formal regulation)."

The meeting was called to hear testimony on the Fed's proposed voluntary guidelines setting capital adequacy standards for secondary government securities dealers.

Mr Corrigan told the subcommittee that "the voluntary capital guidelines should and will be put in place." This would be done within a few weeks, he added.

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Senate keeps up pressure over Japanese imports

BY STEWART FLEMING IN WASHINGTON

LEGISLATION requiring the Reagan Administration to retaliate against Japanese imports of telecommunications, electronics and automobile products will be taken up by the Senate Finance Committee today.

The move comes as pressure mounts in Congress for a U.S. response to the apparent reluctance of the Japanese Government to meet U.S. demands for improved access to Japan's markets.

A spokesman for Senator John Danforth, one of the sponsors of the legislation, said yesterday that the Bill which will be proposed will require President Reagan to report to Congress within 45 days on whether Japan has opened its telecommunications markets to U.S. products.

If not, the President will be required to take to the Senate a bill to take to offset the \$40m (\$3.6bn) deterioration in the U.S. trade balance.

The deterioration is seen as a result of the sharp rise in imports of Japanese cars into the U.S. now expected as a result of the ending of the bilateral quota agreement on cars.

Even a few months ago, the prospect that Congress would seize the initiative from the Administration on bilateral

trade relations with Japan, seemed faint despite the surge in the U.S. trade deficit with its Far Eastern trading partner which hit \$37.6m last year.

But last week, amid signs that the U.S. would not achieve its objectives in the talks which have been taking place which are aimed at improving the access of U.S. products to Japanese markets, the Senate passed by a vote of 92-0 a non-binding resolution calling for retaliation against Japan.

The legislation which the Senate Finance Committee will take up tomorrow is a much more serious threat to U.S. Japanese trade relations. But it has a long way to go before it would become law. The Finance Committee will first have to approve, and perhaps modify, the legislation Senator Danforth is proposing.

The Bill would then be ready to be attached to legislation coming to the Senate from the House of Representatives which must originate trade and tax laws.

Then, both legislative chambers will have to consider the Bill and approve it before it could go to President Reagan. Congressional trade experts suggested yesterday, however, that it is now up to Japan to decide whether to take further steps to meet U.S. demands.

A fall in the transit of three key items accounts for the decrease in traffic, Robert Graham reports

How recession is hitting the Panama Canal

AT NINE in the morning the crowd of tourists is let in to visit Miraflores Lock in the Pacific entrance to the Panama Canal.

It remains to this day one of the great wonders of modern engineering, with virtually all the same machinery operational since the Canal's first use 70 years ago.

But the tourists who expect to see vessels going through the locks are disappointed. By the time they arrive, the ships have already passed through. Traffic is down to an average of 32 ships a day in both directions against a one-time high of 40 and a capacity of 42 per day. The world recession is directly to blame.

Towards the end of 1984 there was a slight upturn reflecting a modest improvement in Latin American economies and the recovery in the U.S. But projections for the current U.S. fiscal year by the Panama Canal Commission anticipate no substantial change with the daily average at 32.5 vessels, the same as 1983.

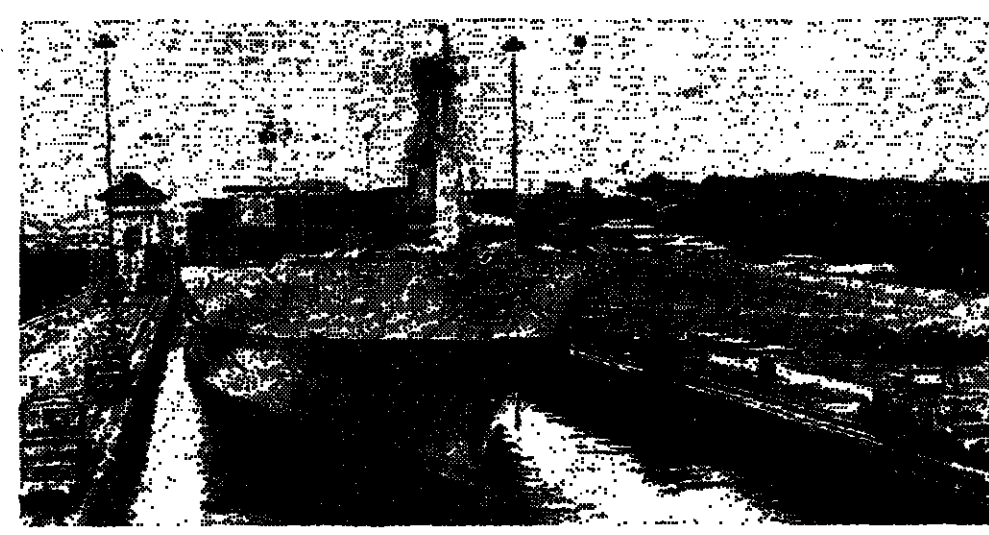
The decrease in canal traffic was accounted for by a decline in the transit of three key items — petroleum products, grains and coal. The most marked drop was in North Slope Alaska shipments, which declined from 4.4m tons in 1983 to only 360,000 tons. This reflected the full operation of the trans-Alaska oil pipeline designed to

take Alaskan crude. The drop in crude transit meant a loss of \$55m in revenue, and the overall loss might have been more had not there been an increase in the movement of petroleum products to 1.3m tons.

The largest tonnage drop occurred in grain movements. According to the Canal Commission the decline resulted in a diversion of U.S. corn exports to West Coast ports, a drought which severely reduced U.S. corn production, and increased competition from Canada, Australia and Argentina, in part a result of the strength of the U.S. dollar. There was, however, an increase in wheat trade passing through the canal. This was up 60 per cent to 9m tons, largely due to the resumption of U.S. exports to China, totalling 4.2m tonnes.

Meanwhile the canal coal trade was down 56 per cent on 1982 levels reflecting low steel production in Japan and an increase in the amount of coal bypassing the canal. The percentage of U.S. East Coast coal shipments to the Far East by-passing the canal increased 45 per cent last year. However, this year the start up of Colombian coal exports should to some extent offset this.

Toll revenue was marginally up to \$289m (\$287m), reflecting the full effect of a toll rise in March 1983. This year the



A container ship moves through Miraflores Locks in the Panama Canal, where recently ten new towing locomotives were added

Canal Commission is projecting toll revenue to be \$310m. The average charge per vessel is \$25,000.

Sr Fernando Manfredo, deputy Administrator of the Canal Commission and the senior Panamanian on it said in a recent interview: "We will make every effort not to raise tolls this year. We are very conscious that we have to share the effects of the recession with the rest of industry."

However, he pointed out that the 50-mile long waterway had

75 per cent fixed costs. "When traffic goes down, the costs remain virtually the same. Thus we must maintain a steady flow of traffic."

Sr Manfredo believes it is healthy that the canal is no longer a monopoly and that alternate routes are being used like the oil pipeline. Much thought is now being devoted to accommodating larger vessels. Between 1959 and 1984 the average size of vessels increased by a factor of almost three. The number of larger vessels the

canal now can accommodate, of 100 ft beam and over, has risen from less than 1 per cent of total transits to 19 per cent. However, if the canal is to take more large vessels the Gaillard Cut, the narrowest part of the waterway, will need to be enlarged.

The problem here is not so much the lack of funds but rather the nature of the 1979 Canal Treaty between Panama and the U.S. Under the terms of the treaty the U.S. is due to hand over the canal in perfect

operating order free of debt. The U.S. Government refused to accept in the treaty negotiations that the canal investments had been amortised. Thus any new big investment entails complex discussions on amortisation.

The Panamanians never accepted the U.S. argument that the canal investments had not been amortised and, in private, they believe this is a device to lessen the amount of real earnings Panama receives from the canal. At present funds are still set aside from the notional operating profit to cover amortisation. Panama receives \$10m as an annual annuity, \$10m as a public service payment, a 30 cents per tonne of shipping fee and then a direct payment if there is a sufficient income left after operating costs. Last year Panama received a total \$68m.

The Panamanian Government has not yet sought extra payments from the Canal Commission. Rather it is trying to make better use of the canal.

President Nicolas Ardito Barletta is anxious to develop the two ports at either end of the canal, Colon and Panama City, as a single container centre, reactivating the canal railway.

"A recent report showed that worldwide there was a need for 12 major container ports, and we very much hope that Panama can be one of those," he said.

Contracts for Cairo opera house this week

By Trevor Mostyn in Cairo

CONTRACTS will be awarded in Tokyo this week for the building of Cairo's new opera house designed, in the words of its president, Mr Youssef El-Sisi, to be "one of the finest in the world."

Seven companies, mainly Japanese, are competing for orders worth \$30m (\$27m)—\$25m of which will be paid for as an outright gift to Egypt from the Japanese Government. Egypt will put up about \$5m for outside facilities.

The building will replace the former wooden opera house, burnt to the ground in 1971, which was built as part of the celebrations for the opening of the Suez Canal in 1869.

Verdi's Aida was written especially for the opening, which was attended by the crowned heads of Europe, including Empress Eugenie of France. An imitation of Milan's La Scala, the opera house regularly hosted international ballet and opera companies.

The new opera house will contain a main concert hall with 1,300 seats, two halls with 600 and 500 seats and seven other halls with between 120 and 300 seats. It will house the Cairo National Opera and Ballet companies as well as the Cairo Symphony Orchestra, of which Mr El-Sisi is the conductor, and will contain training facilities, a museum and an art gallery, both devoted to opera.

The opera house, which should be ready for use in January, 1988, was designed by the Japanese company Nikken Sekkei.

Canada to cut levies on 17 EEC exports

BRUSSELS—Canada has agreed to reduce import levies on certain European Community exports in an attempt to defuse a trade row sparked by Canadian restrictions on footwear imports, official said.

Canada will reduce tariffs over one to three years on 17 different products imported from the Community to compensate for curbs on boots and shoe imports estimated by the Community to cost its producers \$50m (\$45m) a year in lost trade.

The Community had already protested to the General Agreement on Tariffs and Trade about the curbs, which mostly hit cheap Italian shoes.

Commission officials said Canada, which set the damage caused by the curbs at a fraction of the Community's estimate, agreed to ease their effect by reducing the price level below which the quotas would apply.

India and France 'plan joint nuclear projects'

NEW DELHI—India is to launch joint nuclear energy projects with France, Mr Raja Ramanna, chairman of the Indian Atomic Energy Commission, said yesterday, the Press Trust of India news agency reported. Fast breeder reactors would be a major area for co-operation.

In 1983, France started supplying India with enriched uranium for a U.S.-built reactor at Tarapur in western India after the U.S. cut off supplies because India refused to sign the Nuclear non-Proliferation Treaty.

Austria likely to bypass BAE for Saab aircraft

BY PATRICK BLUM IN VIENNA

THE AUSTRIAN Government is expected to announce tomorrow that it will buy 24 secondhand Saab 370 fighter interceptors to modernise its air force.

The decision will be a disappointment for British Aerospace which had high hopes of clinching the deal with Lightning aircraft.

The British group and Saab were the front-runners for the estimated \$2.2bn (£79m) contract, but political considerations encouraged the Austrians to buy from neutral Sweden rather than from a Nato country.

The decision has yet to be formally approved at a full Cabinet meeting due to take place tomorrow but the outcome seems settled.

The British Lightning was the preferred choice of the military and of the Defence Minister, Dr Friedrich. The aircraft fulfilled the Austrian Air Force's basic technical requirements and was cheaper than any of its competitors.

BAE also offered a very favourable counter trade package including the possibility for the Austrians to become involved in the European aircraft and aerospace industry. Details of the Saab deal are not yet known.

British officials in Vienna are clearly disappointed by the decision, but there has been mounting pressure, especially within the Socialist Party, for buying from a neutral country. The pressure seems to have swayed the Government.

A special meeting of the

Thai Airways, has ordered two A310-300 jets and spare parts, worth \$125m (\$113m), from Airbus Industries, the victor in a fierce battle with Boeing of the U.S. Boeings K'Thanna reports from Bangkok.

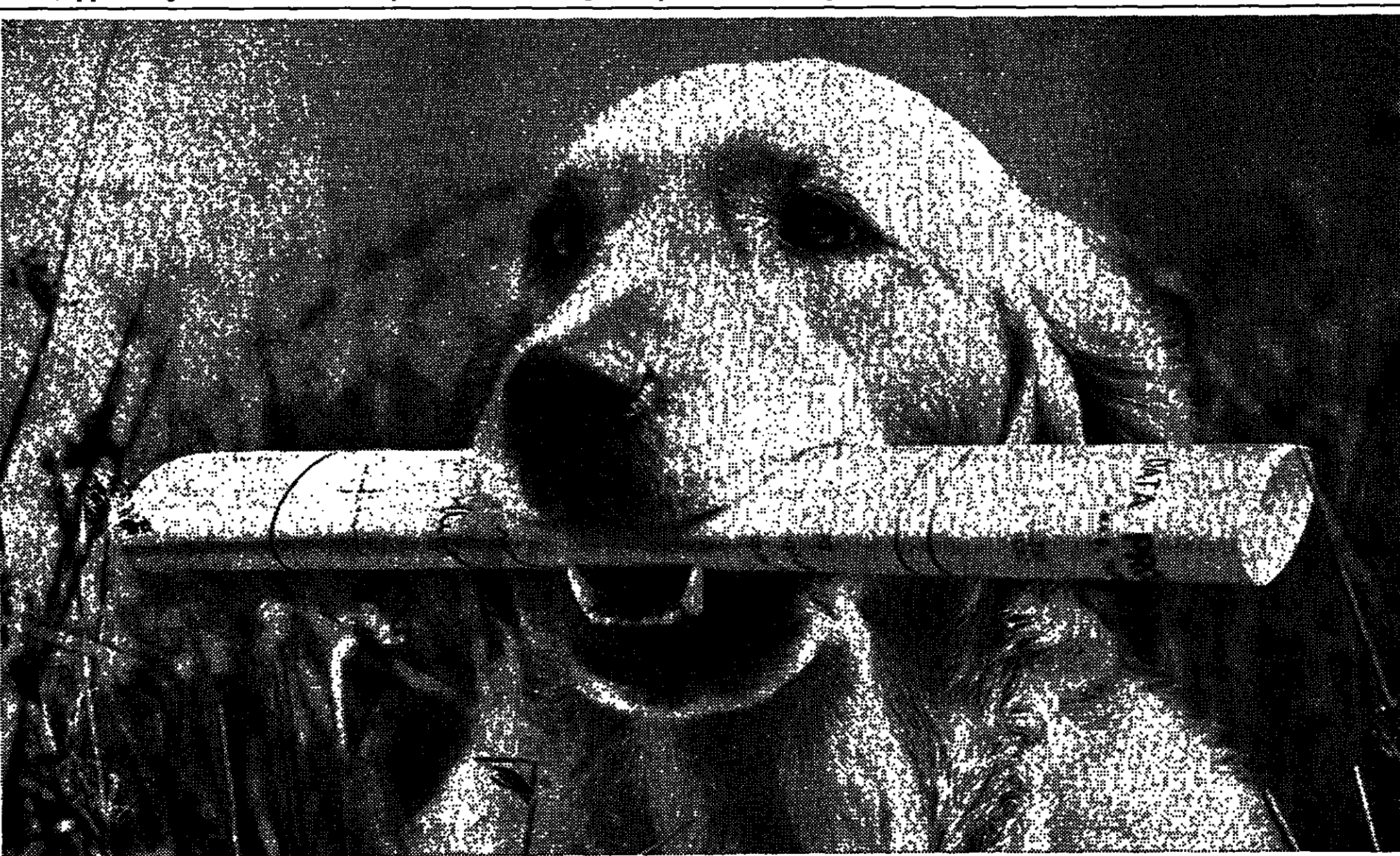
The contract came three days after the Thai Cabinet had finally endorsed the state-run airline's plan to acquire two Airbus jets, rather than six G737-300s which Boeing tried very hard to sell to Thai Airways.

The two jet makers have campaigned fiercely to land the Thai contract. In winning the contract, Airbus is reported to have offered a discount of \$2m at the last minute to counter Boeing's offer of concessions worth \$2m.

The two A310s, worth \$109.5m (excluding spare parts), will be equipped with General Electric's newly-developed engines and will join Thai Airways' fleet next year for services on domestic trunk routes.

National Defence Council last week chaired by the Austrian Chancellor, Dr Fred Sinowatz, decided to back the Saab bid which was the choice least likely to cause political controversy for the Government which has been accident-prone of late.

The strength of the British bid, however, may have placed Britain in a favourable position for future arms procurement contracts.



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UK NEWS

Pit union
angry over
closures
policy

By Philip Bassett and John Hunt
LEADERS OF Nacods, the pit supervisors' union, warned yesterday that their members were now angrier with the National Coal Board (NCB) than they were last October. The Government then headed off strike action by the supervisors, which would have closed Britain's coal mining industry, by sanctioning a new independent procedure on pit closures.

In the face of this warning, the NCB seems likely today to agree to meet leaders of Nacods after a decision by the union's executive yesterday to recall the union's delegate conference over its worries about colliery closures.

Mr Peter Walker, the Energy Secretary, told the House of Commons yesterday that two pits were expected to be closed before detailed discussions start on implementing the modified colliery review procedure agreed by the NCB and the Nacods.

He explained that in both cases - the Bedwas colliery in South Wales and the Frances colliery in Tynes - there was no possibility of any men working because the coal faces had been destroyed during the year-long miners' strike.

The supervisors angrily attacked the planned closure of the two collieries which the union says are being shut outside the terms of the industry's colliery review procedure, and the March 27 directive from the NCB on closing pits. The NCB insists that Nacods is misinterpreting this statement.

Nacods claims that these moves are in direct contravention of its new review agreement of last October, and Mr Peter McNestry, Nacods General Secretary, said: "Having got that agreement we are now more upset even than we were on October 22, because not only have we been cajoled and lied to - the whole nation has been cajoled and lied to."

Mr Walker insisted that the two closure decisions already taken were by their nature "interim arrangements."

He stressed that the Bedwas closure had been agreed between the NCB and the NUM. The transfer of workers to other pits and voluntary redundancy was being arranged. Mr Walker maintained that this procedure was much more acceptable than simply laying men off because there was no work for them. The Executive of Nacods unanimously decided to ask the NCB to withdraw its March 27 statement, and its management guidelines on local level relations with the union. In calling together the union's delegate conference, Mr McNestry warned that if the statements were not withdrawn then the threat of strike action "will come much closer."

Last year in a membership ballot, the union's executive won an 82 per cent majority in favour of a strike. A motion from the union's South Wales area for a new strike ballot, considered by the executive yesterday, will, if necessary, be put to the delegate conference.

Mr McNestry said: "We see the March 27 statement as a complete change of policy by the coal board. That decision means quite plainly that consultation will be taken away from all the unions in the industry. That we cannot accept - and that we will not accept."

Clearly angry, Mr Ken Sampey, the union's president, launched a strong personal attack on Mr Ian MacGregor, the NCB chairman, insisting that neither he nor the NCB could be trusted. He said the feeling in the collieries, particularly in the South Wales and Scottish areas where the closures are threatened, was one of outrage.

Privately, however, union leaders are doubtful that their members would vote for a strike over the issue in the light of the outcome of the miners' year-long strike. They seem to want to avoid a ballot if possible and instead concentrate publicity and propaganda against the NCB.

Credit demand
strong despite
dearer borrowing

BY PHILIP STEPHENS

THE PACE of growth in Britain's consumer credit business slowed slightly in February after a record increase in January. Demand for credit remained buoyant, however, despite the sharp rise in interest rates.

The Department of Trade and Industry said yesterday that finance houses, retailers and other specialist credit organisations advanced loans worth £1.01bn in February. That was a slight fall from the £1.17bn of new business in January, but was still well above the average level in 1984.

Officials said the drop largely reflected the phasing out of a number of low-cost credit offers on new car sales, and fewer loans on second-hand vehicles.

Taking the trend over a longer period, the department said that total advances during the three months to February were 10 per cent higher than in the previous three months.

The rise in the general level of borrowing costs in January, when banks put up their base lending rates to 14 per cent from 9½ per cent appears to have had little immediate impact on consumer demand.

This will partly reflect, however, the normal lag before higher bank interest rates feed through to the changes made by retailers and finance houses.

The Government is expecting the combination of historically high real interest rates and the rapid build-up over the past few years of household debt to bring some slowing in the growth rate of consumer credit.

The continuing strong rise in personal borrowing - through higher mortgages and bank loans, as well as retail and finance credit - has been the source of concern for the authorities because of its impact on the growth of the money supply.

In separate figures yesterday the department confirmed a small rise in the volumes of retail sales in February after the steep fall in January, but they remained below the level seen in the last months of 1984.

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PORTFOLIO DECISIONS MADE AT 'SEVERE COST TO CLIENTS'

Funds blamed for \$ hedging

BY ERIC SHORT

UK PENSION fund managers have been heavily censured for hedging their U.S. portfolios last year at a severe cost to their clients.

Cable Wood, the actuarial consultants, has measured the performance of 756 pension funds under its Investment Performance Monitoring Service and claims that almost all investment managers hedged in 1984 by selling

ing dollars for future delivery. It says that this cost those funds in the service nearly £200m - an average of more than £250,000 per fund.

A report shows that total U.S. equity return in 1984 available to UK investors was 31.8 per cent, of which 25 per cent arose from the depreciation of sterling relative to the dollar. That major element of performance was lost by hedging.

Mr Keith Jecks, manager of the service, claims that the decision to hedge was unnecessary. He points out that if the original decision to invest in the U.S. was taken because of a belief in the strength of the U.S. economy then the value of the dollar in the long-term would reflect that strength.

He considers that the justification for hedging is based either on a need to sell investments in

the near future - unlikely in the case of pension funds - or on an attempt to improve short-term performance.

The report of 1984 results from Cable Wood, claims that this is just one example of fund managers coming to important investment decisions on the basis of short-term criteria - primarily with the aim of improving quarterly performance figures.

Security
block
on contract

By Mark Meredith

VITAL parts of heat treatment equipment produced at the Scottish-based Consarc company, were blocked before shipment to the Soviet Union, the Department of Trade and Industry said yesterday.

The department said the ban was imposed as soon as it was realised that the equipment could be used in the manufacture of material called carbon-carbon. It moved to close the gap on security grounds.

The Government fears that carbon-carbon produced in special furnaces could be used as a heat-protective coating for Soviet missiles. The vital 5 per cent of the control equipment was said to have been stopped, blocked at Hull docks from shipment to the Soviet Union, to a destination near Moscow.

According to the company, the bulk of the £7.5m order for vacuum induction furnaces and isostatic presses were shipped before the Government imposed a ban on the shipment on February 8.

The company said it had applied for, and received clearance from the trade department on three occasions and was told that the equipment would not need an export licence.

The department said the decision was taken in consultation with British partners in Consarc, a Paris-based organisation of Nato countries and Japan formed in 1959 to prevent the sale of strategically important goods to Eastern bloc countries and China.

In 1982 the Government supported John Brown Engineering, a Scottish company, which opposed efforts by the U.S. to stop its shipment of gas turbines - produced with U.S. components - from being shipped to the Soviet Union. The U.S. imposed the sanctions after the declaration of martial law in Poland.

Sanctions were later modified by the United States in the face of growing opposition by European countries which, like John Brown, had contracts with the Soviet Union.

Mr Fletcher is seeing, among others, representatives of Merrill Lynch, Goldman Sachs, Chase Manhattan, the New York Stock Exchange and the Securities and Exchange Commission. He is also meeting the Insurance Superintendent of New York State and representatives of the commodities market.

According to the Department of Trade in London, the visit is designed to endorse the Government's programme of deregulation in the British securities market.

Mr Fletcher will also be presenting the Government's policy towards the future regulation of the London financial community.

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Odds stacked against union
in postal workers' dispute

David Goodhart says union leaders have taken on a fight over working practices that they cannot seriously hope to win

age overtime levels for a small number.

Of course, the issue has become the far broader and more emotive one of the Post Office versus the UCU, or does the management have the right to bring in historic changes without agreement.

Although attention yesterday focused on the optical character recognition (OCR) machine at Mount Pleasant, Britain's biggest sorting office, in London the issues of new technology and mechanisation find the two sides in broad agreement.

The union decided not to agree to an extension in the OCR experiment as a *quid pro quo* for management's decision to press ahead with increasing the number of part-timer workers from 8,000 to about 20,000. It is with part-timers - and to a lesser extent the mandatory extension of the existing voluntary productivity scheme - where the sparks are flying.

Why is the Post Office pressing so hard on that issue? It would argue that it is the key element in the package for both quality of service

and cost-saving reasons. At present the Post Office, because of its "peaks and troughs" nature of its business has an above average reliance on overtime.

Of the 350m man-hours a year, 50m (about 16 per cent) are now overtime hours, which costs about £200m a year. Although 42 per cent of the 120,000 postal staff do no overtime, the rest average just under 14 hours a week, with a small group of about 10 per cent doing over 20 hours a week.

Overtime is expensive for the management, with payments linked to a rapidly rising scale; it is also voluntary and therefore unreliable. Managers say it is often difficult to find enough volunteers in the big city sorting offices towards the end of a week. That can affect reliability.

In a business with labour costs accounting for an astonishing 80 per cent of total costs, any significant efficiency savings are likely to have a direct labour relations impact. But the Post Office insists that of total package savings estimated at £180m, the union's members stand to pick up about £100m, or between £8 and £14 a week extra for all except the biggest overtime earners under the present system.

The union sees many of these changes as essentially political and as recently with British Telecom - softening up process prior to making large parts of the Post Office more attractive to private capital.

Chequepoint, of Oxford Street, London, had complained that no opportunity was given for a timely response to be published in an inaccurate and biased article. The Press Council said that on two occasions the newspaper offered Chequepoint an opportunity to respond to the article but the offers were not taken up.

The article was headed "Bureaux de change body finds few members" and reported the setting up of the federation to improve standards in an industry which has been the subject of much controversy.

ICI main board director for the Americas, Dr Brian Smith, is leaving to become chairman of Metal Box. He will become the group's deputy chairman in July, and its chairman on the retirement of Mr Denis Allport at the end of the year.

Dr Smith, aged 56, has been with ICI for 30 years. His earlier career was spent in the group's fibres division, where he rose to be divisional chairman before joining the main board in 1978.

A VERDICT on the future of Northern Ireland's gas industry might be delivered this week when the Government makes its decision on revised proposals to pipe natural gas from Dublin to Belfast.

David Churchill looks at moves to turn round the fortunes of a retail chain

Woolworth polishes its image

PROBABLY the biggest mistake John Beckett made when he took over as chairman of Woolworth Holdings in late 1982 was not retaining the Paternoster Stores name used as the takeover vehicle by the consortium of financial institutions, which acquired the stores chain from its U.S. parent.

Mr Beckett and his colleagues did flirt with the idea of keeping the Paternoster name but were persuaded to retain the Woolworth identity. Unfortunately the Woolworth name - while firmly established throughout the world as being one of the giants of retailing - had become so tarnished in the UK that it yet may prove more of a hindrance than a help in restoring the fortunes of the chain store operations.

Moreover, the Woolworth name masks the fact that the company has strategically moved away from dependence on its chain of 875 stores. Last Thursday's preliminary results for the year in February 3 clearly showed this.

The Woolworth stores chain plunged into a loss of £3.1m, from a trading profit the year before of £7.6m, although the loss partly stemmed from charging the stores an economic rent for occupying prime sites.

The jewel in the crown - producing half of the group's profit before exceptional items - was the 183-strong B & Q do-it-yourself chain. B & Q produced trading profits of £28.6m compared with £18.3m in the previous financial year.

The Comet electrical discount stores, acquired by Woolworth last year, produced £14.8m in trading profits. This was about the same as the year before the Woolworth takeover, but still considerably more than the main chain could achieve.

Mr Beckett is the first to acknowledge that the Woolworth chain stores' performance was "not yet at all satisfactory" but remains confident that the potential for the chain remains. He has always maintained that turning round the decade of decay would take at least seven years and the half-way mark has yet to be achieved on this time-scale.

"But as a group we are making very positive strides," he insists. "We are actually doing things - such as combining store sites with out of town ventures and creating 'satellite' stores - which other people are still only talking about."

The company is in fact divided into four autonomous divisions: B & Q; Comet; the chain stores; and larger Woolworth superstores, including Woolco and Furnishing World.

Yet in spite of the healthy trading performance of B & Q and Comet, attention - both externally and inside the company - still remains firmly centred on the problems of the main chain of stores. No matter how successful B & Q becomes, the success of Mr Beckett and his colleagues will undoubtedly be judged on what happens to Woolworth in the High Street.

Woolworth's problem is that it is trying to build a new marketing strategy for its chain stores at the same time as the retail world itself is in a state of flux. The 1980s seem likely to become a key decade of retail change.

Change in the 1980s has been accelerated by the recession, which has not only reduced spending power

Commission 'cooler'
towards steel makers

BY IAN RODGER

THERE'S LESS sympathy in Brussels for European steel makers these days, according to Mr Bob Scholey, who has just been elected president of Eurofer, the association of leading integrated steel producers in the European Community.

"A different climate is emerging," Mr Scholey said in London yesterday. "This Commission is not as close to us as the old one," he said. Mr Scholey is also chief executive of British Steel.

Mr Scholey takes over at Eurofer at a crucial time. Officially, the Commission's eight-year programme to help restructuring in the EEC steel industry is supposed to end this year. But there remains vast overcapacity, and everyone knows a further period of production, price, marketing, and import controls will be needed.

Eurofer has been a crucial part of the control system, organising the share-out of production quotas among members under a success-

ful but made consumers change their spending habits. In addition, the comparatively low level of inflation in recent years has exposed those retailers which had become rather flabby during the inflationary 1970s. When inflation is high it is easy for a retailer to increase prices rather than improve efficiency.

Retailing in the UK in recent years has seen dramatic changes with new entrepreneurs moving in - such as Sir Verence Conran of Habitat and Mr Phil Harris of Harris Queensway.

Other trends that have emerged include the proliferation of specialist multiples, especially in women's fashionwear, and the move by established retailers, such as Marks & Spencers, into new product areas. All this has left the traditional Woolworth retail formula looking a little jaded. Mr Beckett and his new team of young managers - a mixture of hardened retailers and executives with top-level business experience - have developed what they believe is the best marketing strategy to pull the stores round. The holding company is prepared to back this up with substantial capital investment - about £50m a year on average in the next five years.

The new marketing plan is to concentrate on selling in six fundamental areas: do-it-yourself; clothing; leisure; convenience; daily necessities; and housewares. There will be 12 "core" departments in these six broad areas, backed up by a further 12 support departments, as well as five "traffic-building" departments.

The big difference to the present formula is that the 12 main depart-

Plans for
property
tax reform
promised

THE GOVERNMENT intends to re-examine its plans on rates (property tax) reform before the end of this year, probably in late November or December, Peter Riddell writes.

Officials confirmed yesterday that the Government was determined to settle firm proposals before the next general election, after the five-hour ministerial meeting on Sunday chaired by Mrs Margaret Thatcher, the Prime Minister.

Ministers agree that it is impossible for them to go into the next general election campaign without a clear promise on firm and detailed proposals.

Some senior ministers would like to see legislation enacted before the next election, probably in the 1985-87 parliamentary session, but no decision has been made on the course to take. The alternative would be to present detailed proposals in the next Tory election manifesto with legislation immediately afterwards.

Mr Thatcher remains sceptical about proposals for a local income tax, which she believes would not discourage high spending local councils. The option of a poll tax, which would be levied at a flat rate for all adults, remains on the agenda despite Home Office opposition.

Mr Robert MacLennan, the Social Democratic Party (SDP) spokesman for Scotland, yesterday wrote to the Prime Minister expressing horror that the Government was apparently playing with the poll tax option. He said this would hit hardest those least able to afford to pay any further taxation.

Mr MacLennan urged Mrs Thatcher to take advantage of a computerisation of the tax system to introduce a local income tax. He said this would not only be fairer, but also make local government more accountable to its electorate.

A REPORT in the Financial Times by David Lascelles on the setting up of a UK Federation of Bureaux de Change was not significantly inaccurate or biased, the Press Council said yesterday, in rejecting a complaint against the newspaper.

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The Woolworth stores chain plunged into a loss of £3.1m, from a trading profit the year before of £7.6m, although the loss partly stemmed from charging the stores an economic rent for occupying prime sites.

The jewel in the crown - producing half of the group's profit before exceptional items - was the 183-strong B & Q do-it-yourself chain. B & Q produced trading profits of £28.6m compared with £18.3m in the previous financial year.

The Comet electrical discount stores, acquired by Woolworth last year, produced £14.8m in trading profits. This was about the same as the year before the Woolworth takeover, but still considerably more than the main chain could achieve.

Mr Beckett is the first to acknowledge that the Woolworth chain stores' performance was "not yet at all satisfactory" but remains confident that the potential for the chain remains. He has always maintained that turning round the decade of decay would take at least seven years and the half-way mark has yet to be achieved on this time-scale.

"But as a group we are making very positive strides," he insists. "We are actually doing things - such as combining store sites with out of town ventures and creating 'satellite' stores - which other people are still only talking about."

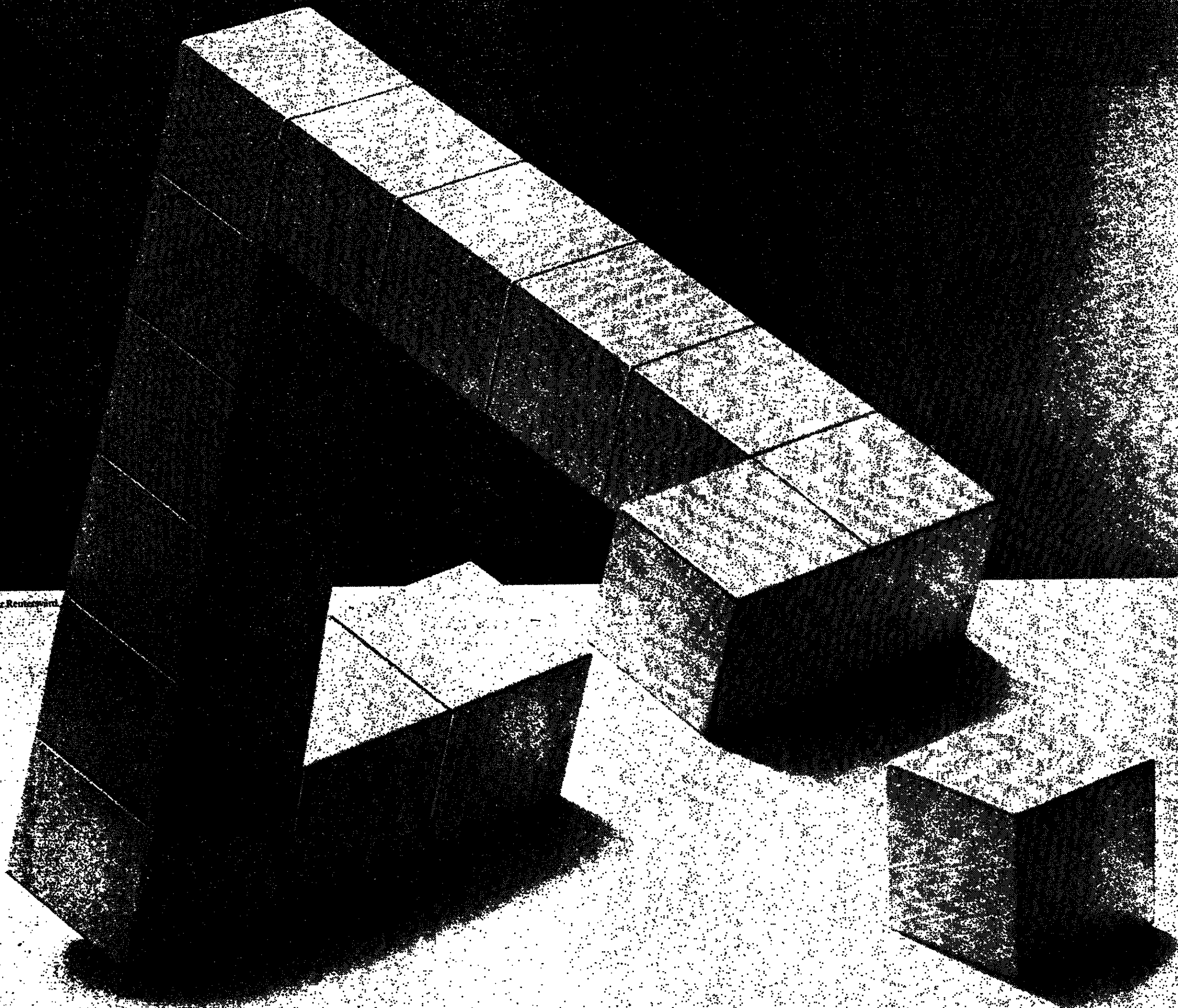
Private coal group grows to meet demand

WHILE THE National Coal Board is busy squeezing production, Anglo United, a small company with seven UK opencast sites and sales of nearly £12m a year, says it can sell all the coal it can produce and plans to double output to 1m tonnes a year over the next two years, Maurice Samuelson writes.

"The miners' strike hit our sales last year. But looking back it was a lot less horrible than it seemed at the time," says Mr David McErlain, Anglo's chairman, who launched the company's UK operations only three years ago.

Mr McErlain was speaking after the release last week of Anglo United's report and accounts for the year to October 31 1984.

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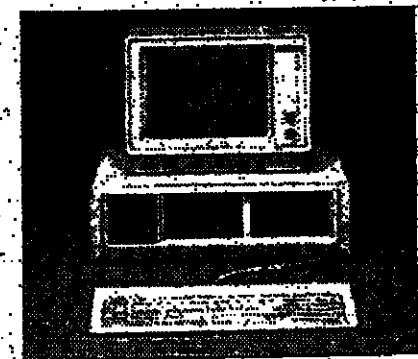
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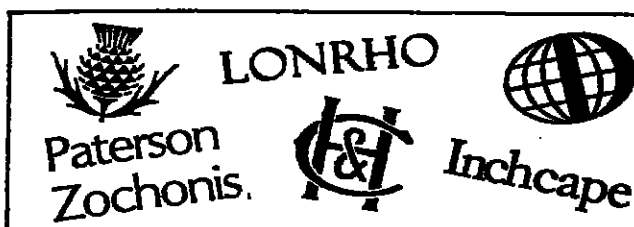


PHILIPS

UK OVERSEAS TRADERS

Bringing more of the riches back home

By Stefan Wagstyl



TRADERS ON MOVE—% GEOGRAPHICAL ANALYSIS OF TURNOVER

	1970	1983
James Finlay		
UK	25	57
Africa	42	16
Asia	13	14
U.S. and other	20	13
Lonrho (1984 figs.)		
Europe (mainly UK)	19	71
Africa	81	24
Americas	—	6
Paterson Zochonis		
Europe (mainly UK)	26	26
Africa (mainly Nigeria)	100	64
Asia and Australia	—	10
Harrisons and Crosfield		
UK	47	34
Asia (Malaysia)	38	14
U.S. and other	15	52
Inchcape		
UK and Europe	17	34
Asia	61	54
Other	22	12
Dalgaty		
UK	16	51
Australia	78	7
U.S. and Canada	12	42

Nigerian partners in its operating companies.

A glance at the activities of each company shows both comparisons and contrasts.

For Harrisons and Crosfield the takeover of Pauls is an attempt to invest some of the £146m the company received from cutting its stake in its Malaysian plantations.

The group which is forecast to increase profits of £82m pre-tax for 1984 after six flat years wants to add agricultural interests in temperate climates to its existing tropical businesses and make Pauls "the flagship for a sizeable new mainstream activity."

The move parallels steps Harrisons has provisionally

taken in timber; knowing that its exclusive logging concession in Sabah was due to expire in 1982, it invested in UK timber companies in the 1970s.

Harrisons has also built up a string of chemicals companies in the UK, the U.S. and Australia, mainly in chrome chemicals and in distribution.

There is no suggestion of abandoning the plantations. Among the group's recent purchases was the acquisition in 1981 of an increased stake in London Sumatra Plantations — which deals in palm oil, cocoa, tea and rubber in Indonesia.

The contrast with Dalgaty, which has deliberately reduced its interests in its traditional

Australian territories, could not be more marked. Dalgaty's first diversification was into Canadian timber. It has made a much stronger push into food processing — buying Spillers, the milling and baker group, for £74m in 1979, and the agricultural division of Rank Hovis McDonaugh for £42m in 1983. In the U.S. Dalgaty acquired Dalgaty Foods, a frozen food company, and Martin Brower, a highly successful supplier to the McDonald's fast-food chain.

Mr. Terry Price, managing director, says the group, which last year made £67m pre-tax earnings, quality with a more broadly based company.

Lonrho's pursuit of the House of Fraser has distracted attention from the string of interests it has built up in UK engineering, motor distribution and leisure, including a chain of London casinos.

Across the Atlantic, its biggest success has been the acquisition in 1981 of Princess Properties, a group of hotels in Mexico and the Caribbean, whose profits helped to push the 1984 group total to £135m pre-tax, exceeding the previous 1983 peak.

Follow African trader Paterson Zochonis says it is happy to have remained dependent on its 100-year-old links with Nigeria. The UK purchases of Cussons soap company and Odeh Rascals toiletries group in the mid-1970s pale in comparison with the £100m invested in new plant in Nigeria in the last four years.

PZ, which made £30.8m pre-tax in the year to last May, says its future lies in close co-operation with its Nigerian partners.

For Inchcape consolidation has recently been the order of the day. The group was a keen buyer of British businesses in the 1970s. Under Sir David Orr, who came from Unilever to take over as chairman in 1983, Inchcape has been reorganising

its 500 or so individual companies to concentrate on its core activities of general trading, motor distribution and shipping services. In the UK, while motor dealerships like Mann Egerton have stayed in the group, peripheral businesses such as the Gray Dawes merchant bank have been sold. The money raised has been used to buy the trading activities of the Transcontinental Services Group — including a cargo inspection company.

In Asia Inchcape has been under pressure — it was forced to sell its assets in Malaysia in 1982 and 1983, and in Thailand it was hit by heavy losses in its farm equipment business, which helped to convert 1983's pre-tax profits of £70m into a £15m attributable loss after extraordinary write-offs. Inchcape will not abandon its commitment to the East — in particular it gets great store by the prospects of trade with China.

If proof were needed that, despite the changes of the past 15 years, traders stay close to their origins, then James Finlay provides it. This Glasgow-based company, established in the mid-18th century, made some adventurous UK acquisitions in the 1970s — buying into financial services and oil and gas exploration in the North Sea and the U.S. In the past two years it has been tea, buoyed by a world surge in prices, which has boosted profits — accounting for more than 80 per cent of the company's £27.7m pre-tax total in 1983 and expected to provide a similar contribution in 1984.

Clearly, the traders have not found it easy to diversify around the world while trying to control their often troublesome existing businesses. In the process, the more acquisitive companies have begun to look more like industrial or agricultural conglomerates than their former selves.

Additional research by Sue Hopkins and Debra Smith.

CLEARWAY TO BUSINESS OPPORTUNITIES IN LOCHABER

Lochaber, the most southerly District in the Highland Region of Scotland is only a short drive from Glasgow. Fort William is its capital, nestled at the foot of Ben Nevis, Britain's highest mountain. But, rest assured, no-one in the area spends as much time with their head in the clouds.

The beauty and charm of this popular tourist area, provides the ideal quality environment for electronics, timber related and high technology development, to name but a few.

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For further information you are invited to contact Peter Macdonald, Development Department, Highland Regional Council, FRANKFURT, Regional Buildings, Oldenburg Road, Inverness IV3 5NX, or telephone Louisa on 0453 334121 Ext. 401.

Highland Regional Council

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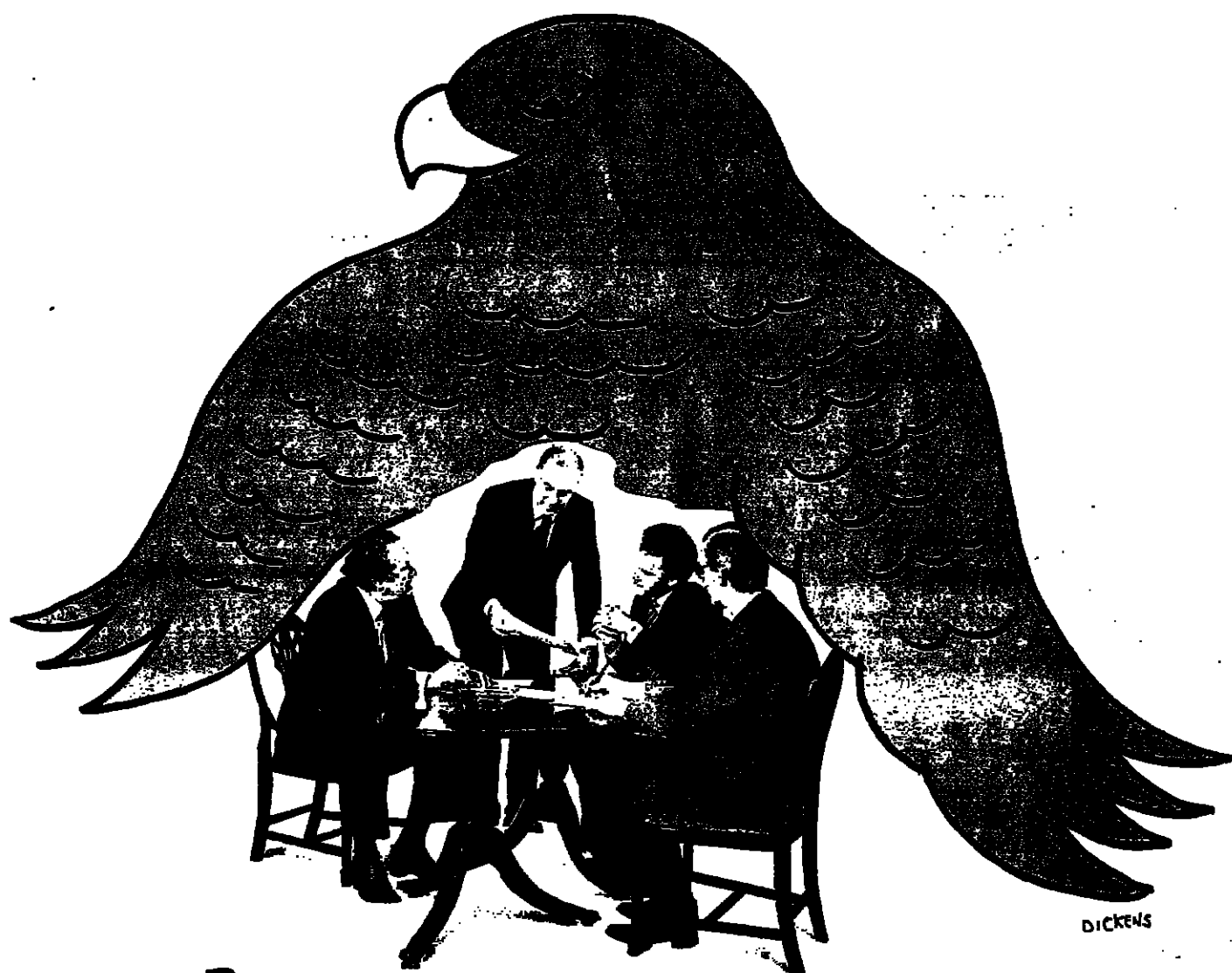
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First Nat. Secs. Ltd.	14 %	21-day deposits over £1,000 11 1/2 %.	
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Robert Fraser & Ptns. 14 %		demand deposits 10 1/2 %.	
Grindlays Bank	13 1/2 %	See Provincial Trust Ltd.	
Guinness Mabon	13 %		
Hambros Bank	13 1/2 %		
Heritable & Gen. Trust 13 1/2 %			
Hill Samuel	13 1/2 %		
C. Hoare & Co.	13 1/2 %		
Hongkong & Shanghai 13 %			

FINANCIAL TIMES SURVEY

Tuesday April 2 1985

PORTUGAL

BANKING, FINANCE AND INVESTMENT

Portugal is enjoying a surge in its export sectors, plus greater market liquidity and a strong external account performance. Foreign investors, however, are often hindered by regulations which could deter major international investment.

A big boost for external accounts

PORTUGAL'S ECONOMIC Oscars in 1984 have been awarded to that epic "The incredible shrinking current account deficit," produced by the Mario Soares Government, directed by Finance Minister Ernani Lopes from a script by the IMF, starring vigorous export growth, tourist boom and major emigrant remittances with a supporting cast of dropping imports, credit limits and careful foreign borrowing.

There were doubts about negative domestic effects of the producers' fight to keep down costs, but this did not detract from the triumph of the external accounts.

Praise was meted out on March 21 at a gathering in Lisbon of 47 international banks (led by Banque Nationale de Paris, Bank of Tokyo, Industrial Bank of Japan, Lloyds Bank of the UK, and Manufacturers Hanover and Citicorp from the U.S.) which signed the 1985 Republic of Portugal U.S.\$500m loan—the largest sum on the longest term (eight years) with lowest spreads over Libor (five-eighths of a percentage point) Portugal has enjoyed in the 1980s.

Market liquidity and the muscular external account performance encouraged bankers to let Portugal in on new financing instruments—short-term notes backed by a revolving credit facility underwritten by the six lenders—for half the Republic loan. The other half was a classic syndicated Euroloan.

The Bank of Portugal, whose new Governor is Sr Vitor Constanção, a wily negotiator of Republic borrowing in recent

By DIANA SMITH
in Lisbon

years, was inundated with sophisticated offers by major banks eager to participate in this year's operation.

That was heady stuff for an institution which had to sweat to get lenders to join a thinly subscribed Republic loan in early 1983, before a snap general election brought in the Socialist-Social Democrat coalition and long-needed austerity. Comparative figures are eloquent.

In 1982, piecemeal economic management by the previous centre-right coalition and reckless private consumption, drove the current account \$3.2bn into the red against GDP of about \$21bn.

By the end of 1983, by which time the first effects of bravely-

enforced austerity had halved the deficit to \$1.6bn, Portugal's creditors began to breathe more easily. So did the Government—when it was not ducking fierce domestic criticism over falling buying power and rising unemployment.

After 18 months of austerity and an enthusiastic response by exporters to renewed European and American demand, the deficit shrivelled to \$472m, the lowest since 1979 and just over a third of the original 1984 target of \$1.2bn agreed with the IMF. Its ratio to GDP shrank to 2.5 per cent.

Onset of a slump in construction, foodstuffs and vehicles, strong production increases in footwear, textiles, wood products (including pulp and paper), chemicals, base metallurgical products and machine components—all export-orientated—demonstrated that many Portuguese manufacturers had the drive to create additional business, however restrictive the domestic climate, and in spite of claims by industrial associations such as the CIP (Confederation of Portuguese Industry) that the country was unable to function.

Exports grew from \$4.5bn in 1983 to \$5.2bn in 1984, cutting the trade gap from \$2.88bn in 1983 to \$1.88bn a year later—a far cry from the \$5.1bn 1981 gap that strained Portugal's resources intolerably.

This occurred in the contradictory context of a 20 per cent drop in productive investment and a drama where tens of thousands of workers in under-capitalised companies, or in those owed payment by a heavily restrained public sector, went unpaid for months.

preferring to take unpaid employment than to endure unemployment with few or no benefits. Only in late 1984 did the Government institute a more comprehensive unemployment benefit system.

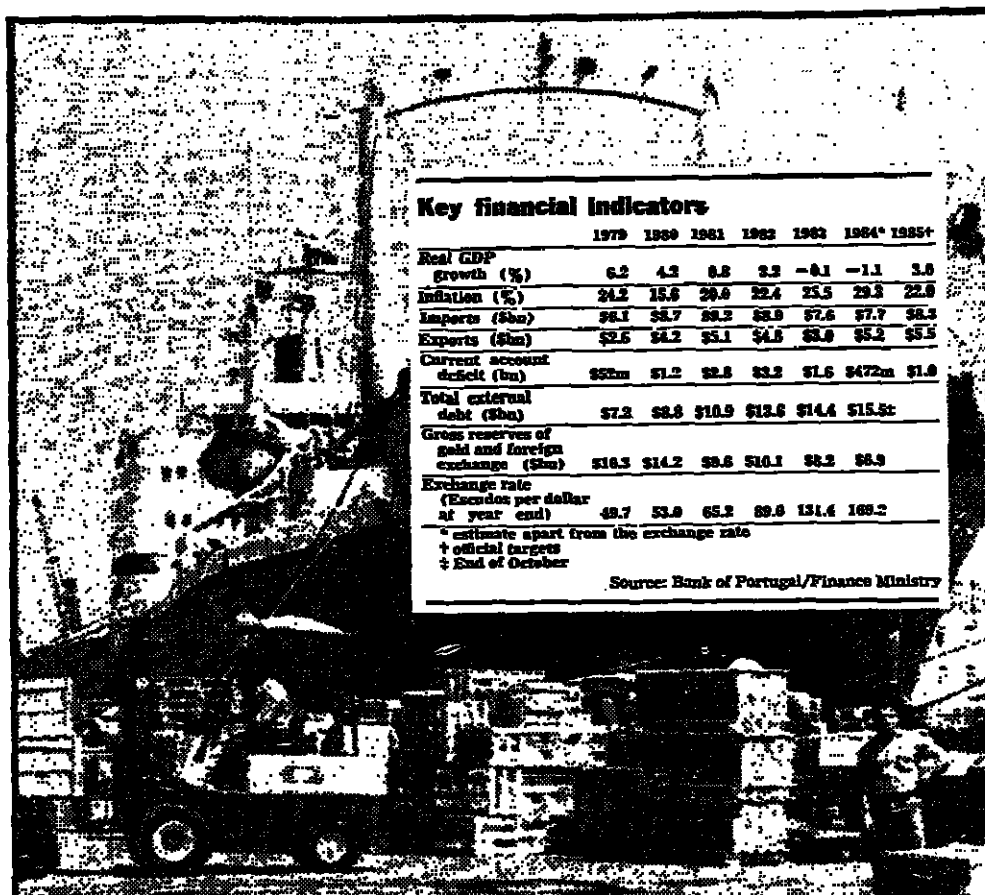
Investment companies, whose business is medium-term, industrial project lending, reported booming 1984 business. Their multinational and export-oriented clientele continued to invest and expand.

In 1975 export growth may not maintain its 14 per cent 1984 levels, but the Government forecasts 8 per cent export growth, and identical import growth, with a modestly-expansive GDP growth of 3 per cent. Constant watch will be kept on credit and imports to prevent a repetition of the explosion of import demand in 1980-82 that sent current account into a tailspin.

A significant improvement

The current account also had a boost from 30 per cent growth in tourism bringing in \$6m people, and from emigrants' remittances. These picked up after a three year decline. The 1985 deficit is now targeted at \$850m, \$1,150m less than the original figure agreed with the IMF whose 18 month \$380m standby deal expired in February. Cash flow improved so markedly that Portugal did not take delivery of the final \$90m tranche.

Political hesitations similar to those of previous years prevented the implementation of sweeping proposals to streamline the public sector. Once



Signs of vigorous export growth, despite a restrictive domestic climate.

Key financial indicators

	1979	1980	1981	1982	1983	1984*	1985†
GDP (billion \$)	24.2	25.6	26.6	28.4	29.5	31.1	32.8
Inflation (%)	24.2	24.7	24.3	24.9	25.5	25.3	22.8
Imports (billion \$)	22.5	24.2	25.1	26.5	27.6	27.7	28.3
Exports (billion \$)	22.5	24.2	25.1	26.5	27.6	27.7	28.3
Current account (billion \$)	22.5	24.2	25.1	26.5	27.6	27.7	28.3
Total external debt (billion \$)	27.2	28.8	30.5	32.6	34.4	35.2	35.2
Reserves of gold and foreign exchange (billion \$)	21.3	21.2	20.8	20.1	20.1	20.1	20.1
Exchange rate (Escudos per dollar at year end)	48.7	52.8	65.2	88.6	131.4	169.2	

* estimate apart from the exchange rate

† official target

‡ End of October

Source: Bank of Portugal/Finance Ministry

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some satisfaction early signs of market forces asserting themselves in banking as new enterprises join the scene.

In Brussels, where Sr Lopes has overruled EEC negotiations, the professorial, pipe-smoking minister finally allowed himself a hopeful smile when Portugal crept nervously towards the finish line in late March, after seven arduous years.

The Brussels negotiations were an object lesson for the Portuguese in hard-nosed, realistic bargaining to which the country was unused after generations of political and economic isolation.

U.S. officials have energetically coaxed sceptical American businessmen to look closer to Portugal as a field for joint ventures. Captains of British industry embarked, literally, on a well-bred soft sell session on board the Royal Yacht Britannia, during the visit to Lisbon of the Queen, hoping to convince Portuguese officials and businessmen of the merits of British technology.

Barclays Bank has signed a protocol with the foreign investment institute to help promote investment in Portugal through the bank's world wide network. Numerous diplomats and officials from the EEC and elsewhere strive continually to interest their citizens in bringing capital and technology to Portugal.

It would help if many Portuguese officials followed the examples of the Brussels negotiating team and attempted the possible, rather than the highly expensive economically unjustifiable, grandiose schemes. It would help, too, if red tape were eliminated faster and further—it is still a major obstacle to new foreign investment in Portugal.

The PSD's power plays have been counterbalanced by Socialist insistence on putting government and stability first and party issues last—and the economy has benefited from modest liberalisation of banking and capital markets.

Financial sector soldiers on

The cool style of Sr Ernani Lopes who has taken the lion's share of blame for the effects of austerity from the moment that, as a political independent, he took office as Finance Minister in June 1983, has helped the financial sector to soldier along, ignoring party squabbles and pursuing the cardinal task of making the Portuguese economy less rigid and over-bureaucratised and less structurally weak.

On the home front, the Finance Ministry has seen with

again public sector spending exceeded targets and forced a revised state budget deficit, equivalent to 9 per cent of GDP. One sector did well, however—public transport which through ruthless pruning of overheads reduced its deficit by Esc 14bn (\$85m).

In principle, the coalition now has a strict timetable for implementation of long-delayed, much-discussed public sector reforms. Whether it keeps to it depends on the ability of the Government to withstand the unrelenting erosion caused by the Social Democrat Party (PSD) junior coalition partner whose dispassionate national council has acted more like a party in opposition than a partner in government.

Angered by perpetual PSD friction, the executive committee of the Socialist Party led by Sr Soares recently issued a strongly-worded, angry communique accusing the PSD of trying to enjoy simultaneously the benefits of power and the advantages of opposition.

The latest issue to absorb PSD energies is the Presidential election, due late this year when Gen Antonio Ramalho Eanes' second mandate expires. The general cannot constitutionally run for a third term. Wanting to continue in a so-far-undefined political role, he has let a new party, the PRD (Democratic Renewal Party) be formed around his image. After a shakedown than observers expected, the PRD has declared its intention of participating in elections, but so far it is short of a charismatic Presidential candidate.

So is the PSD, which rejected Sr Soares' idea of supporting his Presidential campaign—giving the Social Democrats the prime ministry in the case of a Soares victory. It is falling about for a suitable military or

civilian candidate of its own.

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Portugal—Banking and Finance 2

The pace quickens as market forces awaken

The commercial bank system

DIANA SMITH

THE ANAESTHETIC is wearing off. Market forces, driven into deep sleep when Portugal's commercial banks were nationalised in 1975, are awakening. Customers have started to feel the benefits of dwindling bureaucracy and rising competitiveness.

The system first began to stir in 1982 when leasing and investment companies, usually backed by mixed Portuguese and foreign capital, appeared on the market. They rapidly attracted clients eager to modernise or expand their businesses with the help of the different financing instruments offered by the new arrivals.

Many of the eight Portuguese commercial banks that emerged from nationalisation and mergers of 17 banks in 1975 have shares in leasing companies that to succeed must be strongly competitive, efficient and unburdened by attitudes which are poles apart from those that prevailed in the nationalised banks, three years ago.

The pace quickened after 1984. Legislative changes re-opened banking to new foreign or domestic capital, with a minimum capital requirement of Esc.1.5bn (\$3.2bn) at current exchange rates—rather cheaper than the \$1bn the requirement was worth before the dollar soared

and the escudo dipped. Nine foreign banks applied to open branches. Of the first two authorised, Manufacturers Hanover Trust, already with suitable premises, raced into operation last November. It now has Esc.7bn (\$40m) deposits with 60 to 70 potential customers a day making inquiries.

Three Portuguese commercial banks have applied for licences—Portuguese commercial bank applicants—Banco Comercial Português, Novo Banco Comercial and Banco de Comércio Internacional—the first two with largely northern capital often from the same investors as SPI original capital, the third a venture of the Espírito Santo family, who were dispossessed in 1975, and of France's Credit Agricole, are strong contenders for licences before the summer.

Psychologically, their arrival on the scene will help to wind up a chapter of politically-motivated, bureaucratic shackling of the banking system.

Excesses

Nationalised commercial banks whose Marxist rationale in 1975 was central domination—however sluggish or loss-making—of financial networks and industrial assets often controlled in the old regime by family banks are, a decade later in a different political climate, forced to re-learn how to be banks, rather than arms of the civil service.

They must do so not only under the burden of past mistakes that drove nationalised banks to open hundreds of expensive branches with little

thought for cost-efficiency or quality of service. Staff excesses, too, were partly caused by the influx of 7,500 bank employees from former colonies. They had to be accommodated in national banks. Then there were the excessive effects of stop-go economic policies and frequent government changes over the last decade that have left the banks with lopsided sight and time deposit ratios, weak capital structures and pinched margins.

Austerity and a lack of ideas of what can best be done with savings have recently driven up the volume of six-month to one-year deposits, the favourite bracket of Portuguese savers.

Currently, these deposits pay 27 per cent interest, minus income tax; their average growth rate in 1984 was 24.25 per cent compared with growth of less than 15 per cent of sight deposits.

Decrease in sight deposits that are cheap for banks, mushrooming of time deposits that bankers estimate, cost them 31-32 per cent computing overheads and tight Government imposed lending ceilings to enforce austerity, produced negative 1984 margins for even the strongest Portuguese commercial banks, and smaller profits for aggressively competitive foreign banks such as Lloyds.

Lloyds gave itself a market face-lift when it dropped the old Bank of London and South America name and image last year and adopted the name and approach of the parent bank.

Stronger capital ratios, rapid efficient services and the ability to respond to shifting demands have given foreign banks a

growing market share—now close to 4 per cent compared with 1.5 per cent a few years ago. Lloyds, with Esc.18bn deposits and 10 branches is hot on the heels of the foreign leader, Credit Franco-Portugais (Credit Lyonnais) with its Esc.23bn deposits and 11 branches.

By the end of this year, the growth of Manufacturers Hanover and Chase operations will further alter the foreigners' market share.

But all the deposits of existing foreign banks put together are far behind those of the largest Portuguese commercial bank, Banco Português do Atlântico (BPA) with its nearly Esc.500bn (\$3bn) deposits.

The BPA is a pioneer in innovations (for Portugal) such as the Eurocheque and automatic telling machines (ATM), whose growth BPA had to restrain on Government orders until other nationalised banks could install their first ATMs.

The BPA is pioneering another concept with which it hopes to attract some 200,000 customers from its existing 1m clientele or new sources: the multi-service account, a checking account offering access to preferential treatment at BPA counters, special credit for medical, educational or housing bills, standing order payment of utility bills and access to the bank's sophisticated data bank and economic publications.

The BPA hopes to improve its checking account versus deposit account ratio with the new system.

Meanwhile, prominent figures who began their careers in the 1930s with the BPA, the first Portuguese bank to employ university graduates as management trainees, are now rolling up their sleeves and with visible relish tackling the challenge of making nationalised banks more profitable.

Replacing Sr Francisco Veloso, a BPA graduate who left nationalised banking to help run SPI, Sr Rui Vilar, until recently Deputy Governor of the Bank of Portugal, has taken over as chairman with a particularly tough challenge.

Banco Totta inherited the financing of a broad-ranging welfare system set up by its former owners the Mello family who controlled much of Portugal's basic industry.

The system has cost the bank about \$55m in the last nine years. Banco Totta has sagged under the burden, and run up regular losses.

Like other banks, Totta is adopting a cheque guarantee card/ATM system, the Totta card and a Golden Card for customers with particularly solid checking account balances.

At the Banco Totta & Acores, the fourth largest bank with deposits of Esc.25bn, another



There is growing competition among Portugal's commercial banks. Above: the Rua de Sao Paulo, Lisbon, with the Banco Português do Atlântico, on the right

Commercial banks in Portugal

Banks	Gross assets (m Esc)	Total deposits + credit granted (m Esc)	Number of bank branches	Staff	Position in international banking ranking
PORTUGUESE					
Banco Português do Atlântico	519,136	711,866	145	6,134	366
Banco Pinto & Sotto Mayor	448,246	612,624	145	7,145	425
Banco Espírito Santo & Comercial de Lisboa	385,810	510,262	134	6,624	464
Banco Nacional Ultramarino	370,317	392,793	149	5,622	468
Banco Borges & Irmão	368,838	540,758	105	4,640	477
Banco Totta & Acores	347,315	434,036	124	4,982	484
União de Bancos Portugueses	223,048	304,354	119	4,338	
Banco Fomace & Burnay	205,692	277,229	99	4,164	
FOREIGN					
Crédit Franco-Portugais	25,851	32,851	9	444	
Bank of London and South America (Lloyds B.I.)	14,251	16,403	9	271	
Banco do Brasil	1,613	1,383	2	56	

Source: Banco Português do Atlântico, December 31, 1983

BPA personality, Sr Raul Capela, for years the energetic director of BPA's international division, has taken over as chairman with a particularly tough challenge.

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At the Banco Totta & Acores, the fourth largest bank with deposits of Esc.25bn, another

service system, that will permit rapid interbank credit information.

Teleprocessing and connection to the international SWIFT bank transfer system have helped Portuguese banks reduce customer waiting time—once 45 minutes or more to cash a simple cheque and reduce paperwork.

While commercial banks strive to streamline the tools of their trade and face competition from new arrivals, questions arise about the future of weaker, smaller banks. The answers are unlikely to come until there is a more accurate gauge of the impact of new banks, and until legislation permits a different approach.

Only in a different climate would it be possible for someone to buy a share in the weaker Portuguese bank. That

climate is impossible without more symbiotic relations between presidents of the republic and governments, breeding harmonious constitutional change that reverses the "hands off nationalised banks" dictums of the 1976 constitution and 1983 amendment. A change might begin with presidential elections, due in December.

Governments will not indefinitely shift treasury funds to weak banks, now the market is coming into play.

Network

Portugal's commercial bank network is complemented by solid institutions such as the Caixa Geral de Depósitos, the National Savings Bank and other Portuguese institutions on the list of the world's largest banks (Esc.545bn deposits in



Dr. Mario Soares, Prime Minister of Portugal: his Government won praise this year from the international banking community for achievements in the country's external accounts



Portugal's strong-willed Finance Minister, Sr. Ernani Lopes: seeking a more flexible system

1983), and the Banco de Fomento Nacional, the national development bank.

Operating as funnels for credit to small/medium business, agriculture and fishing, manufacturing and special projects backed by World Bank, European Investment Bank, EFTA or other special funds, the two huge institutions play a vital role in Portugal's economic development and international co-operation.

They, like many commercial banks are moving their headquarters uptown to Lisbon, away from the downtown shadow of the Finance Ministry and its 18th-century edifice by the River Tagus.

The drift to an area of shiny new glass towers looks like a collective bid, long overdue for more independence and more market-conscious services.

Crucial issue over credit ceilings

PORTUGAL is opening its doors to more foreign banks in the hope that they will galvanise the elephantine state banking sector into becoming more efficient and modern and will spur the liberalisation of the financial system ahead of the country's membership of the EEC.

Manufacturers Hanover Trust and Chase Manhattan have set up full branches in the past three months which are concentrating on wholesale corporate business. They joined the three other foreign banks—Lloyds Bank International, Crédit Franco-Portugais (part of Credit Lyonnais) and Banco de Brasil—which set up retail banking networks before the 1974 revolution and were the only banks to escape nationalisation.

A second round of foreign and Portuguese private bank authorisations is expected no earlier than April. Twelve banks have submitted applications to the surprise of the Bank of Portugal, which was not expecting such a large demand for so small a market.

A certain amount of sabre-rattling is now going on among these banks which have just set up and those which are hoping to be authorised. The banks fear that the Bank of Portugal may not be as flexible

Doors open to foreign banks

WILLIAM CHISLETT

with them as they were apparently given to believe, and this could squeeze their operations at a vulnerable stage.

The central issue is credit ceilings and when they should be applied to the new banks. The subject is causing some consternation among bankers since their level of profitability depends upon the kind of leverage they are given.

The issue is crucial. If the credit ceiling is much lower than expected then the banks recently authorised, and those wanting to set up, may have second thoughts about the viability of Portugal. This would torpedo the Government's plans to open up the system to foreign banks.

It should be stressed that there would have to be a dramatic breakdown in the discussions now taking place for this to happen. Both the new foreign banks and the Government have an interest in reaching a satisfactory agreement. Nevertheless, the fact that bankers are raising such a question is itself a comment on a delicate and highly complex situation, although they have a vested interest in over-stating their case.

Essentially, the new foreign banks would like unrestricted growth on the credit side of their business until they have a loan portfolio in the order of Esc.15bn—or 10 times their capital of Esc.1.5bn, the maximum needed to set up.

Such a leverage would not be too far out of line with the international norm. Only then would the Bank of Portugal apply its complicated credit ceiling formula, which establishes a monthly limit on the amount of new loans a bank

can grant. Foreign bankers claim that in their discussions with the Bank of Portugal a leverage of this order was tacitly accepted.

The formula used, which is regarded as a state secret, assesses the weight of each bank within the sector, based on the structure of its deposits and loans. The global ceiling is then divided up among the banks accordingly. The foreign banks already established account for a majority of the total credit granted.

In calculating the formula the Bank of Portugal has come up with a multiplier factor which is understood to be 1.4 for the new banks compared with one for the existing banks. This would give the new banks a proportionately higher ceiling to take into account, that they are setting up, and need to generate business quickly to meet high initial overheads.

The foreign banks say the multiplier factor is too low; a point which the Bank of Portugal now accepts and it intends to raise it.

More importantly, for the banks, the fundamental question of when to apply the formula has yet to be addressed.

If it is applied from moment zero the new banks will be at a disadvantage. A European banker whose bank has applied to establish a full branch, "It would give us a leverage of 1-2 and we cannot do business in that kind of situation."

Criticism

Moreover, by establishing a multiplier factor, the Bank of Portugal has laid itself open to the charge that it is treating the new banks more favourably than those already established. The state commercial banks are already nervous about the increased number of foreign banks, and those foreign banks already here, like Lloyds, can hardly be expected to look uncritically at more privileged treatment for their competitors.

Meanwhile, Manufacturers Hanover and Chase Manhattan are operating in a twilight zone while the issue is in the melting pot. It is understood that the loan portfolio level at which the Bank of Portugal has calculated it should start applying the credit formula—Esc. 3bn—had already been surpassed by Manufacturers Hanover.

The Bank of Portugal has told the foreign banks that if they bring in external funds then these would not fall within the scope of the credit ceiling. Foreign bankers are loathe to do this since the central bank

will not provide them with exchange risk cover.

FOREIGN BANKS which have applied to establish full branches in Portugal:

Société Générale de Banque, Banque Nationale de Paris, Citibank, Paribas, Barclays, Banque Indosuez, Banco Central (Madrid), Banco Exterior de España, Bank of Credit and Commerce International.

will not provide them with exchange risk cover.

The central bank argues that its domestic interest rates have been sufficient to offset the large devaluation of the escudo; a point which is not accepted by the foreign bankers. They claim it is a highly profitable concern back peddling on a verbal promise it made to provide foreign exchange cover.

The Bank of Portugal has observed from the projections made by the foreign banks in their applications that most of them intend to fund themselves more in the interbank market than with deposits. The interbank market is a cheap source of funds as there is considerable excess liquidity—precisely because of the tight credit ceilings which are imposed for balance of payments purposes.

The foreign banks, the Bank of Portugal believes, would then do a good business in lending out those funds.

"We cannot let this happen as it would mean stealing credit ceilings away from other banks," said a senior Government official. "The only way the new foreign banks are going to get the kind of leverage they would like in a short time is if they bring in external funds or take deposits."

Foreign bankers, for their part, say that it is only fair to restrict their access to funding themselves on the interbank market if they are given a flexible credit policy which allows them to build up a reasonable loan portfolio.

The debate going on should not obscure the fact that there is profitable business for foreign banks in Portugal despite being a tightly regulated market.

Bankers say that the difference between income earned on loans and the cost of deposits is larger on average in Portugal than in the rest of Europe. This juicy operating margin—up to 10 per cent—is due to the maximum interest rates regulated by the Bank of Portugal

for lending and deposits. (Only rates under six months are free).

The state commercial banks would deny this, but this is because they are obliged to give priority to business such as emigrant remittances (more than 1m Portuguese live in France), an important balance of payments item, which have a high deposit rate.

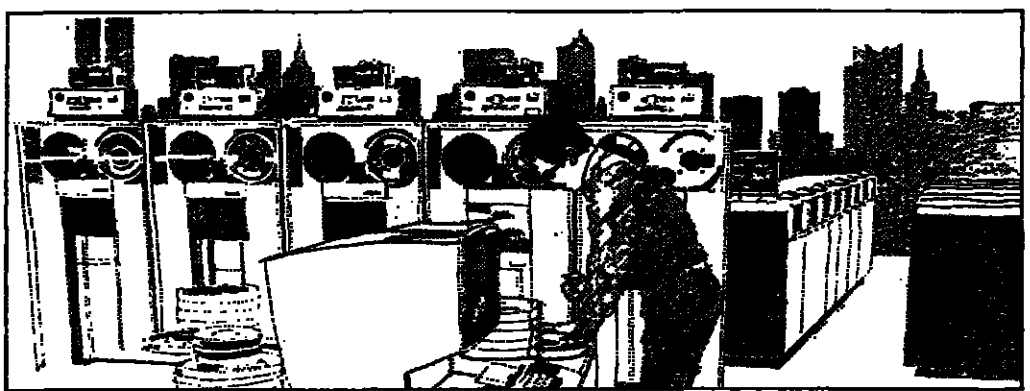
Foreign banks have more flexibility to pick and choose their business, and are tightly-run ships, unlike the grossly over-manned state banks.

Lloyds operation in Portugal made a net profit of Esc.243m last year, compared to Esc.353m in 1983, and it created for the first time a general provision of Esc.350m, an important balance of payments item, which has a good tax charge. The return on its capital and reserves was 18.5 per cent and the return on assets 16 per cent, which makes it a highly profitable concern by international standards.

Lloyds recently carried out a vigorous publicity campaign to get across its change of name on Portugal from Bank of London and South America to Lloyds Bank International, which it believes is a snapper and more international name in the face of increased competition.

In the first round, European banks were excluded because the Government was annoyed at the way its EEC membership discussions were dragging on, and it wanted to send out a signal to this effect. It was a rather facile approach since the banks have nothing whatever to do with Portugal joining the EEC.

The current theory among local wags is that providing there is no breakdown over Portugal's membership, then two European banks will be authorised—probably Barclays and Banque Nationale de Paris—and Citibank.



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Portugal—Banking and Finance 3

Plans to bring radical change in bank rules

THE 139-year old Bank of Portugal, that sober institution that acts as the issuing and central bank and custodian of Portugal's gold, is likely to develop a new look under its new Governor, Vitor Constancio.

At 41, Sr Constancio is one of the world's youngest central bank governors. With some diffidence and a rueful smile, elicited by waiting several months for official confirmation that he was expected to step into the shoes of the retiring governor, Prof Jacinto Nunes, he typifies the image that younger Portuguese public personalities want to give of their generation—internationally respected, politically alert and technically able.

Sr Constancio is no stranger to the central bank: ten years ago he became head of its research department, then in 1977 he was made a vice-governor. Two years ago he became the only vice-governor to install a personal computer in his office—a reflection of his passion for new technology.

Between his office computer, home computer and the miniature pocket calculator he whips out to give percentages and currency conversions to enquiring visitors, the new Bank of Portugal governor has a fair sample of the tools of modern banking at his personal command.

Young enough to escape the highly formalistic not to say paternalistic conditioning of Portugal's pre-1974 financial system, Sr Constancio has built up a formidable reputation among his compatriots and international bankers and businessmen since he began to appear in public office in the mid-1970s.

He joined the Socialist Party, led by Sr Mario Soares, a party that has shifted regularly to the Right since its 1973 formation and now sits a fraction of the Left of Centre, and has served in governments in which the Socialists took part as Secretary of State for Budget and Planning in 1975-76, as chairman of the first Government Commission for European Integration following Portugal's official application to join the European Community in 1977, and as Minister of Finance in 1978-79.

Recently, Sr Constancio has headed the Bank of Portugal team that is instrumental in negotiating the annual Republic of Portugal syndicated loans.

New look at the Central Bank

DIANA SMITH

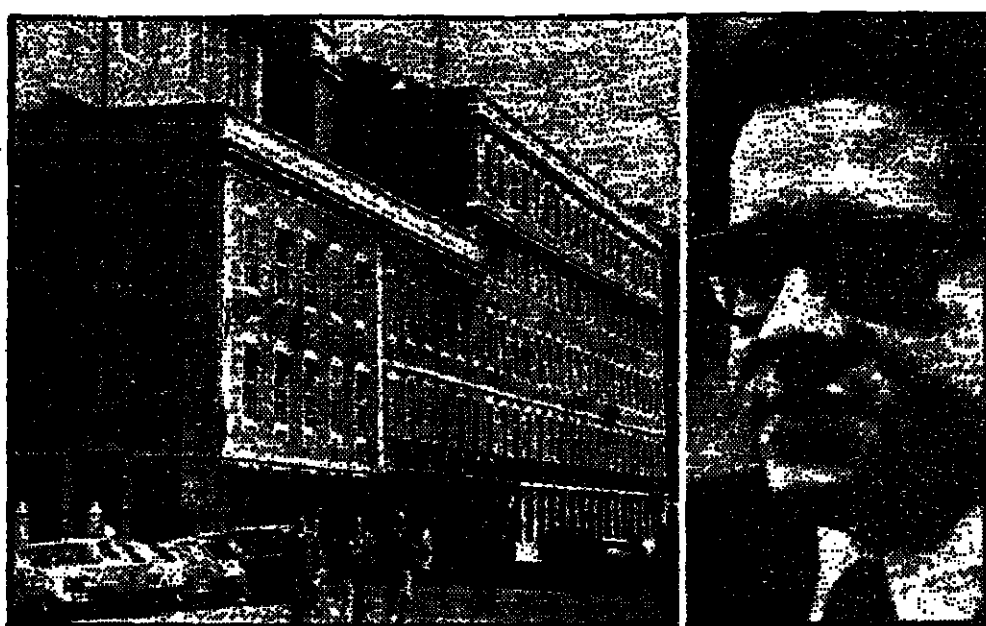
He is known among participating bankers as a smart bargainer who keeps pace with sophisticated developments in the financial markets and quietly but firmly bargains for the best terms for his country.

Since Sr Mario Soares returned to power in 1983 in the wake of explosive growth of the balance of payments deficit and foreign debt, the Bank of Portugal has had overall responsibility not only for negotiating republic of Portugal borrowing but for supervising borrowing by public sector companies which must fit in with the central bank's annual foreign borrowing programme.

Having had semi-autonomous status and financing before the change of political regime in 1974—some of its shares were quoted on the stock market—the Bank of Portugal was fully nationalised in late 1974.

Even in its more autonomous era it had consistent characteristics: control, painstaking deliberation and often excessive slowness in responding to government policy and new features of the financial system have been its trademarks.

The new governor and the strong-willed Finance Minister, Sr Euzébio Lopes, who like Sr Constancio is in his early 40s, want something less rigid and more rapid. Proposals are now being drafted for new rules for the bank and should be in



The Bank of Portugal where its new Governor, Vitor Constancio (right) seeks a less rigid system to make the banking sector more dynamic

force by the end of this year.

Two radical changes are already in the pipeline. They will make banking more dynamic and elastic: the paternalistic money market set up in 1978 will cease and a new interbank foreign exchange market will begin by June.

Before 1978, Portugal had no interbank money market and no foreign currency market. Banks solicited funds from the central bank, which also fixed daily foreign exchange rates and barred any foreign exchange trading. In 1978, an interbank money market of sorts was created: representatives of all banks, national or foreign, operating in Portugal, met three times a week at the Bank of Portugal, supervised by a Bank of Portugal official, seated at the head of the table.

Soon this will end: interbank money market will be done between bankers via the telephone and the Bank of Portugal will withdraw from its role as "nanny" in this market.

The foreign exchange market, promised for three years but only now getting off the ground, will be introduced in slow stages: first, an interbank spot market, for which the Bank of Portugal will fix reasonably wide daily margins inside which banks may trade. In about a year from the start of the interbank spot, an interbank forward market will come into being.

Rather further in the future, international spot and international forward markets will complete the cycle.

This development will put an end to the monopoly held by the Bank of Portugal in foreign

exchange transactions and reduce some of the red tape through which even minor foreign exchange transactions must pass.

This innovation has been eagerly awaited by national and foreign banks, as a means of increasing competitiveness which the stronger Portuguese banks are starting to welcome as they

The paternalistic money market, set up in 1978, will cease and a new interbank foreign exchange market begins in June.

become more market-conscious and less bureaucratic, and as a sign that Portugal is shifting out of bureaucratic gear into more adventurous cruising speeds.

As market forces begin to assert themselves, the Bank of Portugal will, to the relief of its new governor, be able to develop more sophisticated and less paternalistic relations with the banking system, and a more egalitarian and less filial relationship with the Finance Ministry to which it is ultimately responsible.

Sr Constancio is avid for a greater share for the central bank in decisions on financing state budget deficit which hitherto has concentrated on bank loans (at cheap interest), that drain the national building system.

Sr Constancio would like to see more recourse to treasury bonds made widely available to

a public which, despite austerity and inflation is still among Europe's keenest group of savers.

Public responses to bond issues by utility or public sector companies has been overwhelming. The Finance Ministry appears to share Sr Constancio's belief that the time has come to attract savers to treasury bonds.

When he took over the governorship, Sr Constancio put aside his Socialist party activities to avoid conflict of interest.

The fact that he is a Socialist who led the party's economic counselling and planning, his appointment was criticised by the junior partner in the coalition, the Social Democrat Party.

The criticism, apparently bred by an urge by Social Democrat leaders to satisfy their rank and file that they were taking independent stands, rather than by doubts about Sr Constancio's qualifications for the job, soon petered out. It proved difficult for the chronically-dissident Social Democrats to sustain an argument against an economist of such prominent international renown.

Sr Constancio was sworn in early March, before a packed audience in the ceremonial hall of the Finance Ministry, into which national and foreign bankers, cabinet ministers and diverse officials crowded to applaud the new governor and pay tribute to the departing one. Now that the speeches are over, the banking community will start watching the state's stone pile, on the corner of the Rua do Ouro and Rua do Comercio, for signs of

modernity and flexibility.

Fresh innovation in the private sector

PORTUGAL'S investment companies and especially Banco Portugues de Investimento (BPI), which was given permission last month to establish the country's first private investment bank, are bringing change and innovation to a highly undeveloped financial system.

With crippling interest rates, financing by ways of share issues on the stock exchange moribund, and the dead hand of bureaucracy weighing heavily on the state-run banking sector investment companies and BPI have appeared as saviours to the hardpressed Portuguese private sector.

It is quite clear from the results of BPI, which began life in 1982 as the investment company SPI, the first private financial institution to be set up since the 1974 revolution when the Portuguese banks were nationalised—that there is considerable scope and demand for their services.

They include medium-term financing (the main activity), making private bond placements, advising companies about the international capital markets, locating overseas investors and maybe later introducing sophisticated (for Portugal) financial instruments like commercial paper. The territory is virgin.

BPI made a net profit of Esc 83.5m (\$439,460) last year, after Esc 52m in 1983, and put Esc 142m into provisions for sundry risks. After only three years in operation it will distribute its first dividend of Esc 50 per share.

BPI's success is something of a personal triumph for its president, Sr Artur Santos Silva, who is regarded as one of the guiding figures behind Portugal's financial counter-revolution.

A former Finance Minister and deputy governor of the Bank of Portugal in the heady days after Portugal's revolution, Sr Santos Silva left the government when he realised

that he could not instigate change from within the system and break the mould.

Apart from BPI, the other privately or mixed investment companies are MDM, which is owned by Morgan Guaranty, Deutsche Bank and J. Mello, a Portuguese private holding company; Euro-Financiera, a joint venture between the Banco de Fomento Nacional, the state development bank, and Banque Nationale de Paris;

Investment companies

WILLIAM CHISLETT

FINC, owned by Trafalgar House of Hong Kong, and two others.

BPI and MDM, which made a net profit of Esc 26m last year, compared to Esc 12m in 1983, made their first private bond placements last year and they were quickly snapped up.

BPI placed an issue of Esc 1bn for the large textile concern Manuel Gonçalves, which was the first time that a private non-financial Portuguese company had recourse to the domestic bond market. It also placed another issue of Esc 600m for the beer company, Unicer, and the new issue, also of Esc 600m, will be for Hoechst's operation in Portugal.

MDM carried out an issue of Esc 600m for Inlan, the subsidiary of General Motors. The Inlan issue enabled the company, which is under capitalised like so many concerns in Portugal, to overcome the tight restraints imposed on the domestic borrowing of majority owned foreign companies.

They are limited to borrowing medium-term no more than 50 per cent of their capital and resources; a limit which is designed to force them to borrow from external sources and not be a drain on the domestic financial system.

Bond issues have to be authorised. The fact that Inlan's issue obtained approval, although strictly speaking it breached the borrowing limit, has been interpreted in some quarters as a sign that bonds could become a loophole out of this situation.

Despite a difficult economic environment, characterised by a drop in productive investment of around 20 per cent last year, BPI's loan portfolio rose Esc 22m to Esc 5.7m. This however is still tiny compared to the Portuguese state banks. BPI's resources were a mere Esc 13m at the end of 1984, compared to over Esc 400m for the largest state commercial bank.

BPI's equity of Esc 1.5bn (Esc 400m for investment companies) is split among 100 Portuguese shareholders with 72.5 per cent; the World Bank's International Financial Corporation has 7.5 per cent and Deutsche Entwicklungsgesellschaft, Credit Lyonnais, Union Bank of Switzerland and Britain's Investors in Industry 5 per cent stakes each.

Some of BPI's senior executives have been lured away from the state banking sector like Sr Francisco Veloso, who was chairman of Banco Espirito Santo and also sat on the auditing board of the Bank of Portugal. Higher salaries and the chance to be innovative are producing a mini brain-drain from the state banks, many of whose boards are depleted.

BPI has taken a 20 per cent stake in Fichtel, the French concern which makes safes (a promising business in Portugal, where crime has been rising), a 10 per cent stake in Soja, a food processing company, and a 20 per cent stake in the leasing company Silball.

BPI has also submitted an application to set up an investment trust with the three largest Portuguese commercial banks and plans to take a 10 per cent stake in a new commercial bank whose other shareholders, including the sugar group Rar, and Sogrape the wine group, are also shareholders in BPI.

If permission is granted for both these institutions, BPI would cover the whole range of banking and would be a competitive force to jolt the state banks out of their complacency.

Banco Portugues de Investimento

	1983 (Esc)	1983 (Esc)	1984 (Esc)
Total assets	2.6bn	4.6bn	7.7bn
Loan portfolio	1.7bn	3.5bn	5.7bn
Net profit	27m	52m	83.5m

Source: BPI

PORTUGUESE ECONOMY:
from stabilization to modernization
and growth

Portugal is a small, open and new industrialised economy. Imports and exports account for a large share of demand and output. Imports are predominantly non-competitive, namely energy related (petroleum), food and raw materials. Exports include manufactured goods (textiles, chemicals, paper and pulp) and services (tourism).

The second oil shock, a severe drought, the international recession and the attempt to sustain a high level of domestic demand and employment all led to a deterioration of Portugal's external payment position. High interest rates in international markets and adverse exchange rate developments compounded the problem.

The Government, which enjoys a comfortable two-thirds majority in Parliament, that enhances political and social stability, implemented, as soon as it took office in June 1983, a stabilisation programme to face up to the unfavourable situation. The stabilisation package included a devaluation of the escudo, an increase in the interest rate and a substantial tightening of monetary and fiscal policies. Utility prices were increased to reduce the deficit of state-owned enterprises. Some other administered prices were allowed to rise, so as to lower subsidies and therefore the budget deficit. Taxes were raised and public spending was cut. A stand-by agreement with the International Monetary Fund was signed later in October of 1983.

The economy adjusted remarkably well to the stabilisation package. The main targets agreed with the IMF were achieved. In 1983 the current account deficit reached 1.6 billion (against 3.3 billion in 1982), while the target agreed with the IMF was \$2 billion. This important recovery was the combined result of domestic demand restraint and expenditure switching policies. Domestic demand decreased by 7 per cent in real terms, but its negative effect on output and employment was almost offset by the positive contribution of external trade: exports increased by 17 per cent, while imports dropped by 9 per cent in constant escudo prices. So, GDP recorded only a marginal fall (half a percentage point).

Public sector borrowing was cut very substantially. As a share of GNP, the public sector borrowing requirement fell in 1983 by about 1/3 of its 1982 value. External debt growth decelerated noticeably over the same period and its service burden was improved.

According to the latest statistical data the adjustment process continued in 1984. The current account deficit is expected to be significantly less than half of the 1983 figure and well below the target of \$1.25 billion specified in the agreement with the IMF. As in the preceding year, this significant improvement reflects both the decrease in imports associated with the slowdown in final domestic demand

and the remarkable increase in exports (both in traditional as well as in new exporting goods) and in touristic receipts. The growth of the foreign debt was contained, following the behaviour of the current account balance.

Although Portugal has been able to reverse unfavourable previous trends and to stabilise its financial situation, it could not avoid suffering the associated economic and social costs. Inflation has increased as an immediate result of the price liberalisation measures and of the escudo devaluation; unemployment has risen. Economic activity is at a low level, particularly in the domestic oriented sectors. Gross Domestic Product may have dropped by 1.5 per cent in 1984.

Financial stabilisation is no doubt a prerequisite to the implementation of more profound structural changes, which are imperative for a better performance of the economy and for a successful integration in the EEC. It is expected that the opening up to private capital of sectors such as banking, insurance, cement and fertiliser industries will work in that direction. Three private banks were recently allowed to operate in Portugal; it is expected that others will follow soon. Furthermore, the modernisation of the financial sector enjoys a high priority in the government plans. Some recent developments are encouraging. The leasing and investment companies are expanding significantly their activities, thus increasing the range of financial operations available to borrowers, until recently confined to the banking sector. The government intends also to develop the role and importance of the stock market.

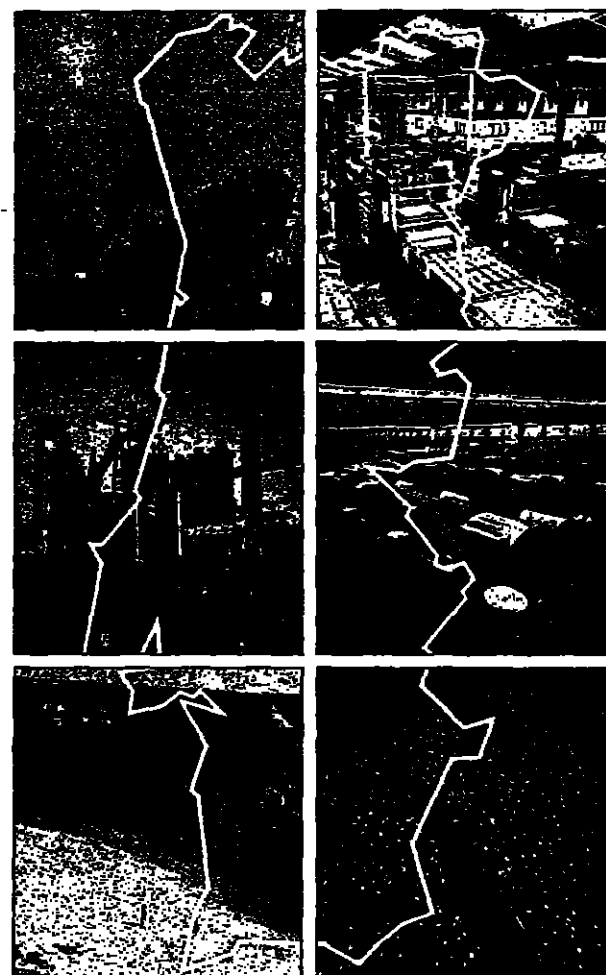
The budget for 1985, approved by Parliament just recently, was drawn up in line with the aim of not jeopardising the consolidation of the economic situation. The adjustment in the personal income tax brackets will help the recovery of consumer spending. The rationalisation of public administration and the restructuring of nationalised industries will contribute to a better performance of the broadly-defined public sector. For 1985 the economy is expected to show a moderate growth, which will be led by the export sector.

However, the efforts towards modernisation and development of the economy will have to count, to a large extent, on the co-operation of foreign investors and with the international financial community. Attractive conditions are offered to direct foreign investment. It can rely upon high profitability, favoured by skilled manpower, low labour costs, tax facilities and significant growth potential. The forthcoming EEC membership is another strong incentive to foreign investors. It is hoped that they will join in this modernisation effort.

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Portugal—Banking and Finance 4

More investors lured by low labour costs

Record year for foreign investment

WILLIAM CHISLETT

"A LITTLE Taiwan in Europe" is how one European accountant, based in Lisbon, summed up the advantages which Portugal offers to foreign investors.

Labour costs are the cheapest in Western Europe, the work force is considered highly productive under the right environment, there is good potential for growth in almost every sector of the economy, particularly agriculture and tourism, and the country is well placed as a springboard for exporting to the EEC.

Foreign investment is very low in Portugal; the country has suffered from its 1974

revolution which led to the withdrawal of some companies and a freeze on new investment. The revolution is now hardly remembered by those foreign companies who stayed in Portugal, some of whom lived through board room take-overs by workers. But the revolutionary image persists abroad to the chagrin of Sr José Viana Baptista, the head of the Foreign Investment Institute, who spends a lot of time travelling to dispel fears.

There are signs that Portugal is at last beginning to turn the corner. New direct foreign investment last year totalled \$191m, compared to \$146m in 1983, the highest ever yearly figure. The investment institute made its first tally of foreign capital last year and estimated total capital at Esc 98bn (\$2bn) held by 1,400 companies.

This figure, however, does not give a true picture of the impact of foreign companies on the economy since many of the older foreign companies still

operate on their original, often very small, capital and use higher reserves to cover their needs. More revealing is the institute's figure that the 10 main foreign companies were responsible for 12 per cent — or \$540m — of total exports.

They are Renault, Texas Instruments, Grundig, MPI (part of Control Data of the U.S.), Celbi, the Swedish pulp concern, Isopor (a joint venture with Upjohn of the U.S.), Philips, Cablesa and Inlan, affiliates of General Motors, and Siemens.

Most of last year's new investment was in the tertiary sector. Foreign banks are taking advantage of a more liberal financial system.

The majority of foreign companies are involved in exporting, a lucrative business by all accounts, or are re-tooling to become exporters. The domestic market is small and depressed and Portugal's membership of the EEC, assuming it goes ahead, will bring greater export opportunities.

The shoe and textile sectors are of particular interest to foreign companies. The West German children's shoe manufacturer, Elefanten, recently established an operation solely for exporting. Some Spanish shoe makers are also beginning to make inquiries. Shoe leather is 25 per cent cheaper in Portugal than in Spain and labour costs are one third the Spanish level.

Electronics is another promising sector. Texas Instruments injected \$43m of fixed capital into its plant near Oporto last year to double exports of integrated circuits. It brings in the components, puts them together and ships them out again. The company is working seven days a week, around the clock.

The productivity, cheapness and passive nature of the Portuguese work force are the main factors luring investment. Investors are attracted by the conditions which Portugal workers are prepared to withstand. Apart from low wages (an average hourly rate of \$1.69 in 1983, compared to \$10.67 in West Germany), a sizeable



Sr José Viana Baptista, head of the Foreign Investment Institute: seeking to dispel fears.

Foreign investment

Direct foreign investment (rounded up to nearest million): 1980, \$125m; 1981, \$122m; 1982, \$124m; 1983, \$146m; 1984, \$191m.

Main countries investing in Portugal: U.S., 35%; France, 12%; Switzerland, 11%; U.K., 10%; Holland, 4%; West Germany, 4%; Japan, 4%.

Source: Foreign Investment Institute

number of workers in ailing companies have not been paid for several months.

"In other countries, managers would get bullets in their knees, but here nothing seems to happen," says a European businessman.

The main complaints still centre on the slowness of the bureaucratic machinery in obtaining permits to carry out day-to-day business and the rigidity of the labour laws, which make it virtually impossible to sack people against their wishes and lay-offs can be quite expensive.

A degree of flexibility has been introduced into the employment situation by allowing companies to take on people for six months and to renew their

contracts over a maximum of three years before taking them on permanently.

A group of 16 U.S. companies which visited Portugal last month was quick to stress that while they saw some opportunities and were pleased with the drift of policy they wanted much greater freedom to hire-and-fire.

Sr Viana Baptista has managed to speed up the process of granting permission to set up new ventures to 90 days. If, by that time, the institute has not communicated its decision, then the applicant can take this as tacit approval and go ahead. Sr Baptista would like to bring this period down to 60 days.

Two major investments are under review which if they materialise will have a significant impact on the economy. One, for Wiggins Teape, the UK paper concern, is reportedly nearing completion, and another, concerning Rio Tinto Zinc Metals, is becoming a contentious issue.

Wiggins Teape has agreed to increase its payment for a 42.5 per cent stake in Soporel, Portugal's largest single pulp mill, from Esc 7.5bn to Esc 8.5bn as it has accepted the Government's case that it should pay a premium. Discussions are now going on about whether Wiggins Teape will become involved in a paper project, which it was not initially interested in as there is European over capacity in paper.

A sensitivity analysis test is being carried out to determine the viability of the paper project. If it is positive and the Government carries out some infrastructure work, Wiggins Teape would be prepared to commit itself to a greater investment.

The Rio Tinto discussions appear to have entered a delicate phase. They highlight the differences within the government over fundamental economic issues. Put at its most simplest, the argument boils down to whether Portugal should export raw materials, in this case copper concentrates, from the rich Neves Corvo deposits (the Finance Ministry's position), or whether it should

be more expansionist and put in a smelter to add value to the concentrates (the Industry Ministry's view) and run the risk of creating a white elephant.

Rio Tinto agreed in principle last year to buy the 49 per cent French stake in EDMA, the majority Portuguese-owned mining company. This decision was communicated to the Government which asked Rio Tinto to wait until the end of November to allow EDMA to decide whether to exercise its pre-emption option.

When nothing happened Rio Tinto felt free to deposit \$87m in escrow in Paris for the French interests. As Rio Tinto tells the story, it then learned that the pre-emption period had been extended until March 15 and that EDMA has written to Anglo-American of South Africa, Union Minière of Belgium, Exxco, Boliden of Sweden and Outokumpu of Finland offering the French share, which, it says, was not theirs to offer.

Shock

Rio Tinto itself was aghast to receive a letter which asked them to "make an offer to buy the shares which you have already contracted to buy from the French, in the event that we exercise our right to pre-emption." It would seem that the Government is trying to extract a premium for the French share.

Rio Tinto believes that with the present over-capacity in Europe and the low return on assets of smelters, it would not be to Portugal's advantage to have its own smelter. Rio Tinto, however, is prepared to consider the issue, although it believes it would make more sense for Portugal to take a stake in the smelter in Huelva (just over the border in Spain) in which Rio Tinto is involved.

By the time the March 15 deadline expired only one company had submitted a bid and it was lower than Rio Tinto's offer. After all the fuss it would appear that Rio Tinto will be allowed to link up with EDMA. All the Government got was egg on its face.



Shoes and textiles are among Portugal's most promising export sectors: above, sports shoe production at Basilus, near Oporto.

Companies proceed with caution

Prospects for leasing sector

WILLIAM CHISLETT

AFTER THREE years in the market, Portugal's seven leasing companies are going through a period of caution and are turning down most new business.

When the companies began in 1982 to offer a completely new instrument for Portugal they were keen to take on a lot of business and establish themselves. Enterprises, for their part, saw a cheaper and more flexible way to obtain industrial plant, construction equipment and computers. Doctors and dentists grabbed at a tax deductible chance to replace antiquated equipment.

Now, with the Portuguese economy in the trough of a recession, and with political uncertainties surrounding the 1986 elections, leasing companies believe it is prudent to curtail the growth of new business—which has become highly competitive.

Locapor, the largest leasing company, accepted two out of every three requests it received

in 1982, its first year of operations. A year later it was turning down two in every three requests. In 1984, for every new contract it made, it rejected another offer.

Of the 2,000 contracts Locapor has made over the past three years, around 100 have had to be terminated, mainly because the customers fell behind in payments. Most of the problem clients turned out to be people who leased small construction equipment, after being sub-contracted to work on road building programmes in northern Portugal. When the Government cut back on public works projects, as part of its austerity measures, these people were left high and dry.

The declining fortunes of the construction industry can be seen in the structure of Locapor's — and most leasing companies' — business. From being construction orientated in 1982 (with 35 per cent of total contracts made out to construction concerns) Locapor is now predominantly supplying computers (60 per cent of contracts).

Sr Eduardo Guimarães Marques, Locapor's marketing director, says adamantly that the problem clients have not caused much of a dent in a profitable business, but it did

PORTUGAL'S LEASING COMPANIES:

Capital Assets (Esc bn, end of 1984):

Locapor	4.5
Sofinloc	2.3
Euroleasing	2.3
Leasinvest	2.2
Silhall	1.5
Leasleasing	1.3
Imoleasing	n.a.

lead to Locapor employing a year ago a lawyer to chase clients behind with their payments and several debt collectors.

It is an expensive and time-consuming business pursuing these clients through the courts. Generally a leasing company prefers to try to repossess its equipment — sometimes in a pre-dawn raid on the venture concerned, if the equipment is not too heavy.

Sr Marques, echoing the views of other leasing companies, says that Locapor could take on "quite a lot more new business," as demand remains high. However, the decision has been taken to limit growth this year, and probably next, to no more than the 30 per cent rate of inflation. This would mean Locapor taking on new business worth about Esc 2.7bn this year, after Esc 2.1bn in 1984.

Esc 1.8bn in 1983 and Esc 637m in 1982.

Euroleasing has been even more cautious, with new business of Esc 1.1bn last year at the same level as in 1983.

"We are not very optimistic," says M Francisco Leclerc, the Euroleasing director.

All the leasing companies are involved in equipment apart from Imoleasing which specialises in property leasing. Local financial institutions, including the main Portuguese state-run commercial banks, are involved in the leasing companies as well as some foreign banks including Barclays in Sofinloc and Credit Franco Portugal in Silhall, the main foreign bank operating in Portugal.

The cautious approach, which could amount to over-reaction, is bad news for those Portuguese companies struggling to develop new business and reduce their administrative costs. Leasing, as elsewhere, offers them tax and depreciation advantages; cash-flow relief and flexibility in switching to less obsolete technology.

Other sources of medium-term investment are hard to obtain and interest rates on loans from the Portuguese banks of 34 per cent are several points higher than those offered by the leasing companies.

Plan to boost capital markets

WILLIAM CHISLETT

ANY FOREIGN investor entering the vaulted marble hall of Lisbon's stock exchange could be forgiven for thinking that he had entered the wrong building and was in a chapel of rest. The only outward sign that it is a stock exchange is a screen which shows the prices of a handful of shares and bonds.

About 25 people on a typical day — four traders, a trading floor clerk, brokers from the nationalised banks and a few members of the public — stand in a rather mournful way as if attending a funeral service, more out of duty than respect.

"It is rather sad," comments one broker with 15 years' experience of the exchange.

This sombre atmosphere was not always the case. In the two years before Portugal's 1974 revolution, the exchange was so full of people that they were crowded out into the street, where frantic trading of shares was carried out in vans loaded with share certificates. Shares were sold over the steering wheel for many times their nominal value.

At the height of this speculative madness, when companies refused to offer more share certificates, brokers offered clients slips of paper which read "worth 100 shares of company

X." Investors would gather at a nearby cafeteria to strike up deals.

"It was like a lottery," recalls the broker, who remembers how, in one day alone, he handled Esc 70m of shares — almost 1.5 times more than the total amount on the Lisbon stock exchange for 1984.

It is estimated that at its peak there were several hundred thousand investors, a staggering number in a population of 8m. Middle class investors took out loans to buy shares and enlisted gardeners, chauffeurs and maids to act as "fronts" to acquire more shares.

Aftermath

The banks were nationalised and the companies they owned, which had been so exuberantly traded. The stock exchange was closed for three years. When it re-opened the number of listed companies had shrunk from almost 150 to 23 and the market was more regulated with a stipulation that prices could not fall or rise more than 10 per cent in one day to avoid speculation.

Compensation for nationalised stock took five years to come and then it was based on the tiny nominal values of the eve of the revolution. Some compensation bonds are paying 2.5 per cent interest over 28 years — with inflation running at around 30 per cent.

SHARES and Bonds traded on the Lisbon and Oporto Stock exchanges:

	Shares	Bonds
1981	Esc129.4m	Esc792.6m
1982	Esc84.9m	Esc1.0bn
1983	Esc135.1m	Esc1.7bn
1984	Esc481.1m	Esc2.8bn

Source: Banco Totta & Acores

Today the stock market is almost exclusively the place to buy and sell treasury and corporate bonds which offer a higher yield than bank deposits. Interest is paid free of the 20 per cent tax levied on the returns from deposits. Issues are becoming increasingly over subscribed to the delight of the Finance Ministry. The recent issue of Esc 3bn for Petrolgal, the state oil concern, was oversubscribed by some Esc 9bn.

The Portuguese prefer to buy and sell shares and bonds outside the stock exchange in Lisbon and Oporto, which re-opened in 1981. Shares traded outside these two exchanges were ten times greater last year than those traded on the stock markets. In bonds, Esc 12.5bn were traded outside the markets, compared to Esc 2.5bn on them.

Private companies are also beginning to issue bonds. Last year two leasing companies, Locapor and Silhall, put a toe into this bond market. But there has only been one public share subscription for a private company since 1974, for Marconil, and it was not a great success. The low number of dividends

(only seven of the 23 listed companies paid dividends on 1984) and the generally low level of profitability has not encouraged new share issues.

Portugal's money market is even more discreet than the stock exchange. The Bank of Portugal chairs a meeting every day of the commercial and institutional banks where interbank borrowing is settled and it also sets the rates for foreign exchange.

The authorities have talked for at least three years about setting up a spot (and eventually a fully-fledged) foreign exchange market. Finally the Bank of Portugal, albeit still rather nervous about losing its tight control and speculation, is taking steps to establish an exchange market.

Incentives

The Government has also drawn up some tax incentives which it hopes will enlarge the capital markets and galvanise them into greater activity. But nobody believes that the measures will have any significant impact.

"Reducing the tax on dividends will not have much impact because so few companies can afford to pay them," says a senior Portuguese private banker. "You cannot legislate confidence."

Confidence is indeed the key factor. While the Government has won the respect of its international creditors for achieving a turnaround in its external accounts, it has yet to win over its own investors.

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EUROPEAN AGRICULTURE

Dairy machinery makers in the doldrums

By Andrew Gowers

AS THE dust settles on Europe's dairy industry following the chaos and confusion of last year, it is becoming clear that the real victims of milk quotas are not the farmers themselves, but the beleaguered band of manufacturers and dealers who supply them with their equipment.

The restrictions on milk output introduced almost a year ago, although greeted with cries of outrage from farmers across the EEC, have taken a far greater toll on dairy machinery makers, especially in the UK.

While milk production fell by some 8 per cent in the UK last year, sales of capital goods to British dairy farmers dropped by 45 per cent, from around £12m to £6.5m—and there is no sign that they are about to recover. Similar patterns have been recorded, to a lesser degree, elsewhere in the Community.

Sales of tractors to dairy farmers have been hit, too, although the tractor industry has been shielded from the full effects of quotas by buoyant purchases by arable farmers after last year's record EEC grain harvest.

As for dairy equipment, it is hard to think of an industry which has had to cope with such a drastic fall-off in sales in such a short time.

"Our dairy equipment business just turned off like a tap," says Mr Harry Faulkner, managing director of Alfa-Laval, the Swedish engineering and agribusiness group which dominates the industry and depends on milk for up to 45 per cent of its sales.

"From the end of April, we had no inquiries for new installations of anything," agrees a leading equipment dealer's representative. "We were on the verge of absolute shut-down."

The effects of the change are reflected in Alfa-Laval's 1984 results, published in February. Pre-tax profits dropped by 50 per cent to SKr 403m, and the agricultural division reported a 21 per cent fall in sales.

Other companies in the industry, without such a strong capital base or wide diversity of customers, are even worse off. And there are doubts over the survival of a British company which is totally dependent on milking machinery sales.

This is a transformation for an industry which until quite recently prided itself on a cracking growth rate and healthy returns on operating capital.

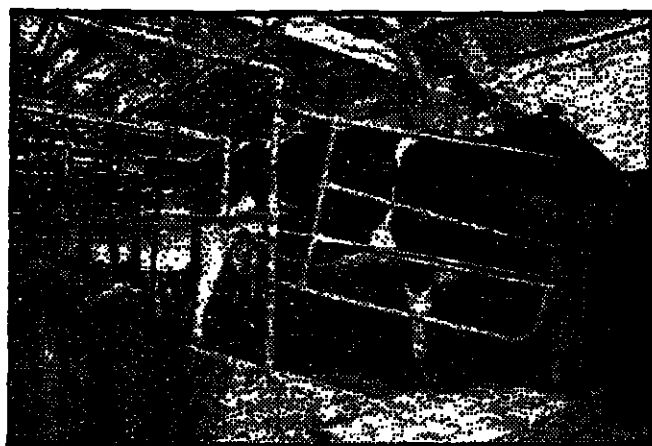
Several of the companies involved had seen the crunch coming for years, with the growth of surplus EEC dairy produce, but consistently good profits kept their preparations for the worst within bounds.

In a sense, the milking machinery manufacturers are the victims of their own success. The rapid growth of their European sales in the 1970s was a symbol of the dairy industry's increasing efficiency—which, in turn, contributed to today's surplus problem.

The 1970s saw the demise of the traditional cowshed as farmers, spurred on by high EEC support prices for milk, went over to capital-intensive milking parlours or to loose-housing systems for their animals. The Community, with about 26m of the world's 220m cows, became the world's major market for machinery.

With their new flexible systems, farmers found it easy to expand their herds. The squeeze on milk prices introduced by the EEC in the late 1970s in a bid to restrain the dairy surplus became the cue for just the opposite as farmers boosted output to maintain their incomes.

But with the growing strain on the EEC budget, the more far-sighted companies had already spotted trouble. In 1979, Alfa-Laval—whose sales had grown 12 per cent a year in real terms in the early 1970s—called in the Boston Consulting Group to conduct a thorough review of



Milk quotas have hit sales of dairy equipment

its strategy. Its findings were stark: the machinery market was all but saturated, and the company should take immediate steps to reduce costs and refocus its production development—particularly on devices which would enable farmers to improve the efficiency of their operations, rather than expand their size.

Hundreds of miles away in Reading, England, Gascoyne Melotte—the subsidiary of what was then Thomas Tilling, fashioned out of the merger of a British and a Belgian company—reached roughly the same conclusions.

"We were operating in a shrinking market. Farmers were getting bigger, fewer and more specialised," says Mr Michael

Widen, Gascoyne's marketing manager. As a result, the company has halved its international staff by chopping about 600 jobs over the last five years.

But few of the manufacturers were prepared for what happened last year. When EEC farm ministers reached their 11th-hour agreement to impose quotas on production, farmers in the UK panicked. Angry and confused, they stopped buying everything—including, for a time, animal feed.

"Even our engineers were sent away when they turned up to perform a routine service on equipment," said Mr John Stafford, director of Alfa-Laval's UK agricultural business.

Farmers in other countries reacted more sedately, but the

trend was, and remains, the same. A sizeable chunk of the market is gone for good, and the rest is destabilised by cut-price competition from "pirate" component sellers. Overnight, the industry has changed from being based on new capital investment and expansion to being based on replacement business.

European companies are carrying substantial excess manufacturing capacity—witness Alfa-Laval's cooling-tank factory at Novera in France and Fullwood and Bland's plant at Ellesmere, Cheshire.

To make matters worse, they have now got down to a furious, if predictable, price war. "Anyone who wants to put in a new dairy parlour can virtually name his price," says one manager. "It's getting very vicious."

Nevertheless, some companies are beginning to venture cautious expressions of optimism. "Those farmers who have come through the shock are now concluding that they can make money under quotas," says Mr Widen of Gascoyne. "So they will make investment decisions later this year. Eleven months ago, we'd forgotten all about 1985, but we can now look to the future."

The survivors undoubtedly also include Westfalia and Miele, the family-owned companies which dominate the German market, and, of course, Alfa-Laval. The market leader

quarter between 1983 and 1984 to just under \$40m. In fact, the industry has already undergone considerable rationalisation in recent years. BOCM undertook a major restructuring programme during the 1970s, transferring capacity from its older port mills to more convenient rural locations.

Dalgety closed a number of mills following its takeover of Spillers in 1980 and KRM agriculture in 1983, while Fawcett and Bibby have both been gradually replacing inefficient capacity with new plants.

However, there is intense speculation over the future of some of BOCM's older mills, especially as the Unilever subsidiary appears to have been losing market share to smaller regional companies since last summer.

is now fully implementing its consultants' recommendations—shifting its focus from capital goods to components and farm supplies (the so-called "after-market"), and putting new emphasis on products aimed at improving farmers' efficiency. Mr Lennart Berglund, chairman of Alfa-Laval's agricultural division, also points out that the company is making strenuous efforts to reduce its dependence on the milk business.

Herr Wolfgang Habig, of Westfalia, says companies which depend entirely on the dairy industry are the most vulnerable. "We have a number of industries where we can match what we lose in dairy," he says. "There are plenty of possibilities to diversify in the food industry as a whole."

The most ominous question-mark hangs over the future of privately-owned Fullwood and Bland, the biggest milking parlour manufacturer in Britain, which is this year celebrating its 200th anniversary. Last year, the company shed 145 workers, and its marketing operation in France went into receivership.

But it is still believed to be carrying excess capacity, and it is currently seeking more support from its banks and its minority shareholder IFC (part of the 34 group).

"We're totally dependent on the dairy sector. It was our strength in better times; it's now our weakness," says Mr Richard Lancaster, director of Fullwood. "And being entirely self-supporting, we had to take the brunt of recession without any Big Brother to help us."

Last year, the company was involved in discussions with five of its competitors—that is, virtually all the big names in the business—about a possible take-over.

So far at least, the result has been a stand-off. "We're not actively looking to pick up any of our competitors," said a manager of one large European company. "We'd prefer to see them die and pick up their market share."

Mr Lancaster stresses that Fullwood has come through the worst, and is now in better shape. But few believe that every company can remain in an industry which has suffered such a catastrophic drop in sales.

"Everybody has shrunk, but that's not enough," said one manager. "Somebody's got to go out. We haven't seen the end of it yet."

DIAMOND CAPITAL LTD.

Registered Office:

80 Broad Street, Monrovia (Liberia)

Notice to the Shareholders.

The Board of Directors hereby announces that the annual meeting of the Company, purportedly to be held in New York at 1350 Ave of the Americas, has been published at the request of persons without any capacity whatsoever to represent the Company to call such a meeting.

Such announcement is therefore to be disregarded and to be considered as void and without effect.

The Board of Directors hereby announces that the annual meeting of shareholders of DIAMOND CAPITAL LTD. will be held at the offices of FINACCOUNTING SERVICES S.A., 40 Rue du Rhône, Geneva, Switzerland, on Wednesday, April 24th.

—Discussion of the accounts.

—Election of Directors.

—Miscellaneous.

Any shareholder entitled to attend and vote at the meeting may appoint proxy to attend and vote instead of him. Holders of shares to bearer who desire to attend or vote at the meeting shall deposit their certificates for shares or a bank's statement certifying that the shares, whose serial number will be mentioned thereto, are blocked on behalf of the shareholder, not later than April 19th, 1985, with FINACCOUNTING SERVICES S.A. at the abovementioned address.

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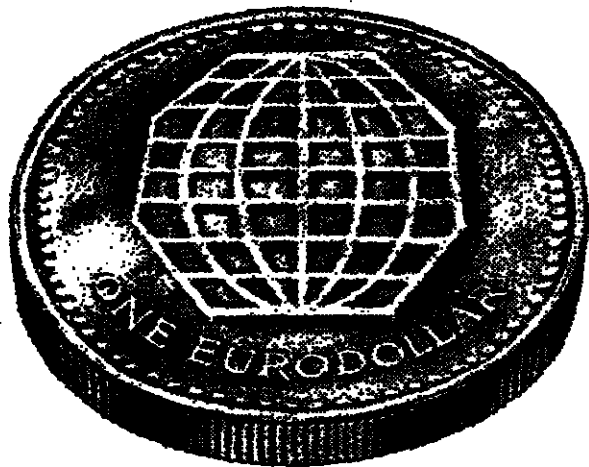
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Over-the-Counter Market

High	Low	Company	Price	Change	Gross Yield	FY	Fully
144	123	Ass. Brit. Ind. Ord.	142	—	10.0	6.8	—
151	135	Ass. Brit. Ind. CULS	148	—	10.0	6.8	—
77	51	Alpine Group	57	—	10.4	11.2	6.3
42	28	Armstrong and Rhodes	34	—	2.8	8.5	4.2
146	108	Bardon Hill	147	—	3.4	2.4	14.5
58	42	Bray Technologies	54	—	3.5	6.6	8.3
201	170	CCI Ordinary	170	—	12.0	7.1	—
152	110	CCI 11pc Conv. Pref.	110	—	15.7	13.8	—
830	100	Carborundum Ord.	920	+10	5.7	0.8	—
88	84	Carborundum 7.5pc Pf.	88	—	10.7	12.2	—
103	43	Cindelo Group	435	—	6.5	12.3	5.0
73	51	Deborah Services	53	—	8.8	3.6	10.8
314	182	Frank Horrell Pr.Ord.	288	—	9.8	3.6	10.8
288	170	Frank Horrell Pr.Ord.	288	—	9.8	3.6	10.8
32	25	Frederick Park	27	—	—	—	—
58	33	George Blair	58	—	—	—	—
50	23	Ind. Precision Castings	23ad	—	2.7	11.7	6.3
218	188	Isla Group	188	—	12.0	7.9	7.6
124	101	Jackson Group	101	—	4.8	4.9	4.7
285	213	James Burrough	260	—	13.7	5.5	8.9
93	83	James Burrough Sp.Pf.	85	—	12.8	18.2	—
87	71	John Howard and Co.	87	—	5.0	5.7	8.3
187	100	Linguaphone Ord.	187	+7	—	—	—
100	83	Linguaphone 10.5pc Pf.	87	—	15.0	15.5	—
625	300	Minihouse Holding NV	625	+5	3.8	0.6	45.0
120	31	Robert Jenkins	45	—	5.0	11.1	—
89	38	Scruttons "A"	32	—	5.7	17.8	16.8
92	61	Torday and Carlisle	78	—	—	—	—
444	350	Trevian Holdings	350	—	4.3	1.2	19.8
274	17	Unilock Holdings	274	—	1.3	4.7	13.3
98	81	Walter Alexander	95	—	7.5	7.9	9.4
247	216	W. S. Yates	216ad	—	17.4	8.0	6.1

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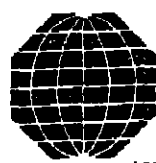
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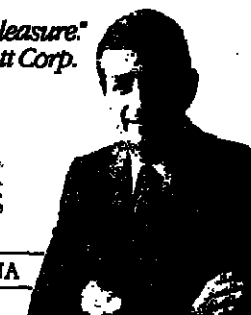
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THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

High tech start-up

Phoenix: surviving a trauma

BY WILLIAM DAWKINS

SITTING among a heap of tangled wires and computer screens in his tiny office in Maidstone's Parkwood Industrial Estate, Ian Gooderson confesses that the past two years have been a "baptism of fire".

The 32-year-old design engineer had little idea of the scale of the difficulties he would encounter when he left a comfortable job at STC to form his own automatic test equipment producer, Phoenix Electronic Instruments. His move was motivated by his disillusionment with big company politics and the number of apparently useful research ideas which were left to moulder in the back of a filing cabinet.

Phoenix now appears to be turning the corner after raising almost £30,000 through a private share subscription under the Business Expansion Scheme. But its birth could not have been more traumatic.

Gooderson made several of the classic mistakes experienced by many small high technology companies.

Phoenix suffered because it relied entirely on bank loans instead of equity finance when it had no cash flow to service interest payments. Gooderson made the error of devoting all his attention to developing the technical side of his product at

the expense of marketing it — a fault committed by many entrepreneurs much more experienced than he.

"With hindsight, we should have spent our first six months trying to sell our product as well as finishing it," he reflects. Meanwhile, Gooderson — a skilled engineer but not a trained businessman — spread himself too thinly when he needed specialist financial and sales staff to free him to get on with the tasks to which he was best suited.

To be fair to Gooderson, his clearing bank seems to have been ill-equipped to handle a risky and erratic start-up with hardly any assets, even if Phoenix's debts were backed by the Loan Guarantee Scheme. The bank almost put Phoenix out of business when it threatened without warning to call in its £15,000 overdraft, only to be dissuaded at the last minute by a local management consultant.

The venture capital companies he approached were little help. They offered larger sums than Gooderson felt able to handle in return for a 50 per cent share of Phoenix. "I did not want to become an employee again," he says.

Gooderson began planning his company two years before

leaving STC, where he was a designer of test equipment for the Ministry of Defence. He felt there was a market for cheap microcircuit analysers which could be plugged into a personal computer at a cost of around £3,500 as against the £7,000 or £8,000 charged by the makers of more sophisticated equivalents like Hewlett Packard or Philips.

His bank manager agreed, but suggested that Gooderson should go on a London Enterprise Agency management course before presenting a business plan. An overdraft was duly arranged, and Gooderson was in business by early 1983, trading as Hawk Electronic Test Equipment. He changed the name recently because it clashed with that of another local company.

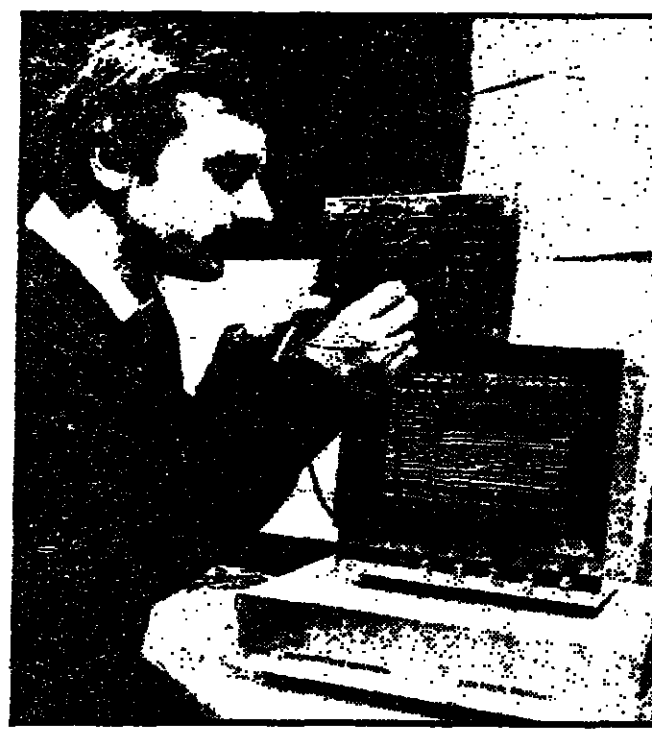
Gooderson soon found that "it takes longer than you think to get onto the electronics market because the distributors are not going to believe in you until you have been around for at least a year." Indeed, it was just over a year before the company made its first delivery, by which time it had made a £30,000 loss. "We were stuck," says Gooderson. "We could not afford to buy any more stock, and we could not afford to advertise. All our money

was tied up in trying to contact people who could buy what we had already made."

After an understandably cool reception from his bank manager, Gooderson looked unsuccessfully for an acceptable source of equity. He had almost given up hope when a marketing company, which he had approached with an export proposal, asked him by chance if he needed equity finance. The marketing company, which wishes to be anonymous, offered to find £30,000 in exchange for 30 per cent of the company. It also put in a part-time finance director and a non-executive chairman, who joined Phoenix in January.

From that day on, Phoenix's fortunes changed for the better. Gooderson could afford to hire a sales manager, John Martin, former UK marketing director for Wavetek, a U.S. test equipment maker, and spend more time doing what he was trained to do: design new products.

Martin has pulled in £50,000 of orders in the eight weeks since his appointment, and Gooderson has already produced two new machines for enhancing the performance of oscilloscopes. The distributors have started to take Phoenix seriously, and Gooderson is thinking of adding to his three staff. Even the bank believes



Roger Taylor

Ian Gooderson: "We should have spent our first six months selling the product as well as finishing it"

Phoenix might now have a good future. Losses in the year to April look as if they will fall to £5,000 on sales of £50,000 and a respectable profit is projected for next year. What lessons has Gooderson drawn from his uncomfortable experiences? "I wouldn't start out on my own

again," he says. "It was unrealistic to expect to own the whole company. And I would have set up a customer base, perhaps distributing other people's products, before I started. You need to have something that will bring in money from day one."

Survey puts a finger on the pitfalls

THE management problems experienced by a host of companies like Phoenix Electronic Instruments were thrown into sharp relief by last week's publication of a pilot study by London Business School's High Tech Management Unit.

The unit, founded last May under the sponsorship of chartered accountants and management consultants Coopers and Lybrand, has drawn some revealing conclusions from its study of 22 small high technology firms. It is a useful guide on how to avoid some of the most common pitfalls in setting up a small business, and highlights how often the second phase of growth can be just as tough as getting started in the first place.

The study examined the firm's reasons for success and failure, and is designed to pinpoint areas for further research into the management of small high technology companies. The

results will be published by the end of this year. One secret of success for start-ups, it says, is to focus on a specialised segment of a large market at an early stage in that market's development. It does, however, warn that "focusing too early is risky because of the uncertainty surrounding the time within which the new technology is accepted."

That proviso will not be lost, incidentally, on anybody who has witnessed the painful marketing delays experienced by young Unilever Securities Market companies using new technologies like Immediate Business Systems, Cifer and Bio-Isolates.

Very few small firms which do manage to develop an innovative product are able to repeat their earlier success. "The

typical small high tech firm has an exceedingly narrow skill base, which means that trying to develop new strategies is like going through a second start-up," says the survey. That may also be partly due to the fact that start-up companies have to devote a disproportionate amount of effort to establishing credibility with customers, thus leaving little time to think ahead. Even well-managed businesses can take three years to overcome customers' anxiety about their viability. An early sale to a large group can help.

Many small firms, says the study, hit financial crises because they underestimate the extent of future marketing and development costs. "This to some extent indicates the lack of realistic planning and assess-

ment of such moves," say the authors.

Companies frequently find themselves short of development finance because they start off by pricing their products too low. It is all too easy to set prices on a cost-plus basis (rather than setting a margin the market will stand) in the early stages, only to find that spare cash for development gets swallowed up as the company's cost base grows.

One way to soften the impact of heavy marketing costs is to establish a specialist image. This "assisted firms to pull customers towards them and build positive cash flows on sales before incurring additional marketing costs in pushing their products towards the customer," claims the report. It pinpoints some of the con-

siderable human problems involved in running a small high technology company. "The same staff have to design new products, improve existing ones and provide technical and after-sales support," it says. "Firms find themselves constantly juggling with priorities with the result that nothing gets done well — a hazard with which Phoenix was familiar until it attracted the help of an outside investor."

Companies in that position find it especially hard to remain innovative during a time of rapid growth. This often entails changing the initial success formula, a process which makes entrepreneurs fearful of losing the close team which pioneered their growth, as they introduce new formal structures and a new layer of management.

"This leads to delay... confusion and overstretching of roles and underperformance," says the survey. It goes on: "Most firms mismanaged the transition."

Training staff and getting hold of new technical skills to cope with market changes are further key problems for growing high technology companies. Such firms lack the resources to train staff properly and find it hard to attract high quality technical personnel because they are unable to offer job security or certain promotion prospects. They have to compete for a limited supply of electronic engineers with larger and more secure counterparts. Successful firms overcome the narrowness of their technical skills by combining external — often university-linked — sources of technology with their own internal skills. Others managed to persuade customers to finance new products.

In brief...

THE European Commission is backing an effort aimed at extending links between innovation centres and science parks in Western Europe.

The commission has contributed £250,000 to set up a secretariat in Brussels that will encourage a transfer of ideas between such ventures and help companies backed by innovation centres, for instance in collaborative marketing efforts.

The acting chairman of the group, called the European Business and Innovation Centre Network, is Christopher Norman-Butler, a director of Business in the Community, a UK umbrella group for big companies involved in job-creation activities, for example, by supporting enterprise agencies.

The Brussels secretariat is due to set up an electronic information network to keep individual business centres in touch. It will also help in the creation of new innovation centres and give advice on the training of entrepreneurs.

Innovation centres and science parks are generally backed either by local authorities, universities, large business organisations or a combination of all three. They can provide accommodation and management and technical expertise to fledgling enterprises, sometimes helping also with venture capital. Founder members of the European network include Heriot-Watt University Research Park in Edinburgh; N.V. Rede, a local-authority-backed innovation centre in Eindhoven; Business in the Community; IRI, an Italian company for managing state-owned enterprises; and several private companies, including IBM, Control Data, Westmaster Bank and National Westminster Bank.

The secretariat is at PO Box 25, B-1040 Brussels 26. Tel: 322.235.3420.

STIRLING UNIVERSITY will be starting its first Master of Science course in entrepreneurial studies in September. It is designed to provide concentrated study at post-graduate level for people employed or seeking work in private and public sector agencies, or for those interested in starting their own businesses. The course is also suitable for non-UK students whose own governments are trying to encourage the growth of small firms. Subjects to be covered

include entrepreneurship in various countries, venture finance, marketing, starting a business, the small firm in the economy and small firm project work. Details from Mike Willis at the University of Stirling, Business Studies Department, Telephone 0786 73171, ext. 2363.

THE Small Business Bureau, the Conservative Party lobby group, has launched an information service for entrepreneurs.

It consists of a series of news sheets, which give practical non-political advice on matters like tax, PAYE, self-administered pension funds, choosing a computer and how to start a business. They cost £1 a set of 10, and further subjects will be added in due course. Stamped addressed envelopes should be sent to Christopher Kirkham-Saunders, SBB, 32 Smith Square, London, SW1P 3BH.

BUSINESS Expansion Scheme fund managers are rushing to complete their final investments before the conclusion of the tax year at the end of this week.

Hodgeson Martin Ventures, Lazard Development Capital and Oakland Management Holdings have all launched second funds this year after their first vehicles were fully invested by January. They can provide a total number of approved BES funds in the current tax year to 34, a significant rise on the 22 funds launched in the previous 12 months, according to the latest issue of UK Venture Capital Journal.

The amount of money they have raised shows a less impressive increase, up from £40.9m in 1983-84 to £43.7m in the current year. That implies that the average size of approved BES funds has shrunk over that period from £1.86m to £1.29m.

The largest fund of the current year comes from Charterhouse Development, with £5.6m, which compares with the £10m raised by Electra Risk Capital II, the biggest in 1983-84. In addition to this year's 34 approved funds, there are eight BES schemes which raise capital on an open-ended basis.

THE British Venture Capital Association will today announce the publication of a formal code of conduct for its members.

The code covers matters like professional ethics, disclosure of sources of funds and other information, confidentiality and accountability to investors.

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TECHNOLOGY

A NEW COMPANY CAN SIMULATE DEEP SEA CONDITIONS

Model ocean for testing marine structures on shore

BY DAVID FISHLICK, SCIENCE EDITOR



Preparing a model ship to face the full fury of a Force Nine gale in miniature

A TANK which can roll waves from different directions simultaneously at a large-scale model of, say, an offshore oil platform was inaugurated in West London yesterday. At the same time such a model—costing as much as £200,000 to make—was exposed to the forces of winds and currents to simulate the full fury of a Force Nine gale at sea.

A new British company specialising in the behaviour of engineering structures exposed to the ferocity of the ocean was born yesterday. British Marine Technology (BMT) is a merger of the British Ship Research Association of Walsend, an independent research association serving the shipbuilding industry, and the National Maritime Institute, formerly the ship division of the Government's National Physical Laboratory.

The new company, with around 600 staff and a turnover exceeding £12m a year, is equipped with one of the world's most powerful tools for modelling ocean wave and wind conditions. Its model ocean facility at Feltham is expected to test scale models of the next generation of offshore structures—the so-called "compliant" structures which will ride with the waves.

The marriage between these two bodies was made in the councils of the Department of Industry's maritime technology committee, part of its Mechanical and Electrical Engineering Requirements Board, in its efforts to strengthen the offshore industry's research capability. The aim is a company capable of competing in world markets for ship design and manufacturing technology, but for the kind of design analysis which might make all the difference between exploiting and abandoning a marginal offshore oil find.

Dr Jack Birks, former technical director of British Petroleum, now chairman of Charterhouse Petroleum, is also chairman of BMT. Its deputy chairman and chief executive is Mr Marshall Meek, the naval

architect. BMT with headquarters at Feltham, will operate from four sites: Walsend; Feltham, with its new ocean model facility and its 400-metre towing tank; Teddington, with ten wind tunnels; and Hythe, a full-scale trials base on the Solent.

The facilities of the two research bodies tend to complement each other and they have cooperated amicably for many years. "BSRA brings a very firm position in the industry," acknowledges Dr Meek. Davies, one of two technical directors of BMT. But the showpiece of the assembled facilities is the new model ocean basin, built at a cost of £175m.

The basin is a big tank of clear water 48m long and 30m wide. In its floor is a pit large enough to take a house; big enough, in fact, to model offshore structures intended for ocean depths as great as 600m, the depths envisaged for the next generation of North Sea structures, for instance.

The placid green pool can be whipped to fury by 40 electrohydraulic paddles across one side. These paddles perform to a mini-computer program to generate a remarkable variety of waves. For example, they can be long-crested regular waves up to 0.8m long, long-crested irregular waves up to 0.4m high, or short-crested, irregular waves up to 0.4m high. And there can be almost any conceivable permutation of these waves.

The hydrodynamicists say that their "pseudo-random noise" method of generating short-crested irregular waves probably offers the best simulation of ocean wave conditions that anyone has. The wavemaker cost about £1m, designed for the purpose by the British Hovercraft Corporation.

At the far end of the basin from the wavemaker is a "beach," adjustable in slope and depth, to absorb the waves. Wind forces are simulated both by fans that blow across the basin, and by small computer-controlled fans mounted on the model itself, to simulate

the force and direction of stresses. Currents are introduced by water jets.

Dr Davies puts the cost of using the ocean model facility as part of a research contract at about £2,000 a day. He believes it gives the new company a facility competitive with those in Norway and Denmark, which currently attract much civil research in ocean engineering.

Mr Stephen Rowe, BMT's head of ocean engineering, expects the facility to attract two kinds of contract. One will be verification of established engineering and operating procedures under a more realistic simulation of ocean conditions, such as the diversity of size, shape and direction of waves. Nowadays operators tend to want this done even when they are repeating a well-tried procedure, so high is the price of getting it wrong.

But the primary purpose is the study of novel offshore engineering concepts such as the "floating" structures which try to ride with the waves and the wind. "They are inherently more complicated for the engineer to understand," Rowe says. In the long run, however, they will offer more economical solutions to retrieving offshore resources.

It turns out that when multi-directional waves hammer a rigid, conventional structure, the stresses are more evenly spread, and the fatigue life is better than designers have tended to assume. But this is not so for the "compliant" structures such as tension leg platforms or articulating tower designs, where multi-directional waves will enhance the stresses.

Scientific study of "wave climate" over the last decade has corrected many misapprehensions about the ocean. One reason why enthusiasm for wavepower died was that early measurements of energy in British waves proved too optimistic by a factor of about two. Historically, most wave observation data was gathered on the bridges of ships—whose masters were expert in avoiding the worst conditions.

The coming video revolution

Video & Film

BY JOHN CHITTOCK

WHEN THIS column was predicting in the mid 1970s that the videocassette recorder (VCR) would start a consumer revolution, many media people found it difficult to believe. The VCR cost then nearly £500 and seemed more like an expensive toy. Now that the camera cassette recorder (CCR) is with us 11 years later at about £1,100, it would be easy again to regard this as a product of minority appeal.

As with the VCR then, the general public are not yet aware of the benefits that the CCR will bring, combining camera and recorder in a single compact unit. The similarities to the early history of the VCR are remarkable: doubts about consumer acceptability, the high price, and above all the confusion of formats.

The three contestants then, leading different armies of supporters, were Philips, JVC and Sony. After developing three generations of its own VCR, Philips has abandoned the battle and joined the VHS camp of JVC and Sony, with its Beta consumer format, is no longer a credible contestant.

The new CCR battle centres on just two formats (although Sony would have us believe that there is a third). One format is VHS-compatible, pioneered by JVC but also taken up by a growing number of other companies—very recently Hitachi and Minnie, plus Panasonic, Mitsubishi, NEC, Olympus, Nikon and in the West, Ferguson, Philips and IIT. Depending on the manufacturer, this is available in either of two versions—one accepts a standard VHS cassette and thus can handle recording lengths up to three or four hours; the other takes a much smaller VHS-C cassette, eight-reel packet size, limited to 30 minutes recording but fully replays through a standard VHS videocassette machine by use of a cassette adaptor.

The other CCR system—in competition with VHS—is the so-called 8mm format, already available in the U.S. under Kodak's label and in Japan with Sony's own version. Eight millimetre also has behind it a large number of other manufacturers at various stages of commitment or uncertainty.

Since Beta no longer seems viable, the issue thus revolves itself into a fairly straight contest between VHS and the entirely new format of 8mm. At the heart of this contest are on the one hand real or imagined consumer benefits, and on the other a maze of marketing tactics.

The benefits claimed for 8mm are small size and weight, and extended recording time. The cassette is indeed extraordinarily small and light—similar to compact audio cassettes. They offer recording times of up to 90 minutes per cassette—or double that in a lower quality, half speed mode; but CCRs using standard VHS cassettes have three or more hours capacity.

The claim that the equipment itself is smaller and lighter than VHS is true, but the Kodak 8mm CCR is in fact slightly larger and heavier than either version of the VHS (viz, 30m VHS-C or standard VHS), and Sony's 8mm system is about comparable to the smaller VHS-C. In practice any of

these choices means a unit a little larger than a conventional 8m film camera and weighing somewhere between 2.00 and 2.50 kilos.

Such small differences are of no real consequence. Only the much smaller cassette makes 8mm significantly different. There is, however, a trade off to achieve this advantage—in picture and (arguably) sound quality. Although the picture quality with 8mm is remarkable, VHS employs a "writing" speed (tape-to-head speed) that is 50 per cent faster—which in practice means that any technical tricks that 8mm employs to compensate for quality losses are almost always available for VHS to use to keep in the lead.

The slower writing speed of 8mm also means that it will be stretched to the limit to achieve the wider bandwidth needed for European PAL, compared to Japanese or American NTSC.

So it really boils down to that one advantage—the small size of the 8mm cassette. Undoubtedly this will have a fascination for consumers, but it does seem a very marginal benefit, the difference between a pocket diary and a packet of king size cigarettes.

The shrewd observers of this battle know very well that the real point about 8mm video is that it provides a straw for some manufacturers to clutch at. Sony and Kodak in particular are endangered in the burgeoning consumer video market—Sony because of the runaway success of VHS, Kodak because it has no consumer video products with which to stake a claim.

Philips—stuck with its V2000 format—was in a similar position, and significantly had announced plans to also launch into 8mm video; now, however, swallowed the bitter pill and adopted VHS and 8mm seems forgotten. But for Sony and Kodak, it would be rather convenient if the public had a flirtation with 8mm—which can be provided (at extra cost) with a tuner unit to convert it into a VCR.

The notion of a new VCR standard, albeit "camera led," might give Sony a second chance to dominate this market, and Kodak even a first chance. But in the absence of really overwhelming technical and consumer benefits with 8mm, such marketing strategies look at best a gamble and at worst desperate. They also ignore the probability that most potential camera purchasers are likely to be VCR owners already—of whom over 70 per cent are committed to VHS.

A new problem for 8mm came last week when Kodak revealed that its planned European launch of 8mm video (once scheduled for autumn 1984) has been postponed to 1986 "at the earliest." This, they say, is due to economic conditions in Europe and exchange rates. Yet the biggest problem facing JVC and Ferguson in Britain is angry dealers, who cannot get enough CCRs in the VHS format to satisfy demand.

The Kodak decision could leave Sony isolated with 8mm in Europe, the world's biggest video market. If it does, it paradoxically puts them into the position that finally defeated Philips with its V2000 system—virtually alone, pushing a new format against an established one, and in brave defiance of negative views expressed by most of the industry. Who would have ever believed, two years ago, that Sony would choose to stake its fate with Philips in such a way?

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Display Colour graphics generator

THE TREND is to computer graphics in colour for many applications in business and industry but many potential users are put off by the high cost of high definition colour graphics terminals—anything from £2,000 upwards.

Data Applications of Cirencester, which makes industrial microcomputer systems called this, has developed a low cost (£850) colour graphics generator for simple applications which will accept high level commands from almost any microcomputer and display the results as colour graphics on industry standard colour monitors.

The generator can be supplied as either an OEM card assembly, a desk top unit or a rack mounted version.

Designated the CGG-1, the generator can be equipped with serial interfaces, RS422 or RS232 or an 8-bit parallel interface.

The CGG-1 is based on a Z80A microprocessor together with a 64,000 byte video memory. Each picture element can be displayed in any one of 16 colours, chosen from a palette of 256.

According to David Damm, managing director of Data Applications, the CGG-1 provides both systems builder and end user with a low cost, intelligent sub system incorporating the latest in large scale integration technology. More on 0283 2215.

BARCLAYS 1984

Record profits in a difficult year.

Extracts from the address by the Chairman, Sir Timothy Benan, in the Report and Accounts.

1984 was a difficult year for the banking industry and our pre-tax profit of £655m—18 per cent up on 1983—while it was a record, was not as much as we had hoped to achieve.

The good trading results continue to be affected by the provision for bad and doubtful debts. Specific and general provisions at home continue to be high. Sovereign risk figures compare favourably with our main international banking competitors.

Our capital position has improved and the prospective rights issue should provide a further £507m.

Help for Industry

1984 saw a rise in the number of business failures despite the fact that it was the fourth year of the economic upturn that began in the Spring of 1981.

The increase in the failure rate is now slowing down; but the loss of jobs caused by the high level of failures, although partially offset by the growing number of new businesses, is a sign that the problems of industry have still to be overcome. Profitability has risen from the low level of recent years, but further progress has to be made if industry is to generate the new products and the sustained surge in investment that are needed to transform the upturn into a full recovery. The rise in employment in the service trades among the self employed is encouraging, but unemployment overall has still to fall. The effect of the shake out since 1980, particularly in manufacturing industry, is still being felt, especially in smaller businesses.

We have given exceptional help to keep firms going through the recession, often beyond the traditional limits of prudent banking; inevitably, some of these risks prove bad, but it is right that we should do all we reasonably can to help them

through difficult times and back to health and vigour. This must be good for employment and the economy.

Competition and Service

Competition in the High Street grows fiercer by the year, especially in the struggle for a share of private deposits.

Our chief weapon in the competition battle must be the quality of our service. To this end we have continued to modify our branch network, with more of our offices concentrating their efforts, some on the corporate market and some on the personal customer.

This is a process which will take some years to complete, but in the meantime we are mounting an ambitious programme to improve our service generally, building on the success of our Personal Bankers Scheme and on Saturday morning opening—and I notice our competitors are now following this example which we set some three years ago.

Turning to the reorganisation of your Bank, in 1984 the necessary legislation received Parliamentary approval and the new unified Bank came into operation on the 1st January 1985. It is early days yet, but our short experience is encouraging.

Timothy Benan

Sir Timothy Benan, Chairman, Barclays PLC, 1st March 1985.

The Barclays Report and Accounts gives a comprehensive review of the Group's activities in the UK and around the world. To obtain a copy, just send this coupon to the address below:

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BARCLAYS

Post to The Secretary, Barclays PLC, 54 Lombard Street, EC3P 3AH.

Reduction of nitrates in drinking water

WATER POLLUTION researchers at the Agricultural University of Wageningen in the Netherlands have developed a new nitrate extraction technique which makes the production of drinkable groundwater cheaper and more efficient.

Dutch norms for the acceptable content of nitrate in drinking water were tightened last year from 100 to 50 milligrams per litre to conform with stringent EEC regulations. The Association of Dutch Water Production Companies estimate that maximum tolerance levels of nitrate will soon be reached in roughly a quarter of Holland's supplies.

This means that about 100m cubic metres of groundwater a year must be treated in Holland. These concentrations of nitrate result from the over-use of fertilisers and top-dressing. The problem is also causing concern in Belgium, West Germany, Britain and the U.S.

In Britain, where just under 1bn cubic metres would need treatment, the East Anglian water authorities have a denitrification plant. But according to Dr Abraham Klapwijk, leader of the Wageningen research team, it is expensive and has problems. The water runs the risk of being contaminated by bacteria, which form part of the biological denitrification process, as well as by nitrate—through the incomplete transformation of nitrate into nitrogen gas, he said. And as the process directly adds methanol to the water, precautions must also be taken to ensure that it does not remain in the drinking water.

In the United States, meanwhile, an even more costly process employs an ion exchanger which results in the production of slightly salty drinking water with a high chloride concentration. Dutch scientists combined

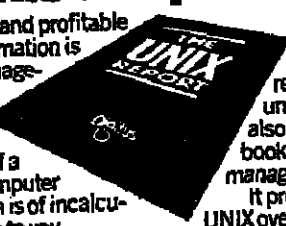
these two existing processes of ion exchange and biological denitrifications in their new method. As the groundwater flows through the ion exchanger—a column of resinous material—nitrate is extracted and replaced by an equal number of bicarbonate ions.

When the column is fully loaded with nitrate it is "consumed" by bacteria feeding on methanol. These bacteria metabolise the nitrate, transforming it into nitrogen gas. Neither the bacteria nor the methanol comes into contact with the water.

The result is waste-free water but with a bicarbonate concentration of around 100mg per litre for every 50g of nitrate removed. "It ends up rather like spa-water," says Dr Klapwijk. "Bicarbonate concentrations of that order are completely safe and even tasty."

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YOU'LL WONDER HOW YOU EVER MANAGED

THE ARTS

Copperhead/Bush

Martin Hoyle



John Rowe, left, Georgina Hale and Michael Byrne in Copperheads

On Grand National night, I made the acquaintance of a gift horse that the Bush Theatre might have orthodontically scrutinised more carefully before accepting. After a spirited start at a frisky gothic canter, it settles down to a jog through cosy nefealousness (shades of *Arden and Old Lace* and *You Can't Take it With You*) before ambulating home, riderless, having fallen at the fence of melodrama.

Erik Brogger, author of *The Paranormal Review*, successfully staged here in 1979, wrote the play especially for the Bush (it has already received similar city productions in America). A graceful gesture towards the go-ahead house, with its brilliantly keen eye for new writing talent ends in uncertain mauling through different moods and styles.

The town of Fertile, Pennsylvania, is a disaster area. For 19

years, an underground fire has raged in the mines. Coalchords arrive, gape at the smoking pits and depart, leaving the listless inhabitants to the hot pebbles that never cool, the rising level of carbon monoxide, and the knowledge that the fire will come to the surface one day.

To the run-down Grasslands Hotel comes a young ex-convict who sets up his forger business with a mad pastor and his foul-mouthed ventriloquist's dummy (the humour here recalls a similar duo in TV's *Soap*), an alcoholic private eye and Georgina Hale.

Miss Hale brings her characteristic tottering oddness to a part too old for her: the mother of a young woman presumed murdered years before by an unknown man who also has threatened to kill the mother. The casual mention of a fresh murder in Act two introduces a half-hearted whodunnit

element simply, I suspect, to get the characters out of the baroque cul-de-sac in which the wayward plot has landed them. The trickery, revelation and retribution of the abrupt ending has an almost perfunctory ring, as if grafted on from a different play. Simon Stokes, who directs on Dermot Hayes's set — the coal dust crunches beneath our feet as we enter the auditorium — combining porch and pulpit, ought to do something about Michael Byrne's American accent, which is so unconvincing that one wonders, as he resorts to wheedling blackmail through the medium of his dummy, if there is some symbolism in his stubbornly English tones. Adrian Dunbar as the convict, as dedicated to counterfeiting as Michelangelo was to painting ceilings, even makes a sort of sense of a character that never coalesces. A good night for the bookies.

Songs of the Claypeople/ICA Theatre

Michael Coveney

"The last time I saw another was on the day of fish" is the first spoken line in this peculiar ICA show from Impact Theatre. By that time, we have heard a child's recollections of the sound of man and woman in several places in this, the world of broken structures. Noise of industrial labour is submerged by Andrew Poppy's music, a tremendous gathering, mélange of piano, then brass and synthesizer, finally electric keyboard, in great slabs of impersonal, repetitive, throbbing sound.

In a prison-like hotel, a man and a woman in opposite cubicles, each lit with the cunning sensitivity of a Dutch interior, remove and replace their clothes more times than would you or I in a year. They are solitary, guilty warders of a friendless institution, and the intrusion of a second woman throws the switch on a scenario of fixed gestures, solo melancholy, frantic dishevellement. The songs of the claypeople, remembered by the child and symbolised in a centre stage floor of burnt orange earth, are lost, fleetingly reassembled in a grey metropolis of granite rooms.

A first glimpse of Pete Brooks's company is intriguing, but the definition to the work, obviously heavily influenced by such European stylists as Pina Bausch and Jan Fabre, is hazy and physically unconvincing. The repertoire of repeated gestures — a tentative kiss, a look round by the donor, a dive by the recipient for the left breast, a reproachful response and a return to hand-chewing hesitancy — is not chilling or fatal, not most crucially, part of a cumulative process of theatrical statement.



Heather Ackroyd in Songs of the Claypeople

That sort of excitement is provided by Andrew Poppy's music, which really did strike me as being of exceptional merit. The images of repression and sexual shame are obvious and corny, to say the least. The man has a doll in his room, the girl discovers blood on her night-dress and takes a shower. The performers are Heather Ackroyd, Richard Hawley and

Niki Johnson. They convince me I should see Impact again; but it is characteristic of this show's derivative, not quite finished, quality that they took a half-hearted call to semi-darkness. A gulf remains between performers and audience that is never allowed by the most talented communicators in this dangerous mine-field of performance art.

London Galleries/William Packer

Patrons who buy in bulk

Open studios are common place, open competitions proliferate, and certainly there are more galleries now than ever there were before, for all the mysteries and uncertainties of their operation and the rigours of nearly 20 years of recession. But, goodness knows, new galleries always are welcome.

Charles and Doris Saatchi, if nothing else, are famous collectors — indeed, the most enthusiastic, compulsive and, by now, powerful collectors of modern art in this country and perhaps any other country; and with nothing to answer to but their own interest and judgment, they have built up since 1970 an international collection that is quite astonishing in its critical scope and sheer magnitude. Quite how copious it is has for long been unclear, but artists soon came to know that the Saatchi seal of approval was of no little value in their particular careers still on canvas (and money that came with it), and no major exhibition of The Art of Our Time could help but draw upon its huge reserves.

The news, therefore, that a critical catalogue of the Saatchi Collection, "The Art of Our Time", is being prepared and a gallery being set up to celebrate the works themselves and show them properly to the public, excited a natural interest. All is now revealed. The first volumes of the catalogue published (lavishly illustrated with full colour plates to almost every work), the gallery open each Friday and Saturday between 12 noon and 6 pm, or otherwise by appointment (98a Boundary Road, NW8; 01-624 6269). And if still one cannot face all without at least some reservation or misgiving, one must admit, nevertheless, to a continuing astonishment and an admiration, moreover, that largely confounds prejudice.

Indeed, the astonishment — and, to some extent, the admiration — are creatures of those very misgivings; for what the Saatchis have done, it seems from the start, and which may supply an all-too-understandable explanation of their artists' support for their activity, is to identify what they see as the current blue-chip reputations, extending back just a little into the recent past, and to buy them up (as it were) not so much selectively as wholesale.

Here there is nothing of the domestic scale, and little to suggest a deeply personal taste for "cherry-picking". What, some might say, is the sense of an ambition of a kind appropriate to a national institution of the first rank, to acquire the definitive holdings in the work of any given artist. There have been many collectors before who have cultivated a particular artist, even two or three, and so come to possess collections of major critical importance; but this is no case of any mere handful but of dozens.

The first show (until April 28, Tuesday to Sunday) is given to the work of the English painter, the second artist I ever reviewed for this page, Man's need to explore. Hoyland's music is economical and austere, with each paragraph of the text characterised by a fixed combination of voices — a quartet of voices in rhythmic unison with the instruments touching in phrases here and there to begin, soprano and mezzo soprano intertwined for the second stanza, lyrical tenor solo for the third.

By this uninhibited approach the Saatchis have acquired very many fine things, and some undoubtedly masterpieces. But the catch-all principle, if it works one way, will also work the other; and it remains to be seen quite how many things that are less than good carry the Saatchi imprimatur. Certain of the artists have been tested now over two or three decades, both critically and in the market, and their reputations have indeed held good. One might not wish to buy their works personally, even if one could, for personal pleasure, but it's possible to see why someone else might. But with so much that has emerged since the late 1970s, we can only be less than sure.

Though publication of the catalogue marches rather in advance, the gallery is to show only a few artists at a time, with only three or four exhibitions a year. And with this inaugural show, the gallery itself is the principal exhibit: an old paint warehouse converted into a suite of beautifully effective spaces, all of them ample, one vast. It is very well done, and with these few artists all so well established — Twombly, Judd, Marden, Warhol and Serra — there is little yet to prove.

Most of the work dates from the Sixties, though the enormous Judd construction is of 1981; and throughout it is admirable, as though to point each room's special virtues: a high ceiling here to cope with Warhol's huge Chairman Mao, a long fetch there for Marden's minimal tripod, a corner for Serra, and of course that vast space for Judd. Go and see it.

It would be a sad thing should one extraordinary private initiative be allowed to overshadow another: one that, though not perhaps so extreme, is quite remarkable. The City of London has a good number of artists tucked away in its old warehouses and factories but has never been long on galleries devoted to the best of contemporary art, and it would take a brave man to try his hand. Anthony Reynolds, once with the Arts Council, has been dealing privately without a gallery for nearly three years, and has enjoyed considerable critical success for the *Collazione Inglese*, a selection of work by his artists, that he has taken to Venice for the last two Biennales.

His nerve seems to have held, and last week he opened his own gallery at 37 Copper Street, EC2C, which is barely 50 yards from Old Street Station. He has converted the basement of yet another redundant factory into what must be one of the largest and most handsome private galleries in London. It is as close as any in feeling to the extensive loft spaces of downtown New York, and is able to take the largest work.

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There is very little dramatic instrumental writing; a spiky, expressionist passage echoes the description of a ship impaled upon rocks, a reflective flute solo portrays Orpheus's lyre "stunned to silence." Elsewhere, the very restraint underlines Hoyland's highly acute ear for sonority, his ability to place chords in the most effective and to use intervals, especially the vocal writing, with simple expressiveness. Perhaps, as it stands, *Seneca/Medea* seems just a shade incomplete, rather too obviously to make the greater whole, and without a real sense of finality at its close. It is, though, most impressive in its vaguely hieratic way.

some 11 years ago, and who has lately been reaching an even wider audience by his visual diary on Channel 4. Two or three years ago he was for a while an artist-in-residence at Cambridge, and this new work has been developed from the large drawings he made then, working for the first time on a large scale within the orthodoxies of painting and abandoning the sequential imagery of his earlier preoccupations.

The image is the human face, male and female, full frontal and more than filling the canvas. The sense always is of a looking-out, peering round a curtain or through the mesh of lace, the looker concealed yet curious and always a most positive, ambiguous presence, providing a quality of mystery and tension to which the deceptively impassive handling and the suppressed and buried texts that inform the canvasses, give further emphasis. It is an impressive show.

Huguenot exhibition at the Museum of London

An exhibition to coincide with the tercentenary of the Revocation of the Edict of Nantes, which deprived the Huguenots of freedom of worship in France and led to some 40,000 fleeing to Britain, is being mounted at the Museum of London from May 15 to October 31.

It will be in four main sections: their background in France; Huguenot art and architecture in England; the contribution they made to the arts, sciences, crafts, literature, banking and the army; and a 19th century section which will include Millais' painting, *The Huguenot*.

New guest conductor for BBC Welsh SO

Mariss Vansons has been appointed chief guest conductor of the BBC Welsh Symphony Orchestra. He joins Erich Bergel (principal) and Owain Arwel Hughes (associate conductor).

Mr Vansons graduated from the Leningrad Conservatoire and won first prize at the 1971 International Von Karajan Competition. Today he is permanent conductor of the Leningrad Philharmonic Orchestra, and principal conductor of the Oslo Philharmonic.

New opera for Glyndebourne

Glyndebourne has commissioned an opera from the English composer Nigel Osborne and plans to present the first performance on the autumn tour of 1986, with further performances during the 1988 festival.

The new work will be based on a short, early novel by Boris Pasternak and will, as the poet Craig Raine will write the libretto,

Hoyland's Medea/Almeida Theatre

Andrew Clements

Sunday afternoon's programme by Circle and Sing-circle at the Almeida included the first performance of a commission from Vic Hoyland. *Seneca/Medea* sets a substantial chunk of Seneca's play as a chorus for four voices and six instruments; it is, says the composer, the first part of a projected three-part work. The text itself is taken from that section of the play in which Jason is smothered by Medea: a lengthy dissertation on physical and mental exploration, and on

Man's need to explore. Hoyland's music is economical and austere, with each paragraph of the text characterised by a fixed combination of voices — a quartet of voices in rhythmic unison with the instruments touching in phrases here and there to begin, soprano and mezzo soprano intertwined for the second stanza, lyrical tenor solo for the third.

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The variation sequence of op 111, the C minor Sonata, was almost on that level, and its celestial running triplets

Felicity Kendal in Tom Stoppard's play *Jumpers*, which opened last night at the Aldwych Theatre, London

Peter Serkin/Elizabeth Hall

David Murray

Beethoven's last three piano sonatas do add up to a recital, but one wishes they didn't quite so often. For 10 or 12 years this programme has been in vogue among pianists of the most various ages and attainments. (It is musically unimpeachable, short, and technically not too demanding.) It takes an artist like Peter Serkin to bring it up fresh again — not just reverently re-told but lived through from moment to moment. He did that on Sunday, with acute sympathy and a kind of tremulous intensity.

The A-flat Sonata, op 110, was memorably beautiful and the 30 often for 10 or 12 years this programme has been in vogue among pianists of the most various ages and attainments. (It is musically unimpeachable, short, and technically not too demanding.) It takes an artist like Peter Serkin to bring it up fresh again — not just reverently re-told but lived through from moment to moment. He did that on Sunday, with acute sympathy and a kind of tremulous intensity.

The variation sequence of op 111, the C minor Sonata, was almost on that level, and its celestial running triplets

sounded timelessly innocent. Serkin's readings didn't, however, measure the full scale of that sonata, which was a little betrayed by a too-gracious introduction — despite his admirably tough Allegro — and a want of long-range focus as the climax of the variations approached. That is to apply severe standards to playing of great distinction. And the A-flat Sonata was satisfying on every possible count: Serkin's technical resource was concealed but profoundly effective (marvellous treatment, near the start, of the grave bass under the fluttering right hand), and the Adagio and Arioso were precisely poignant. Each part of the *Fuga* began with cunning hesitancy and developed vitality; the pianist really seemed to hold the whole work in his hands.

Spitalfields Festival

The ninth Spitalfields Festival in Nicholas Hawksmoor's church takes place from May 22-31. The various 1985 anniversaries will be celebrated — the births of J. S. Bach, Handel and Domenico Scarlatti — as well as the less well-known ones of Saint-Saëns, Berg, Butterworth, Barber, Schütz and Tallis. Highlights of the festival will include three performances of a new production of Handel's *Alcina*, directed by Frank Corsaro and conducted by Richard Hickox.

Arts Guide

Muscle/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

March 29-April 4

Opera and Ballet

PARIS

Wozzeck is conducted by Christoph von Dohnanyi with Peter Gottlieb in the title role alternating with Soree de Suleika. Paris Opera (7423730). Rameau's *Hippolyte et Aricie* with William Christie conducting his baroque ensemble, produced by Pier Luigi Pizzi. Aricie is sung by Daniele Bors/Donna Brown; Diana by Veronique Diethelm/Marie Christine Forta. Salle Favart-Opera Comique (2960611).

Händel's *Artaxerxes* in co-production between the Théâtre des Champs-Élysées, La Scala and Paris Opera. Jean-Claude Malgoire conducts. Production is by Pier-Luigi Pizzi and choreography by Richard Caccera. Théâtre des Champs-Élysées (7234777).

Ballet of the Paris Opera presents Romeo and Juliet in Rudolf Nureyev's choreography and production, set by Ezio Frigerio, with Florence Clero, Monique Loubières, Claude de Villipian, Cyril Annussoff, Patrick Barr, Patrick Dupond, Jean-Pierre Franchetti, Jean Guizot, Charles Jude, Jean-Yves Lormeau, Rudolf Nureyev in the main roles. Palais des Congrès (7582233).

WEST GERMANY

Berlin, Deutsche Oper: The new production of Siegfried, by Günter Friedrich, has René Kollo in the title role and Caterina Ligendza and Gottfried Honeck. (04281).

Hamburg, Staatsoper: To commemorate Händel's 300th anniversary,

Belshazzar is offered in a Harry Kupfer production featuring Walter Balfanz, and Heide Donath. My Fair Lady has Gabriele Ramm as Eliza Doolittle and Boy Gobert playing Henry Higgins. The week's highlight is *Lohengrin* starring Peter Hofmann, Lisbeth Baislev and Eva Randova. (331151).

Cologne, Opera: Die Hochzeit Figaro, part of the Mozart cycle produced by Jean-Pierre Ponnelle, is worth a visit with Margaret Marshall, Edith Mathis and Claudio Nicolai. Madame Butterfly has Yoko Watanabe excelling in the title role. (20781).

Munich, Bayerische Staatsoper: Verdi's rarely played *Macbeth* conducted by Riccardo Muti is premiering this week. Pique Dame brings together Elena Orazzova, Julia Varady and Vladimir Atlantov. Parsifal has René Kollo in the title role. (21851).

LONDON

Royal Opera, Covent Garden: The revival of Don Carlos, which was to have been in the original French, has disappointingly turned into just another Italian-language Covent Garden showing for the now-ancient Visconti production. Luis Lima, Ileana Cotrubas, Bruno Baglioni (replacing the announced Tatyana Troyanos), Giorgio Zancanaro and Robert Lloyd takes the leading roles; Bernard Haitink conducts. Further performances of the new Barber of Seville, with Thomas Allen and Alicia Nafé. (2401068).

English National Opera, Coliseum: After many years of absence, The Barber of Seville makes a welcome return to London. The new produc-

tion, conducted by Herbert Prikopa, is by Elijah Moshinsky; Edmund Barham, Penelope Tern, Stafford Dean and Graham Clark take the leading roles. Further performances of the *Fidelio* revival, with the wonderful Josephine Burston, and final ones of the witty, highly self-conscious new production of Handel's *Xerxes*. (8363181).

Royal Opera House, Covent Garden: The Royal Ballet offers mixed triplets bills.

Sadler's Wells, Rosebery Avenue: (2788916). The Ballet Rambert season is followed by the Ballet de Montreal making its London debut with a quadruple bill (Tue).

ITALY

Milan: Teatro Alla Scala: Proust, Du Les Intermittences du Coeur (based on Proust's *À la Recherche de Temps Perdus*). An evening of ballet by Roland Petit to music by Beethoven, Debussy, Faure and Cesar Franck. (809128).

Palermo: Teatro Massimo (Politeama Caribaldy) Massena's *Weather* conducted by Pierre Dervaux and directed by Giulio Chizzolani, sung by Margherita Zimmermann, Pierrette Delange, Alberto Cupido and Lorenzo Sacconani. (584354).

NETHERLANDS

Amsterdam, Stadschouwburg, Balanchine programme from the National Ballet. Apollon Musagete (Stravinsky), Tombeau de Couperin (Ravel), Theme and Variations (Tchaikovsky).

The Netherlands Opera Production, La Belle Hélène, directed by Lotfi

Mansouri, with decor and costumes by Thierry Boquet. Breda, Stadschouwburg (233522).

VIENNA

Staatsoper, Fidelio conducted by Stein with Hana Watson; Swan Lake choreographed by Nureyev conducted by Rubenstein with Stadler, Birkenmeier and Dirl; Gounod's Faust conducted by Binder with Raimondi, Welk and Stajnc; Die Frau Ohne Schatten conducted by Scheina with Hana Watson and Jonas.

Volkoper, Britten's *Beggar's Opera* conducted by Bauer-Thouss; Lehar's *Der Zarewitsch*; Lehar's *Die Land des Lachens*, Court of Luxembourg; The Barber of Seville; J. Strauss' Vienna Blood. (3324/2857).

NEW YORK

Martha Graham Dance Company (New York State Theatre): The world premiere of Martha Graham's *Song* and last year's world premiere of *The Rite of Spring* open the three week season of mixed programmes featuring revivals of Appalachian Spring, *Letter to the Three Continents*, *Lament and Judith*. Ends April 21, Lincoln Center (8705570).

TOKYO

Vienna Volksoper, Kaiman's Princess Cardas 250-member company with soloists, Karl Doeh, Adolf Dallapozza, Mellanie Holliday, Mirjana Irosch, Orchestra and chorus conducted by Rudolf Bibl (Wed, Thur).

Tokyo Bunka Kaikan. (2827141; 5711889).

Theatres' crisis/Antony Thorncroft

The Manchester manifesto

On Sunday, 63 artistic directors from theatres throughout England met in Manchester to campaign to persuade the Government to appreciate the contribution of the arts to the national good.

The meeting was an event in itself, but outside the fact that artistic director met artistic director for the first time, little concrete materialised. To a great extent, the Arts Council had sabotaged the meeting by announcing on Friday that 17 major provincial theatres were to receive an average 28 per cent increase in development grants under the "Glory of the Garden" programme.

Apparently, there was no willingness on the part of such beneficiaries to share their money around less privileged brethren (as theatres in London proposed after hearing about their grants). Instead, the conference toned down its anti-Arts Council rhetoric by suggesting that it had its hands tied by the Government. It wants a "crisis" meeting with the government to make the "extracting" bigger grant in 1986-87, and a rally to galvanise public support — it believes there are votes in the arts.

The regional theatre companies are in a difficult position. They are, in the main, gaining from Arts Council policy. They

also do not want to antagonise their local authorities, who have been asked to provide matching grants to the Council's highest subsidies. The theatres believe that a lot of the development money will not go on new projects, rather, it will make up deficits accumulated after 10 years of inadequate funding, a view that might arouse Arts Council ire.

According to Philip Hedley, of the Theatre Royal, Stratford East, who chaired Sunday's meeting, there are 24 theatrical companies on standstill grants (although they might still be waiting to hear from their local authority). Some — like the Derby Playhouse, which is employing one less actor per show and mounting one fewer production this year — already are reducing their programmes.

Undoubtedly, the theatres are suffering from the Government's decision to increase Arts Council money below the rate of inflation and rely on business and local authorities to make good the difference. But the "Glory of the Garden" cash has gone some way to make the provinces privileged as against London, and there is a rather surprised recognition that local authorities, even if rate-capped, are rallying around the arts. All in all, the regional theatres will have to work harder if their expansion of recent years is to continue.

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FT COMMERCIAL LAW REPORTS

Mistaken arrest does not bar action against ship

THE STEPHAN J: Queen's Bench Division (Admiralty Court); Mr Justice Sheen: March 28 1985

A PERSON who seeks to arrest a ship to enforce his claim against her owner is not precluded from doing so by reason only of the fact that he has already arrested another ship in respect of the same claim, mistakenly believing her to be a sister ship after making proper inquiry as to her ownership.

Mr Justice Sheen so held when allowing an appeal by owners of cargo shipped on the Stephan J from the Admiralty Registrar's refusal to issue a warrant for the arrest of the ship in respect of their claim against the shipowners for loss of part of the cargo.

Section 21 of the Supreme Court Act 1981 provides: "(4) In the case of any such claim as is mentioned in section 20(2)(a) to (c) (ie a claim within the Admiralty jurisdiction of the High Court), where—(a) the claim arises in connection with a ship; and (b) the person who would be liable... in personam ('the relevant person') was, when the cause of action arose, the owner... of the ship, an action in rem may... be brought... against—(i) That ship... (ii) any other ship of which... when the action is brought, the relevant person is... beneficial owner."

"(3) Where... a ship has been served with a writ or arrested in an action in rem brought to enforce that claim, no other ship may be served with a writ or arrested to enforce that claim; but this subsection does not prevent the issue... of a writ naming more than one ship..."

HIS LORDSHIP said that on January 23 1984 a cargo of carpet material in containers was

shipped aboard the Stephan J at Rotterdam for carriage to Alexandria. During the voyage some of the containers were washed overboard and lost.

The cargo-owners claimed in respect of the loss. Their solicitors made inquiries as to the ownership of Stephan J. They were informed by Lloyd's Intelligence that when the cause of action arose she was owned by a German company, and that it also owned Herm J.

On February 15 1985 the solicitors were informed by Lloyd's Intelligence that Herm J was expected within the jurisdiction. On February 18 they issued a writ in rem against Stephan J and Herm J.

On February 20 they took the precaution of asking Lloyd's Intelligence to confirm that, as at February 18, both ships were still owned by the company. Lloyd's Intelligence replied that they were. On the basis of that information Herm J was arrested.

Very shortly afterwards it became clear to the solicitors that the information provided by Lloyd's Intelligence was erroneous. Herm J was immediately released. The writ was not served, and was amended by deletion of all references to Herm J.

On March 13 the solicitors were informed by Lloyd's Intelligence that Stephan J had arrived at Felixstowe. She was expected to leave at 5 pm the same day. They applied to the Admiralty Registry for a warrant for her arrest. The Registrar refused the warrant, having regard to section 21(3) of the Supreme

Court Act 1981 and the fact that Herm J was arrested and released before the writ was amended.

On the present appeal the question was whether the cargo-owners were entitled to arrest Stephan J if and when she came within the Court's jurisdiction. The claim came within the Admiralty jurisdiction of the High Court by virtue of section 20(2)(a) of the Supreme Court Act 1981.

If subsection (8) stood on its own, Stephan J could not be served with a writ or arrested to enforce a claim after Herm J had been arrested in respect of the same claim.

On facts such as the present, however, that would be an injustice. The solicitors had taken every reasonable precaution to ensure that, on the day they issued the writ, Herm J was owned by the company which would be liable on an action in personam.

It would be anomalous if erroneous information given and received in good faith in an answer to proper inquiry were to lead to a situation in which no ship belonging to the correct defendants could be arrested.

The question was whether subsection (8) should be read literally, or whether it was capable of some other interpretation.

The purpose of the subsection was to make it quite clear that a plaintiff could arrest only one ship, either the offending ship, or another ship in the same ownership, in accordance with the International Convention Relating to the Arrest of Seagoing

Ships, signed at Brussels in 1952. At the same time it preserved the practice of naming more than one ship on the writ, and deleting all but one when the time came to serve the writ and arrest the ship.

The subsection could not be interpreted in isolation. It must be interpreted in conjunction with subsection (4) of the same section.

Herm J was arrested in an action in rem to enforce a claim which could not possibly succeed against her owners because, when the true facts were known, it could not be contained in a writ which was liable in personam. The action ought to have been brought only against the owners of Stephan J.

As a matter of commonsense it would be absurd if the result of Herm J's arrest was that Stephan J could not be arrested in respect of a claim which could properly be made against her owners.

If one had subsection (4) in mind when reading subsection (8), the correct interpretation of subsection (8) was "Where as regards any such claim as is mentioned in section 20(2)(a) to (c), a ship (against which an action in rem may be brought) has been served with a writ or arrested in an action in rem brought to enforce that claim, no other ship may be served with a writ or arrested in that or any other action in rem brought to enforce that claim."

The words in brackets, which related back to subsection (4), had to be read into subsection (8).

It was clear that the Herm J was not a ship of which, when the action was brought, the "relevant person" was beneficial owner. Accordingly, Herm J was not a ship against which an action in rem could be brought.

It followed that Stephan J might be arrested in an action in rem brought to enforce the claim.

The appeal was allowed. For the cargo-owners: Jeffrey Gruber (Richard Butler and Co.). By Rachel Davies Barrister

APPOINTMENTS

Chief general manager of TSB England and Wales

Mr Leslie W. Priestley is joining the TSB Group on April 22. He will be appointed chief general manager and director of TSB England and Wales, the bank to be operative in late 1985 or early 1986. TSB England and Wales will comprise the present Trustee Savings Bank England and Wales and the group's central banking operation—Central Trustee Savings Bank—both based in London. Mr Priestley will be joining the boards of both operations. He joins from Barclays Bank where he was regional general manager—northern region. From 1979-83 he was secretary-general of the Committee of London Clearing Bankers.

CLARK WHITEHILL has appointed Mr David Major as managing director of Clark Whitehill Financial Services.

Sir Ronald Mason has been appointed to the board of HUNTING ENGINEERING, subsidiary of Hunting Associated Industries.

RUSHES POST PRODUCTION has appointed Mr Chris Palla as managing director. Mr Geoffrey Fye, Rushes major shareholder and previously managing director, becomes chairman. Mr Palla has been involved with Rushes for the past two years as a non-executive director representing the minority share holding held by Midland Bank Equity.

Mr Frank Baldrey has joined the boards of NOWSCO (UK) GROUP, Nowco Well Service (UK), Nowco (Neth) Group and Nowco (IFC) as a non-executive director.

Mr William J. Shaw, group chief executive of the BANK OF NEW ZEALAND, will retire on June 12 and will be succeeded by Mr Robert E. McCay, currently deputy general manager. With Mr McCay's appointment, the opportunity is being taken to redefine the responsibilities of other senior executives in the bank. Mr Ronald W. Mear and Mr Peter R. Travers, who are presently assistant general managers, will become general manager New Zealand Business and International respectively. Mr Thomas S. Tennant, presently chief manager New Zealand branch banking, will join the top management team as assistant general manager.

The board of STEWART WRIGHTSON (AVIATION) has been reconstituted as follows: Mr A. H. C. Colls (chairman); Mr J. A. D. Palmer-Brown (deputy chairman and managing director); Mr P. L. Butler (deputy chairman and chief executive, North America Aviation); Mr D. Binks, Mr A. L. C. Brock, Mr D. A. Callow, Mr E. Gooden, Mr G. Ferguson, Mr A. G. May, Mr C. A. Newton, Mr R. J. W. Sayer, Mr D. S. Thompson, Mr P. J. Whalley and Mr E. G. Whyteck (directors).

Mr A. V. Driver has been appointed chairman of HOOGOVENS (UK) and Baxter, Fell & Co. in succession to Mr E. S. Driver is also chairman of the South West Thames Regional Health Authority. Following reorganisation of the group, Mr R. M. Whittaker, Mr J. F. Newman, Mr C. Koedler, and Mr W. J. van Sloebbe have also been appointed to the board of Hoogovens (UK).

The chairman of the SCOTISH TANNING INDUSTRIES group, Mr Fred D. Lang, has retired. His successor is Mr John G. Ferguson, as part-time chairman. Mr Ferguson was formerly chief executive of Scottish Lowland Holdings, a Transport Development Group holding company, and other current directorships include Barr & Wray and Antartex.

Mr Peter J. Bates has been appointed a director of NORTH BRITISH DISTILLERY.

Chief engineer Dr Christopher J. R. Aker has been appointed to the board of TRICO-FOLBERTH.

Mr Patrick Driebeek has been appointed director of legal services for HONEYWELL EUROPE, co-ordinating legal affairs in Europe, Africa and the Middle East. He succeeds Mr Richard Bosty, who moves to Honeywell's headquarters in Minneapolis to a new position as assistant general counsel.

Following a resolution approving the rights issue and arrangements with Olivetti Inter-

national, Mr E. Piel and Mr J. D. Edwards, both nominees of Olivetti, have been appointed directors of ACORN. Mr Peter E. Wynn, finance director of Acorn Computers, has also been appointed a director of Acorn.

BLACKWOOD HODGE has appointed Mr R. J. H. Case as director and general manager of Humsbury Machinery and of Blackwood Hodge Hire. He has since 1983 been manager of the John Blackwood Hodge John Deere division, a position he retains.

Former test pilot Mr Tom Brooke-Smith has been installed as 33rd Master of the Worshipful Guild of Air Pilots and Air Navigators by his predecessor former airline Captain Ken Blevins. Mr Brooke-Smith is best known as the first man in the world to take off vertically in a fixed-wing aircraft, translate into aerodynamic flight and then change back to hover for a vertical landing on April 6, 1960.

Mr James White, chief executive of BUNZL, has joined the board of LUCAS INDUSTRIES as a non-executive director.

PLANNED MAINTENANCE ENGINEERING, Battersea, has appointed Mr Martin Brown as managing director. He joins from the Myson Group where he was director responsible for UK and worldwide sales. Mr Brown takes over from deputy chairman and managing director Mr Jim Black, who retires in June. Mr Brian Livermore has been appointed to the PME board. He joined the company in 1979 as air-conditioning manager.

Lord King of Warrnaby has joined the board of CLOGAU GOLD MINES and has taken over as chairman following the death of Lord Harlech.

NORTHERN ROCK BUILDING SOCIETY has appointed Mr George Russell and Mr Christopher Sharp to the board. Mr Russell is managing director and chief executive of British Alcan Aluminium. Mr Sharp, general manager, becomes managing director.

Managing director of London news-based independent radio station LBC and Independent Radio News, Mr George Fitch, has resigned because of ill health. Pending the appointment of a formal successor, Mr Bill Cope-Gardner has been appointed acting chief executive.

Mr A. T. R. Shand intends to retire from full-time activity. He will accordingly relinquish his appointments as chairman and director of ALEXANDER SHAND (CONCRETE) and his appointments in subsidiary and associated companies. Mr Shand will remain a non-executive director of Charter Consolidated and Shand Group. For the present it is not intended to appoint a new chairman of the Shand Group and Mr Stuart Shand, managing director, will now report directly to the executive committee of Charter Consolidated.

General manager of NEW ZEALAND INSURANCE in the UK for the past three years, Mr Jim Cooke is shortly to return to New Zealand to take up a new position in the parent company's head office in Auckland. His successor in the UK is Mr Peter Mackley from New Zealand. He was group underwriting manager for the South British Group prior to that company's merger with The New Zealand Insurance Co. in 1983. Most recently he has been managing development (international) at New Zealand Insurance's head office.

HEELAMAT HOLDINGS has appointed Mr Martin Morgan as property director of Heelamat Limited. He has been with the company for four years.

Mr E. Thiele, chairman of the committee of management of the LIVERPOOL VICTORIA FRIENDLY SOCIETY, has retired and is succeeded by Mr K. Wilkinson, deputy chairman. Mr H. Kershaw has been appointed deputy chairman. The vacancy on the committee is filled by the co-option of Mr A. R. Taylor, assistant area manager.

Mr Donald Fraser, has been appointed managing director of KODE INTERNATIONAL.

Mr Graham A. Coles has been appointed secretary of the James Halshead Group. He was assistant secretary.

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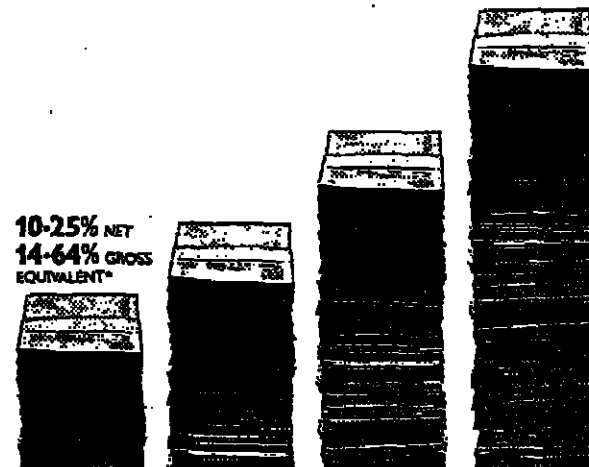
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Tuesday April 2 1985

Managing the Post Office

THE INDUSTRIAL disruption now taking place in the British Post Office stems from management's determination to change working practices which have been blocked by union opposition for too long. That determination has been apparent in much of the public sector during the 1980s; British Airways, the National Coal Board, British Shipbuilders and other state-owned enterprises have been taking a firmer line in driving for lower costs. It is a welcome change of approach and one which, for the most part, employees have come to terms with. But, as the coal strike has shown, it can sometimes take a painful dispute to persuade unions that they do not have a right of veto over changes designed to improve the profitability of the business.

The Post Office is an interesting case, because—even after the 1981 Act which reduced its exclusive control over the conveyance of letters—it retains most of the characteristics of an essential public service. Although large price increases can have an immediate effect on volume (and postal services are vulnerable to other forms of communication), the link between costs, efficiency and jobs is not as obvious as in, say, steel or shipbuilding.

Consulation

For most of its long history the Post Office has been run as a government department, not as a business, and this has bred habits and attitudes which are not easy to change. It is strongly unionised and there is a tradition of wide-ranging consultation with trade unions. The Union of Communication Workers, which represents the bulk of the employees, not a traditionally militant union like the miners or the dockers, but there are pockets of militancy, notably in London, where there are large concentrations of workers at the key sorting offices.

Since 1980 some progress has been made in reducing unit costs, but improved Working Methods, a productivity bonus scheme which was introduced in 1981, depends on local union agreement, covers only slightly more than half the workforce.

Witches' brew in Athens

GREEK POLITICS always has been a matter of tug-of-war, the cutting of corners and, occasionally, of rough and tumble. To that extent there is nothing very surprising about the methods, bordering upon sharp practice, with which Mr Andreas Papandreu, the Prime Minister, has ensured the election of a President of his choice. What must give pause is the seeming impulsiveness with which he has broken the marriage of convenience that he had entered with the outgoing President, Mr Constantine Karamanlis.

Tact cooperation between the two men, uneasy though it often was, appeared to hold out well-founded hopes that Greece could get over a long history of extreme swings from left to right, marked occasionally by coups and even by civil war. What is known about the personality of the new President, Mr Christos Sartzetakis, does not make it appear probable that he will prove the creature of Mr Papandreu and of his Panathensian and socialist party. But the established mould of Greek politics has been broken.

Statesmanship

Passions have become inflamed. The New Democracy opposition party originally founded by Mr Karamanlis is stirring them up further. Its rage is understandable. Mr Karamanlis was kept in the dark until the very last moment about Mr Papandreu's intentions. The constitutionally guaranteed secrecy of the Presidential balloting in the Parliament was impaired, not to say openly infringed. The right of the Speaker to participate in that ballot has been challenged because he was acting President of the Republic at the time. His vote actually swayed the issue.

It is the kind of witches' brew which cannot but do damage to the idea of democracy. Greece, with colonies and a recent memory, can ill-afford such damage. A great deal of statesmanship will be required on all sides if the precarious stability achieved in Greek affairs is not to be endangered.

To judge by his public pronouncements, Mr Papandreu is not especially interested in stability, external or internal. But until his coup *de main* against Mr Karamanlis, his actual conduct conveyed a different message. Pasok was elected to power in 1981 with a

Anxious to maintain the momentum, the management has been trying to take the initiative in several contentious areas, of which the most important is the introduction of more part-time workers.

The Post Office has two peak periods of work in the mornings and evenings. The management's argument is that, under present arrangements, the business is far too dependent on voluntary overtime which is costly, inefficient and unreliable. Some 60 per cent of the postal staff work overtime averaging 13 hours a week; some 12,000 postmen—10 per cent of the total—do at least 20 hours a week. There is a total of 8,600 part-timers, but since 1978 the UCU has resisted any increase in their numbers. As a result, the use of part-timers is patchy—none at all in London for example. The management believes that, with another 12,000-20,000 part-timers the Post Office could make big savings in costs and improve the service. The savings would be shared with the employees and there would be no compulsory redundancy.

Negotiations

Negotiations on a package of reforms started at the beginning of 1984, but last month a special UCU delegate conference blocked further discussion on part-timers against the advice of national officials. The UCU leaders, who are unlikely to relish an all-out battle in defence of institutionalised overtime, believe that the shift away from the consensus style of industrial relations has been too precipitate; they need more time in which to sell the changes to their members. But the management is not prepared to wait and has begun the process of implementation.

In the past the Post Office has given a higher priority to the improvement of efficiency; that era has ended and it was perhaps inevitable that some form of confrontation would accompany its passing. But the extent of the disruption may well depend on the ability of the Post Office management to get its arguments across to the rank and file.

pledge to leave Nato, respond to a widespread demand for a change in the country. That pledge has been quietly shelved; the neutral agreement permitting the U.S. to maintain bases in Greece has been extended. Pasok undertook to pull out of the European Community. That pledge, too, has been shelved. Greece may have been the most awkward member of the EEC's awkward squad, but it has not fallen out. It played its hand in which to sell the changes to the debate about enlargement, but eventually agreed to the admission of Portugal and Spain.

Even in the personal quarrel with Turkey about the Aegean and about Cyprus, Mr Papandreu has never overstepped the line of ultimate caution. As in the other matters, his bark has been worse than his bite. That said, it is fair to add that Greece has not seen much of the policy of internal reform that Pasok promised. The economy is in a mess; bureaucracy remains rampant; graft is common. Pasok and Mr Papandreu have done neither the worst nor the best that might have been expected from them. Theoretically, no apple carts have been upset—though there were times when the ride looked precarious. At home few fundamental reforms have been carried out. The battles have been mainly to gain and to preserve power.

The uncomfortable question is whether this precarious balance can be preserved. Has Mr Papandreu taken an irreversible step towards adventurism by breaking with Mr Karamanlis and relying upon Communist support to make Mr Sartzetakis the President? The question cannot be answered out of hand with a "no." Greek volatility is likely to increase; the country's allies are going to have some uncomfortable moments.

On the other hand, Mr Papandreu could become too dependent for comfort upon the Communists if he loses the support of those voters at the centre who helped Pasok to its absolute majority in 1981. Mr Papandreu may try to soothe their feelings after the affair of the presidential election by pursuing a policy of studied moderation. It would be a subtle strategy, in keeping with the deviousness of Greek politics. It is also a dangerous one, for himself and for Greece.



SOME TIME in the early hours of one morning during the past two weeks, M Jacques Delors, president of the European Commission, emerged from another gruelling round of negotiations with Spain and Portugal to declare: "I have seen the Community. It exists."

His hyperbole was perhaps forgivable at such an hour, in the throes of what has been an extraordinary and exhausting few weeks. For against many odds, the negotiations culminated in agreement on the key EEC membership terms for the two Iberian states, as well as on a whole range of other agonising internal deals.

Last weekend's Brussels summit of the 10 Community heads of government has cleared the decks of all the most tiresome left-over baggage of recent years, and left the way clear for the 10 member states soon to be 12, to ask themselves just what sort of organisation they want to be.

An answer to that question, and to the subsidiary problem of how to improve the way they work together, is all the more urgent because of the forthcoming enlargement. The advent of two new members will change the economic and political balance of the Community, increasing the disparity between rich and poor states, and reinforcing the influence of the Mediterranean south. Decision-making will inevitably be made more difficult on key issues such as removing national barriers to a genuine Common Market, economic co-operation and monetary union, let alone the distant and vague objective of political union.

All those issues are on the EEC agenda, and have been debated already within the committee of wise men chaired by Ireland's Senator Jim Dooge. They will now be thrashed out between national capitals before being put on the table for the heads of government in Milan in June.

The doubt remains whether they can be resolved in time, before Spanish and Portuguese accession on January 1 1986 puts family quarrels on questions of detail back on the table. Nonetheless, the past weeks have created a momentum of compromise and goodwill which has been sadly lacking in the Community in recent years. That is a tribute to the determination of M Delors' new Commission, installed in January, to break out of the Euro-pessimism which infected

The European ideal comes a little closer

By Quentin Peel in Brussels

the latter period of the previous team under M Gaston Thorn. It is also a credit to the Italian presidency of the Community and its key players, like Sig Giulio Andreotti, the Foreign Minister, and Sig Pietro Calamia, the permanent representative in Brussels.

It was Sig Andreotti who forced his EEC colleagues to press on through six days and nights of negotiations with Spain and Portugal to get a deal, at one stage himself changing 40 hours of talks without a break for sleep. At the end he was heard to remark: "After

Goodwill has yet to be translated into consensus

25 years in Italian government, it is really not so difficult."

The Foreign Ministers achieved agreement with Spain and Portugal on the most difficult problems remaining: how to integrate those countries into the Common Agricultural Policy, already grossly over-spent, into the Common Fisheries Policy, which took years to negotiate with the Ten, and into the Community Budget system. Outstanding details will take another two months to finalise, before the accession treaties can be signed in about June, leaving six months for all the national parliaments to ratify them.

Other deals concluded concern the budget—how to finance this year's budget gap, to provide Ecu 1bn (£570m) to cover reduced British contributions, and to increase national contributions from 1986; agricultural investment, with an Ecu 5.25bn package settled after 18 months' debate; clearing the way, with Germany reconciled to the slower introduction of exhaust emission standards; and even steel, with permission for national subsidies to be continued through 1985.

When it comes to the long-range debate, however, the evident goodwill has yet to be translated into consensus. The members of the Dooge committee were unable to reach unanimity on key questions such as national veto rights, the powers of the European Parliament, and the extension of Community competence to questions of defence and security.

The farm Ministers are still locked in disagreement over the annual round of farm price increases, a debate which goes to the heart of the intended reform of the Common Agricultural Policy launched last year. The specific reforms of the dairy sector, for example, which seek to impose production quotas to prevent the inexorable growth of surplus butter and skimmed milk powder stocks, are still in the balance, with a powerful lobby seeking to dilute them.

On the industrial front, a temporary agreement to extend the present regime of steel subsidies until the end of the year has not resolved the longer-term debate over continued state aids after December. Even on the question of removing barriers to the internal market, the heads of government are far from agreed on what a deadline of 1992 actually means. The Commission insists that a top priority should be harmonisation of indirect taxation rates like VAT and excise duties. The British Treasury, to name but one, is far from convinced that such a radical step is desirable.

At last week's summit, M Delors had hoped for a substantial debate on the question he regards as the key to the future of the European Community: its ability to catch up the lead of the U.S. and Japan in high technology, and thereby maintain its competitiveness in the world market, while also creating jobs along with economic growth. In the event, that discussion was overwhelmed by the immediate need to persuade Greece to accept a reduced cash deal for

backward Mediterranean areas, and thus lift its embargo on enlargement.

The divisions remaining in the Dooge committee formed along the lines of old members and new. Those who express most enthusiasm for pressing ahead with institutional reform, weakening the power of national veto, and strengthening the Parliament in Strasbourg, are the original Six: Belgium, France, Germany, Italy, Luxembourg and the Netherlands. Their representatives all want to hold a new conference to re-draft the Treaty of Rome along those lines.

Britain, Denmark and Greece doubt the need for any such conference, arguing that the urgent need is to make the present Treaty work better, to use majority voting more frequently to overcome national objections, but to maintain the right of ultimate veto for any state which believes its "vital national interest" to be affected.

Ireland manages to stand in the middle, seeking to preserve the veto but reform the Treaty. Neutral Dublin is also the most notable opponent of defence and security questions being included in the growing political co-operation among member states—a move which all the larger members, including Britain, are particularly keen to encourage.

The differences on decision-making may be more apparent than real, for all the members declare themselves keen to have more majority voting, and less insistence on unanimity. They recognise that both ultimate power, and ultimate prerogative, rest in the Council of Ministers. But few are yet really prepared to see that ceded to any significant extent to the Euro-converts in the Parliament and the Commission itself.

Most pressure will be on Britain and Ireland to modify their positions at the June meeting in Milan. Denmark and Greece are regarded by the rest as hardened recidivists, but there is a desire in con-

tinental Europe to involve London and Dublin in the movement to greater integration.

If the Ten cannot go all the way on questions of institutional reform about the shape of Europe to come, can they at least agree on the substance?

Britain is most enthusiastic about completion of the internal market, so that the entire 320m population of the enlarged Community may give the European manufacturers the size of home market their U.S. counterparts enjoy. Lord Cockfield, the senior British commissioner, is responsible for that portfolio.

Pressure on Britain and Ireland to modify positions

and M Delors himself is lending his full weight.

The endorsement of 1992 as deadline for removal of the last barriers will nonetheless require major concessions from all. For its part, the Commission has abandoned the search to harmonise all product standards on Euro-norms, because of the slow progress to date. It now proposes merely mutual recognition of national standards, provided they comply with minimum health and safety requirements.

On other aspects, a truly open internal market will mean allowing freedom of financial services, on which West Germany has been holding out against British pressure. And taken to its logical conclusion, it will indeed require common VAT bases and rates—a point on which Lord Cockfield is adamant, and the British Treasury decidedly cool.

As for M Delors' push for European programmes of high technology co-operation, he will have to overcome inevitable national pressure to agree on following a particular route which may favour one or other computer company or telecommunications system. M Delors wants the Com-

munity to embark on an ambitious joint research programme, on the lines of the Esprit programme, to provide funding for co-operation in information technology, the Brite scheme for basic research into industrial technologies, and the most recently approved Race programme laying the foundations for Community-wide broad-band integrated communications circuits.

The new Commission is also keen to expand its involvement both in job-training and employment schemes in backward regions, the regional and social funds. M Delors has argued forcefully that the wealthier northern states must be prepared to pay more to help the poorer south.

He has learned to tread more warily in pursuit of greater economic and monetary integration, leaving the further development of the European Monetary System and the European Currency Unit (Ecu) to the jealous co-operation of the central bank governors, with only an occasional helpful shove from Brussels. There at least the pressures of the market place—in support of the Ecu, for example—are accomplishing more than the Brussels bureaucracy can hope to.

Completing the Common Market and developing the EMS should not cost much. Research programmes, and regional and social policies cost more. That is where the development plans of the Commission could clash with the budget discipline sought by Mrs Thatcher and Chancellor Helmut Kohl.

The irony is that the budget disciplinarians, on the one hand, and the spendthrift farm lobbyists on the other, could find themselves united in an unlikely and unintentional alliance which keeps the Community budget locked into its present form: two-thirds for farming, with nothing to spare for new departures.

The raising of national contributions from the 1 per cent VAT ceiling to 1.4 per cent will finance spending for barely two years beyond the date of enlargement, on present calculations. Most of the increased cash is already committed.

What the Ten must ultimately decide is whether they limit the Community to what can be achieved within the present framework and resources or whether they are willing to back supra-national authority in a more aggressive strategy of accelerating integration and co-operation.

Winding road to Brussels

"Difficult and freakish work"—that is Manuel Marín's description of Spain's marathon negotiations for membership of the EEC.

35-year-old Spanish Minister for European Community Affairs—popularly known as "The Briefcase Man"—gave an hilarious insight into talks in an interview yesterday with the Madrid daily "Diario 16".

"If the Spanish public saw a video of the negotiations, they wouldn't believe it," Marín says. "Many times, I had the impression that we were on another planet."

A whole morning and part of an afternoon, he says, was spent defending the horned viper, a kind of snake which is protected in Spain. "You wouldn't believe the effort we had to make to explain... that we wanted to save this little animal. According to negotiators (from other countries) everything legal has to disappear from Europe. Fortunately, we saved it."

Four days, Marín says, were spent talking about Spanish textiles and clothing, especially underwear. "You should have seen the Spanish delegation with Fernando Moran (Foreign Minister) at its head, singing the praises of cotton panties."



Men and Matters

With further sessions on such issues as doll heads and electric toasters, Marín concludes that Spain was lucky that an Italian was presiding over the talks.

And Marín sees more eye to eye on things. You'd wind up crazy trying to talk to some interlocutor with a Calvinist, Lutheran mentality."

But would this sort of difference of outlook force Spain to work harder to compete in the EEC? "Of course not," Marín says firmly. "Europe sleeps just like we do... This idea that Europe works more and sleeps less is a myth."

Package deal

Dr Brian Smith, aged 56, who was named yesterday as the next chairman of Metal Box, is clearly not one to settle for early retirement.

After 30 years with ICI, he is leaving his present job as director responsible for the areas of specialty chemicals and the U.S. to tackle what he calls "a challenge you can't refuse."

"It's probably a good move for ICI as well as myself," he says. "It enables some fresh people to come on to the ICI board at the right time. The team has been the same for four or five years and it could do with some renewal while it is still viable."

And when he arrives at Metal Box? "There's nothing like being back in direct operations. As U.S. head of ICI, I've had good, powerful chief executives in each area and my job has been to help their general thinking. But Metal Box has made a lot of changes in the last few years. And they reckon they have got a lot more to do. The rate of change in packaging goes on apace."

ICI and Metal Box are, as it happens major customers of each other. Smith will have plenty of opportunity to meet old friends and colleagues.

Wilfred Corrigan, LSI Logic's founder, tops the list. Wells and Corrigan have worked together for most of their 25 years in Silicon Valley. Both arrived in California in 1960—Wells from Glasgow and Corrigan from Liverpool—young engineers in search of high-tech excitement.

These "likely lads" went on to make their fortunes. Most recently, they worked together at Fairchild Semiconductor where Corrigan was chairman and president, while Wells held the post of executive vice-president and general manager of the components group.

Several other "Fair children"—Fairchild alumni—are in the LSI Logic management team, making the company a classic example of Silicon Valley spin-off.

But while personal relationships had much to do with Wells's decision to resign his current post as president of Interil, a General Electric subsidiary, he is also a strong believer in the future of the "semi-custom" semiconductor devices in which LSI Logic specialises.

As president of Interil, Wells played the role of problem solver. "Interil was in a bit of a mess when I arrived two years ago," he says. The

company which had only just been acquired by GE, had failed to keep up with the latest production technology and has neglected research and development. Now, Wells claims, Interil is in much better shape. "I'm sad to leave. It's been a good two years."

Wells's job at LSI Logic will now be without its challenges. "The company has been spending at the rate of 100 per cent of revenues. That is going to take some management," he concedes.

New slant

More and more companies are apparently taking a keen interest in how their executives cross their t's and dot their i's. Sheila Kurtz, a psychologist who set up a New York consultancy in graphology (handwriting). A New Slant Inc. in 1973 and now numbers 200 U.S. companies among her clients, was explaining why in London the other day.

The way you cross your t's, she says, reveals the level of your enthusiasm and how high you are aiming. Where you dot your i's shows how attentive you are to detail.

Mrs Kurtz, and her staff of five, analyse up to 300 different handwriting traits to help assess the suitability of candidates for executive posts. "There is no better way of evaluating character," she says, claiming a 95 per cent success rate.

But the most satisfying part of her work, she says, has not been in keeping unsuitable people out of certain jobs, but in pointing them towards new and more rewarding paths.

She has now written a book about her methods (Graphotypes, David & Charles, £7.95) to enable people to evaluate their own character from their handwriting.

And if they don't like what they see, she claims, they can always improve their attitudes by improving their writing. "I am now looping my g's and y's to increase my 'imaginative potential'."

Observer

The new Euro 2 x table.

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Letters to the Editor

Competition and the skies

From the General Manager
(UK and Ireland)
Singapore Airlines

Sir—Singapore Airlines rarely, if ever, takes issue with you on aviation matters. Your editorial, "Hot Air about Competition," sadly contained a number of factual errors which we feel bound to correct, in the interests of securing a fair hearing for our application to provide services from Manchester airport.

First, it is not true that only about half of our passengers disembark at Singapore. The figure is 80 per cent or 133,000 out of a total passenger load of 167,000. The remainder go on to other destinations. Our share of the traffic to Australia is only 11 per cent of the traffic borne by the major carriers on this route.

Second, it is obvious that given the figures above, we could hardly base an application for Manchester services on the expectation of poaching the London-Australia traffic from British Airways as your editorial suggested. Our application is based on sound economic criteria. We receive no Government subsidy and would not open a new route unless it was considered viable.

The case for Manchester stands on its own. It is a Category A international airport serving a population of 20m. Our research, substantiated by the Manchester Airport Authority, suggests substantial potential passenger traffic. The potential for freight is vast with 60 per cent of the nation's manufacturing capacity being located in the Greater Manchester conurbation area. It makes no sense that this traffic should have to decamp to London—or even worse, be syphoned off to Amsterdam—in order to link up with services to the Far East.

Third, your editorial suggests that no quid pro quo is being offered to BA and that we are asking for a "unilateral gesture." Our Air Services Agreement with the British Government stipulates that there must be reciprocity. For every new service we are granted to the UK a reciprocal service must be offered to BA or another designated UK carrier.

We are more than happy to offer BA three slots from Manchester to Singapore and have evidence of our goodwill we have already agreed to allow BA to open up a new route beyond Singapore to Adelaide. So far we have received nothing in return. Last month the Government granted permission for London Express to fly from Stansted to Singapore, again without reciprocity. The UK Government has still to give its consent and, we understand, BA has raised objections.

Fourth, your editorial refers to restrictive bilateral agreements which, as it says, British officials have so carefully negotiated. However, the agreement between Britain and Singapore is not restrictive. It is a liberal agreement which explicitly provides that there is to be no prior determination of capacity and leaves the airlines to use their own commercial judgement in this respect. This is just the sort of agreement that the Aviation Minister, Mr Spicer, has been promoting lately. All we ask is the opportunity to put it into practice.

Lastly—and this is the biggest howler—your editorial suggests that we have somehow breached the agreement. We have not and no-one, not even British Airways, has ever suggested otherwise. The agreement enables the overwhelming majority of our traffic to be to Singapore as the ultimate destination, so there is no breach in that respect. Furthermore, the agreement enables the national carrier of either country to apply to expand its service without prior controls or limitations. So we are quite within our rights in applying for three Manchester slots in addition to our daily service to Heathrow.

We understand BA's reservations about extra competition on the lucrative Far East route just before privatisation, but we believe their fears to be unfounded.

When it comes to competition they have a number of factors in their favour. Each of us has a hub with spokes radiating from it in all directions. Both of us, naturally, try to draw as much traffic as possible through our own hubs, and both of us make the most of our favourable geographical locations. But BA's hub at London is much bigger than ours and has been established much longer. Like Mr Colin Marshall's previous business, Singapore Airlines has to try that much harder!

Furthermore, as your editorial so rightly states, there really is no economic justification for denying extra services on the Singapore route. We believe it can sustain more flights by both BA and Singapore Airlines. Neither airline has increased its services for 10 years during which time passenger traffic has increased by 87 per cent and freight traffic by 145 per cent.

So our message to BA is "come and join the rest of us." To the UK Government we say simply and respectfully "in the interests of liberalising aviation, increasing trade and industry in the north of England and maintaining the great goodwill that exists between our two countries, please reconsider your position and grant our application." T. F. Kingston.

Heathrow Airport, Hounslow.

Our declining forests

From the Chief Executive,
Economic Forestry Group

Sir—As a forester I am saddened that the 38 producer and 33 consumer countries are now hesitant about co-operation within the proposed International Tropical Timber Agreement aimed at perpetuating the enormous value of our declining tropical forests as a renewable resource (Andrew Gowers report March 28 1985).

On the same page, James Buxton reports that the UN Food and Agriculture Organisation in Rome is seeking a paltry \$5m to assist each drought-stricken African country to produce food with no mention of the fuel-wood necessary to prepare that food or even boil water to reduce disease. What has happened to co-ordination and co-operation?

Forty eight per cent of the world wood resources each year is for fuel. Poor people are having to tramp 10 miles a day merely to gather wood to boil a kettle. In our tropical forests, an area the size of Britain is being destroyed each year for fuelwood and to clear land for nomadic farming. At this rate we shall destroy these forests during the next century.

Surely the largest timber importing countries—Japan and the EEC—must use their influence to prevent this catastrophe. The UK alone now spends the enormous sum of £4,500m per annum on imports of timber and wood products. In 1970 the value of UK imports was equal to just over 13 per cent of imports, whereas by 1983 it had fallen to just over 11 per cent and the 1984 figures, when available, will almost certainly show a further fall.

Consumer nations, including the UK, will bear some responsibility for the destruction of the world's forests unless we support the producer countries and continue UK planting to achieve a higher degree of self-sufficiency.

Will the newly appointed Forestry Minister in Brussels be sharp enough to seize the initiative and use his influence to ensure a progressive forest policy for Europe and an agreement to protect the tropical forests? John Campbell, Forestry House, Great Haseley, Oxford.

Cost accounting standards

From the chairman of the
Accounting Standards Committee

Sir—I am dismayed by your report (March 29) that "the UK accountancy profession's efforts to agree on a common standard for current cost accounting officially collapsed yesterday."

This is untrue. The Accounting Standards Committee has before it and is in process of debating recommendations for a simpler, more flexible standard requiring listed companies to give information about the effect where material of price level changes on their results which I hope the ASC and subsequently the accountancy bodies will approve.

While ASC has agreed that it would not be appropriate to convert the proposals to EDSS into a standard, it remains of the view that historical cost accounts alone are unsatisfactory when they have been materially affected by changing

price levels. There is a general recognition within the business community of the truth of this assertion, and the proposals now before the Accounting Standards Committee, if accepted, will result in the provision of meaningful information for shareholders about the effect of inflation on their companies' results.

It is important to appreciate that companies are still being adversely affected by the impact of past high and more moderate current levels of inflation.

The ASC's efforts to develop a suitable form of price level accounting have not collapsed nor have they been abandoned.

The proposals now under consideration offer, I believe, the prospect of a fresh, practical and reasonable approach which will recommend itself to accountants and the business community.

Peter Godfrey,
Moorgate Place,
London EC2.

Are you being served?

From Mr J. J. Morris

Sir—Sir Gordon Barrie's comments which you reported on March 18 regarding consumer protection/trade associations would be of more importance particularly to buyers of manufactured goods, if he were only to endorse the German practice whereby all companies who wish to trade in a particular sector have to comply with a national standard which in our case, of course, equates to the BS.

It seems to me that the pursuit of customer satisfaction and value for money is better served by ensuring that the goods they buy are of statutory minimum standard and that efforts to improve the way the goods are sold would not be nearly as effective in protecting consumers as statutory obligation which ensures that the products are up to scratch in the first place.

John J. Morris,
Chairman and Managing Director,
Thermal Securities,
Newcomb Way,
Orton Southgate, Peterborough.

Engineering career prospects

From Dr J. Bowling

Sir—I cannot agree with Mr Sweet's reasoning that the low numbers of engineering graduates is due to poor teaching of mathematics and physics in schools. Surely the major reason potential graduates do not choose engineering is the truncated career prospects on offer.

If industry wants more engineers, it should examine its own attitude towards them. More emphasis should be placed on the fact that a good engineer works with people and understands money. How else can he provide relevant solutions to manufacturing problems?

Not only should industry insist that engineers leave university with a basic understanding of man management and

finance, it should also build on this with further exposure and involvement in these areas. The future of this country as a manufacturing nation depends on us producing managers conversant and dedicated to all aspects of the business.

I find myself appalled by the implication in Mr Sweet's letter that business schools are admitting students who describe subjects as boring. Business recruits people who are positive in outlook. Future managers in particular should be chosen for their enthusiasm for all disciplines. How else can they motivate the people that work for them?

J. Bowling,
15, Bentley Way,
Coton Green,
Tamworth, Staffs.

Voting reform and local councils

From Mr Robert Squire, MP

Sir—Largely unnoticed, the Local Government (Choice of Electoral Systems) Bill has now passed all its stages in the House of Lords, without a single dissenting vote. Introduced by Lord Binkley, a Conservative peer and vice-president of Conservative Action for Electoral Reform, this Bill would, if passed by the Commons, enable any district council in England or Wales (including any London borough) to introduce proportional representation for its own elections.

The fact that the Bill is unlikely even to receive a Second Reading in the Commons should not be allowed to detract one iota from the significance of its passage in the Lords. Strongly supported by a combination of Conservative, Labour, cross-bench and spiritual peers, as well as by the Alliance, it is a product of a very real and genuine concern, not only for a fairer system of election, but also for a healthier state of local government than we have seen in recent years. It may also be regarded as significant that a similar Bill, two years ago, did not succeed, perhaps indicating how opinions are moving.

One of our two Houses of Parliament has thus firmly pinned its standard to the PR mast. While many are wrongly swayed against PR for national government by arguments about "strong government," these arguments do not apply to local government. In local govern-

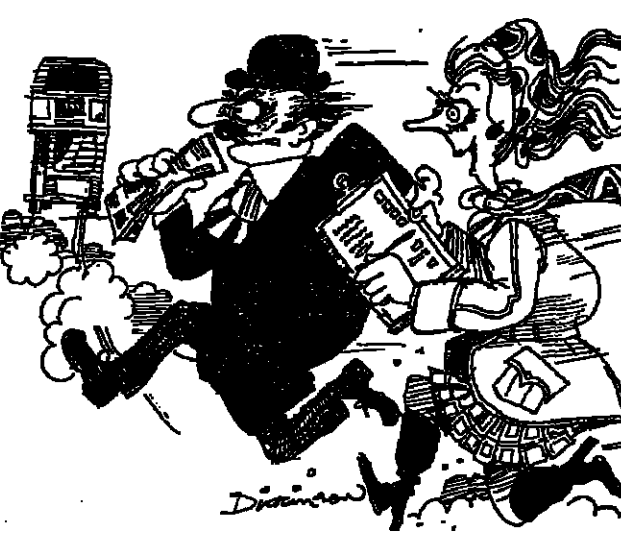
ment we already have coalitions, hung councils and, in other instances, control by one Party depending on the support of another. More importantly, perhaps, we have councils in which the domination of one party is so great as effectively to deny any real representation by the other Parties on the committees that run the council. Yet in none of these situations does the council's composition reflect their electorates' wishes.

Those who believe, many passionately, in the need for reform of our voting system, look in deep dismay upon much of the local government scene today. We cannot understand how the case for PR can be so ignored. Proportional representation will by no means solve all the problems of local government, nor indeed any of them overnight. Nevertheless, we cannot expect local democracy to work if the relationship between votes and seats is as distorted and even perverse as it is.

Who knows?—perhaps with PR we would even see the local election turnout in the rest of the UK equalling that in Northern Ireland. There it is around 80 per cent (84 per cent in 1982) compared with well under 50 per cent elsewhere. All true democrats must surely applaud such a prospect.

Robin Squire, MP,
Chairman,
Conservative Action for Electoral Reform,
House of Commons,
London SW1.

Political campaigning in Britain



... which form of political canvassing do you find most objectionable: direct mail, TV, telephone ... ?

Now for some target practice

By Peter Riddell, Political Editor

MORE than 300,000 homes in Britain have received a letter in the past few weeks from Dr David Owen, the Social Democrat leader, asking for views on a variety of issues and, apparently almost as an afterthought seeking money.

This morning, Mr Neil Kinnock, the Labour leader, will launch the party's Jobs and Industry Campaign to try to change the public's views on economic policy.

These apparently unrelated developments epitomise the changing style of political campaigning in Britain. The days when parties courted the electorate only every four or five years are disappearing. Instead, campaigns are becoming semi-permanent as parties seek to identify potential supporters well before a general election.

The techniques are also changing. The traditional mass approach through television, newspaper and poster advertising is being supplemented by a more specific focus on particular groups of voters through the use of direct mail shots and leaflets. These are common devices in commercial marketing, but their main political use so far has been in the U.S., which has been closely studied by all the major British parties.

These tactics rest on the belief, in the words of Mr Dick Newby, the SDP national secretary, that it is possible to target scarce resources much more precisely by directing the political message at particular segments of voters. On this view, most campaigns waste time and money on talking to the firmly committed rather than the smaller number who decide elections—sympathetic people who only occasionally vote, and undecided electors who always turn out.

Political consultants in the U.S. like Mr Matt Reese, who has advised Democratic Party candidates for two decades, have developed highly sophisticated techniques to identify potential supporters. His Geodemographic Targeting looks at attitudes as measured by an opinion poll, which are held by various groups defined by age, income, ethnic origin and lifestyle. This enables a campaign to fine tune its appeal to specific groups, often of no more than 200 people in a city block, by using a combination of direct mail and phone banks, one reinforcing the other.

Mr Reese's firm was, for example, called in by union leaders in Missouri in 1978 to help fight a "right to work" amendment to the state constitution, outlawing union shop contracts, which would be decided by all voters. An initial survey showed a two-to-one majority in favour of the amendment. On Mr Reese's advice, 18 groups of potentially favourable voters were identified and each was

sent a different version of a similar letter. Suburban voters were told that "right to work" laws constituted government interference in the free enterprise system, while low income families were warned about sweat shops. All targeted homes were contacted 10 times in the month before the election. The result was a three-to-two vote against the amendment.

British parties are moving along the U.S. road. Ms Patricia Hewitt, Mr Kinnock's main media adviser, emphasised the lessons from the U.S. of the integration of research with advertising and campaigning. In the past, parties have been going wrong. Qualitative research such as focus or discussion groups of eight to 12 can identify what people are concerned about and how they can be brought round to a particular viewpoint. This approach, coupled with conventional polling, has been used by Market and Opinion Research International to advise Labour on its new campaign, highlighting the need for the party to sound practical and realistic.

Similarly, this research has helped establish the tone of Labour's appeal to young voters through Mr Kinnock's contacts with the pop music world and the prominent use of singer

Billy Bragg in the Jobs and Industry Campaign.

All this is light years away from Labour's traditional dislike of polling and marketing. When Mr Nick Grant was appointed head of Labour's press and publicity less than six months before the 1983 election, there was no campaign plan and no polling had been commissioned since 1978. Now there is not only a high level campaign strategy committee but there is a budget for regular opinion polling.

The Conservatives can claim to have been well ahead of the game. Mr Gordon Reece, the Prime Minister's media expert, whose return to Britain in early 1983 fuelled election speculation, first looked at U.S. experience in 1976. Some of the lessons of presentation and qualitative research were applied in 1978-79. Since then, there have been close links between advertising agency Saatchi and Saatchi and Conservative Central Office. For instance, Mr Michael Dobbs, a vice-chairman of Saatchi's, is also a part-time adviser to Mr Norman Tebbit, the Trade and Industry Secretary, who is almost universally expected, not least by himself, to become Conservative Party chairman this autumn.

The Tories were the first to apply direct mail in the UK with a questionnaire and financial appeal in 50 constituencies before the 1983 election. Since then there have been occasional appeals to raise money and a larger-scale exercise before the Euro-elections. These mailings are based on previous responses, commercial lists and the Acorn (A Classification of Residential Neighbourhoods) data.

Under the current party chairman, Mr John Gummer, the emphasis has switched to constituencies. He emphasises the need to build on the Tories' existing local strength. He sees the computers now installed in well over 100 constituencies as providing an opportunity to reach out to new Members. Central Office is assessing the early results.

The SDP, with its centrally computerised records, has enthusiastically adopted direct mailing. It uses consumer lists along the middle class and affluent working class. Its approach is based on a questionnaire (to provide information about potential supporters) plus a financial appeal which is the primary aim of the exercise. The U.S. experience shows that parties can tap donors regularly as lists are built-up.

Labour does not use commercial lists for its smaller scale mailing, but relies on responses to its party broadcasts and campaigns, plus subscription lists to publications like New Socialist. Mr Grant reports a good response which is now clearly paying off.

More advanced techniques of targeting are still at an early stage in Britain. The Tories have tried a few local experiments using canvass returns and the SDP also has plans in this area.

The opposition parties are interested in the use of telephone banks to contact voters. But Mr Gummer is cautious partly because he believes that, unlike Americans, the British regard the telephone as an invasion of the privacy of their home, so canvassing might not be acceptable.

All this does not mean that British politics is headed for the high spending saturation campaigns of the U.S., where last year, for example, candidates for the House of Representatives alone spent more than £150m, or 10 times the total expenditure of all the major parties in Britain in the 1983 election.

The extensive use of direct mail or telephones during campaigns would be restricted by a candidate's upper spending limit of about £4,500 during an election. But within these constraints the emphasis in Britain is now shifting towards a more direct and specific approach to the individual voter, with the opposition parties for once no longer lagging well behind the Tories.

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Flying into bankruptcy

From Mr A. J. Lucking

Sir—Truly fierce competition in air transport would mean that the low labour cost eastern airlines would soon drive the western airlines into bankruptcy. In 1983, some airlines paid their pilots ten times more than others, and stewardess salaries ranged from \$2,500 p.a. to \$32,000. Singapore Airlines labour costs were 11.7 per cent of total operating costs, vs 27.6 per cent for British Airways, and 22.1 per cent for Swissair.

Every nation needs its civil reserve air fleet so nations cannot permit the lowest cost producer to take over the whole market.

On the other hand, there are advantages in allowing the eastern airlines to carry most of the traffic to Australia. Ending the boycotts of British goods

in the Philippines and Malaysia could bring in far more profit than British Airways is likely to generate from these markets.

Cheaper travel to Australia could increase the pathetic dribble of 12,000 British business visitors a year, who have been overwhelmed by the armies of American, German and Japanese salesmen.

Our much richer rivals find it profitable to pay the current fares, whereas the financial controllers of British firms turn green and faint at their desks when faced by a \$4,000 proposal to send out a technical salesman. After all, he is only paid £13,500 p.a., and moreover, the chairman himself was there the year before last....

A. J. Lucking,
Flat 20, 17 Broad Court,
Bow Street, London WC2.

Wages councils and poverty

From Mr Doug Jones

Sir—Many of those whose wages are set by the wages councils earn less in a week than the cost of an expensive account lunch with an FT journalist. Yet one of your well-paid (and well-fed) journalists argued (March 22 1985) for abolition of the wages councils as a psychological gesture towards wages moderation. Aren't the wages that you quote of £30 or £40 per week moderate enough? And where is the evidence that wage council abolition would have such an effect?

As for jobs, the only evidence we cite is that up to 2,75m people may have to be made worse off in order to generate 500,000 jobs over five years. Surely this is an inefficient trade-off if our aim is to make a net

addition to the welfare of the poor—both low paid and unemployed. Moreover, there is no evidence that the only way to generate employment is by increasing the numbers on poverty wages. Since alternatives exist, why insist on the poverty wage option?

Next time the Financial Times advocates cutting the wages of the lowest paid, perhaps it could at least attempt to present arguments that are more economically and morally robust. Or is it that no such arguments exist and that you advocate more poverty wages because that happens to be the favour of the month?

Doug Jones,
Economic Assistant to Mr Roy Hattersley, MP,
House of Commons,
London SW1.

Payrolls and Hong Kong

From Mr M. H. Coulson

Sir—Mr J. V. Harris complains that a payroll tax would turn Great Britain into the Hong Kong of Europe. We should be

so lucky! Michael H. Coulson,
International Department,
Leung and Cruickshank,
Piercy House, 7, Copthall Ave.,
London, EC2.

The Buddy Holly connection

From Mr H. Thorpe-Smith

Sir—Lombard asks (March 18) "where on earth is Lubbock, Texas?" Perhaps he is too old or too young to remember it as the hometown of the rock and

roll singer, the late Buddy Holly. Henry Thorpe-Smith,
1385, Riyadh Al Kharij
Hospital Programme,
P.O. Box 7897, Riyadh 11159,
Saudi Arabia.

SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Tuesday April 2 1985

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Canada to sell three state-held companies

By Bernard Simon in Toronto

CANADA Development Investment Corporation has retained three merchant banks, S. G. Warburg of London, Merrill Lynch of New York and Burns Fry of Toronto to advise on the sale of two state-owned aircraft companies, De Havilland Aircraft of Canada and Canadian, as well as the uranium producer Eldorado Nuclear.

The Canadian Government said last November that it planned to privatise the three companies presently controlled by CDIC. Mr Paul Marshall, CDIC president, said yesterday that a number of potential buyers have expressed interest in the companies and received confidential packages of information.

He said, however: "We are not yet at the negotiation stage. We wanted to have financial advisers in place before we got to negotiating." The Government hopes to finalise sales of the companies by the end of this year but the negotiations raise numerous complex commercial and political issues.

Michael Domes, Aerospace Correspondent, adds: Both aerospace companies have passed through a difficult period financially. For the first nine months of the 1984 financial year, Canadian's sales have amounted to C\$325m (U.S.\$237m), with a net income of only C\$2m, while De Havilland Canada in the same period achieved sales of C\$180m, with a net loss of C\$18m.

The Canadian Government is placing no overt restraints on who potential buyers might be, so that it is open to any Canadian, U.S., European or other companies to bid. Canadian's principal project is the Challenger business jet aircraft. De Havilland is busy in the short take-off and landing (STOL) commuter and regional aircraft field with the Dash Seven four-engine turbo-propeller 50-seat airliner and the smaller twin-engine 35-seat Dash Eight both of which are in quantity production.

Commerzbank in weaker start

By JONATHAN CARR in Frankfurt

COMMERZBANK, which in 1984 achieved group operating profit of more than DM 1bn (\$312.5m) for the second year in a row, has begun 1985 with a drop in interest profits and a sharp rise in commission earnings.

Dr Walter Seipp, chief executive, said the parent bank's interest margin - the difference between interest earned and paid - had fallen to just below 2.50 per cent in the first two months, after an average 2.61 per cent in 1984.

As a result, profits from interest business were down by 1 per cent, although commission earnings had jumped by 20 per cent. These combined earnings, less operating costs, left Commerzbank with "partial" operating profits DM 3m down in January-February compared with one sixth of the result for the whole of 1984.

Commerzbank is the first of the so-called "big three" West German banks to give full results for 1984

and sketch developments this year. Dresdner Bank follows tomorrow and Deutsche Bank on Thursday.

While the results for two months cannot be taken as a sure guide for the year, it is plain that the trend to higher interest rates generally is further cutting the interest margins of all but a few banks.

A continued fall in the U.S. dollar would give the Bundesbank more scope to relax its key interest rates, encouraging a general fall in rates and helping the banks to improve their margins. But bankers have become even more sceptical of making dollar forecasts.

Last year Commerzbank saw its interest margin fall to 2.61 per cent from 2.84 per cent in 1983, but it more than made up for this by boosting average business volume by 3.3 per cent. Total assets rose by 8.8 per cent to DM 72.8bn.

Commission earnings were up but "partial" operating profit was none the less down by 8 per cent to

DM 635m because of a strong rise in expenditure. Dr Seipp noted that the gap between rising costs and earnings was growing wider again, and this required special attention.

Overall, however, Commerzbank had a strong year in the group (which includes the Luxembourg subsidiary). Its full operating profit (which includes the results of own account trading) is understood again to have been more than DM 1bn and only a little lower than the record 1983 figure. In neither case, however, are the exact sums revealed.

Dr Seipp said the bank had set aside still more risk provision than in the previous year to cover possible losses on its international lending, but had felt able to reduce the provision for domestic risks.

After several years of business difficulties followed by consolidation, Commerzbank has been able to achieve a marked improvement in its balance sheet structure. For

example, it has sharply cut its liabilities to other banks and has become a net lender in the interbank market.

But Dr Seipp revealed that the bank was none the less a long way from meeting the tougher new capital lending ratio stipulated by the revamped Banking Law which took effect this year.

Under the new rule, total consolidated group lending must not exceed 18 times a bank's capital and reserves. Dr Seipp said that Commerzbank's ratio was more than 22 times, but he noted that banks were allowed a six-year transition period to come within the legal limit.

As announced, Commerzbank is proposing an unchanged dividend of DM 6 per DM 50 nominal shares for 1984. It will also seek approval from the annual meeting on May 15, for the issue of profit-sharing certificates ("Genuss scheine") worth up to DM 500m.

U.S. health groups in \$6bn merger

By Terry Dodsworth in New York

TWO OF the largest private-sector health care groups in the U.S., Hospital Corporation of America (HCA) and American Hospital Supply, are linking in a \$6.6bn agreed merger that will create the biggest company of its kind in the country.

The deal follows a period of intensifying pressures on the health care industry, due to efforts to reduce costs in the government-supported Medicare programme, and in private corporate health insurance plans.

Mr Karl Bays, chairman of American Hospital and chairman-designate of the new combined company, said the deal was designed to respond to this changed health care environment. "Our new company will be able to deliver more cost-effective health care to the benefit of hospitals and patients."

The exchange rate in the merger has been set at one share of American's stock for three-quarters of a share of the combined company. HCA shareholders will receive one share in the combined group for each share they currently hold.

On completion there will be about 145m issued shares outstanding. The new group will have combined assets of \$7bn and revenues of \$7.5bn. Last year HCA earned \$296.8m on sales of \$4.18bn, while American had net income of \$237.5m, on sales of \$3.45bn.

In a joint statement the two companies indicated that they did not believe there would be any opposition to the merger from the anti-trust authorities, but the deal would be examined as a matter of course by the Justice Department or the Federal Trade Commission.

Shares in both companies were suspended on the New York Stock Exchange yesterday, where American had closed at \$37 a share on Friday, and HCA at \$46.50.

Wall Street believes the agreement could prompt a series of similar amalgamations.

Heavy FCA losses provoke major group investigation

By PAUL TAYLOR in New York

FINANCIAL Corporation of America (FCA), the troubled West Coast financial group which owns the nation's largest savings and loan association, American Savings, yesterday reported a \$512.1m fourth quarter loss and a \$580.5m loss for the full year.

FCA also announced the launching of an internal investigation into "the nature and origins" of the group's problems. The group will report its findings to the board after which FCA said the company's legal counsel and management will decide "the appropriate action to be taken."

The full year loss, which dramatically reduces the group's equity capital, is the second largest ever recorded by a U.S. financial institution. The group's total capital funds fell to \$271.5m at year end from \$1bn a year earlier while shareholder's equity dropped to \$183.7m or \$4.53 a share from \$925m or \$20.43 a share at the end of 1983.

The full-year loss had been expected, following warnings last month from the group - warnings which forced the group to temporarily raise its deposit rates paid to investors in order to reduce a new deposit outflow.

Mr William Popejoy, chairman and chief executive of FCA said the loss for the year was primarily caused by an additional \$421.6m provision for losses on loans and property together with a \$42m provision for accounting adjustments and a \$38.2m increase in the reserve for losses on accrued interest.

In addition, he said a further \$28.6m in losses resulted from the write-down of physical assets and other contingencies. The loss from

other operations for the company last year was \$80.1m.

Mr Popejoy said: "We view these as stringent measures, but necessary to continue to rebuild the company's financial foundation. He said that an "exhaustive evaluation" of the company's loan and real estate portfolio began last October dictated "the setting aside of substantial reserves."

Losses for both the quarter and the full year were slightly offset by a \$12.1m extraordinary gain. The fourth quarter loss, equivalent to \$14.23 a share, compared with net earnings of \$36.3m or \$1.11 a share in the previous year and came on revenues which increased from \$721.8m to \$880.6m.

The full year loss, equivalent to \$15.53 a share, was against net earnings of \$172.5m or \$4.57 a share in 1983 on revenues which grew to \$3.2bn from \$1.63bn.

Mr Popejoy added: "Although we do have problems in the loan and real estate portfolio that result from previous business practices, the vast majority of the association's loans are sound and actions are being taken to address any problems."

"It is also important to realise that American Savings is a secured lender. Our loans are backed by real estate, right here in the U.S."

FCA added that although the company's net worth has been severely affected by the 1984 loss, "it is management's primary objective in 1985 to increase the company's net worth." Mr Popejoy, who replaced Mr Charles Knaap as FCA chairman last year, added that "1985 will be a year of reassessment, restructuring and rebuilding."

Alcan warns of decline in first quarter profit

By ROBERT GIBBENS in Montreal

ALCAN Aluminium of Canada sees the world aluminium market improving, but it could be mid-year before any real impact is felt on input prices and profits start to recover.

Mr David Culver, group president, said net profit for the first quarter of 1985 could be lower than the minimal \$20m or 20 cents a share earned on sales of \$1.2bn in the final quarter of 1984. Though Alcan was in the black in the first two months, "it's difficult to predict in present conditions."

Heavy imports of metal into the U.S., mainly because of the dollar's high external value, have helped to bring North American input prices down to near the 1982 low of 40 cents a pound, eating away the profits of the major North American producers.

Alcan's European operations,

however, have swung back to profits, due to the high dollar, and its Canadian smelting costs have also declined because of the lower Canadian dollar.

The company is slimming "from the top down," keeping capital spending to the minimum, and cutting output at the 65 per cent-owned Aghinash Alumina plant in Ireland.

The most important favourable factor for 1985 would be a drop in the dollar which would immediately improve cash flow. Mr Culver did not rule out further cuts in operating levels in Canada and the U.S., "though our inventories are coming within an acceptable range."

In the past few months, Alcan has reduced primary capacity by nearly 100,000 tonnes yearly, or nearly 10 per cent.

Air Canada calls for broader equity base

By OUR MONTREAL CORRESPONDENT

AIR CANADA, which expects slow growth in domestic markets for the next two years and poor margins, will need new equipment to expand its more lucrative international services, according to Mr Claude Taylor, chairman. He said it was becoming more and more urgent to deal with the company's narrow equity base in order to keep its debt-equity ratio in shape.

Last year the airline's debt rose about C\$230m (U.S.\$168m) to C\$1.1bn, mainly because of the delivery of six new Boeing 767 aircraft. The debt-equity ratio was about 72:28. The airline has for several years been asking the federal government for new sources of equity capital or conversion of government-held debt to equity to ease its problems, but little action has been taken.

Mr Taylor warned that Air Canada's 1984 operating margin was far below the level required to offset higher interest costs.

Its return on equity remains "far short of the competitive level required to attract the necessary capital" for expansion of services and fleet renewal, he said.

Air Canada turned in a 1984 net profit of C\$7m compared with C\$3.8m in 1983, but after special items such as investment tax credits, aircraft sales and foreign exchange windfalls, operating revenues were up 9 per cent to C\$2.51bn and operating expenses up 8 per cent to C\$2.47bn.

Operating net income was C\$4.8m, against C\$3.4m. Return on investment was 7 per cent, compared with 4.9 per cent, and return on equity 9.5 per cent, compared with 6.8 per cent.

THE ARAB BANKERS ASSOCIATION announces a Major International Banking Conference

BANKING CONTROL & SUPERVISION

Tuesday, May 7th and Wednesday, May 8th 1985 at the Royal Garden Hotel, London
The language of the Conference will be English

The international debt crisis and the recent difficulties experienced by a number of financial institutions in various countries have focused attention on the importance of adequate and timely banking supervision and control. The Arab Bankers Association, in accordance with its expanded programme of service to its members and to the international banking community, is pleased to have arranged a two-day conference on this vital and important topic which will be held in London on May 7th and 8th, 1985. The conference is being arranged with the advice and assistance of central bankers in Europe and the Middle East.

The keynote speech will be delivered by
The Governor of the Bank of England, Mr Robin Leigh-Pemberton.

Conference Chairmen (names in alphabetical order)

Mr Abdul Malik Al Hamar
Governor, UAE Central Bank, Abu Dhabi
Mr Martin W Jacobs
Vice Chairman, Kleinwort Benson, London
Mr Abdulla H Saif
Governor, Bahrain Monetary Agency
Mr Walter Van Gerven
President, Commission Bancaire, Brussels

Speakers (names of speakers in alphabetical order)

Mr Abdul Wahab Al Tassam
Governor, Central Bank of Kuwait
Mr Ahmed Fouad Amin
Chairman, Islamic International Bank for Investment and Development, Cairo
Mr W Peter Cooke
Associate Director, Bank of England
Mr Fred R Dahl
Associate Director, Board of Governors of the Federal Reserve System, Washington DC
Mr Andrew Dobson
Executive Director, Citicorp International Bank, London
Mr Abdul Aziz Hegazi
Chairman, Bank of Commerce and Development, Cairo
Mr Antoine N Mattar
Executive Director, Arab Society of Certified Accountants, London
Mr Bernhard Muller
Director, Swiss Federal Banking Commission, Berne

Mr Hubert J Muller
Executive Director, De Nederlandsche Bank NV, Amsterdam
Mr Walid Naja
Chairman, Banking Control Commission, Central Bank of Lebanon
Mr David R W Potter
Managing Director, Samuel Montagu & Co, London
Mr John E Rule
Senior Partner, Arthur Andersen & Co, London
Mr Abdul Moucin Rashdi
Chairman, National Bank of Egypt, Cairo
Mr Nassim Saliba
General Manager, Société Financière Du Liban S.A.L., Beirut
Mr Manfred Schneider
Vice President, Bundesaufsichtsrats für das Kreditwesen, Berlin
Mr H Joseph Selby
Senior Deputy Comptroller for Bank Supervision, Office of the Comptroller of the Currency, Washington DC

Additional Panel Members

Mr Ibrahim Daboudh
Chief General Manager, National Bank of Kuwait S.A.K., Kuwait
Mr Peter De Roos
Executive Director, Saudi International Bank, London
Mr Hikmat Nashashibi
Chief Executive, Al-Mal Group, London
Mr Antoine Zamaniri
Managing Director, Al Baraka Investment Company, London

Name of 2nd delegate (if applicable)
Title
Name of 3rd delegate (if applicable)
Title

Fee Payable: Non-Members of the Arab Bankers Association £390 + £58.50 (VAT) per delegate = £448.50.
For members of the Arab Bankers Association £350 + £52.50 (VAT) per delegate = £402.50.

The fee includes Conference admission, documents, refreshments, and lunch on both days.

I enclose a cheque for £ for Delegate(s) at prices listed above. Please make cheque payable to Arab Bankers Association/Conference Account.

Signed _____ Order Number _____

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Please register the following delegates for this Conference: (Type or capitals please)

Name of 1st delegate _____

Title _____

Organisation _____

Address _____

Hutchison Whampoa Limited

MESSAGE FROM THE CHAIRMAN

Hutchison Whampoa is one of Hong Kong's oldest and largest trading companies with major profit centres in property, China trade, shipping-related businesses, engineering, consumer products, retailing, quarrying and energy supply and technology.

The signing of the Sino-British Agreement has given Hong Kong a clearer sense of direction and the business community is regaining its confidence.

The strength and resources of the Hutchison group continued to develop steadily throughout this difficult period. 1984 ended with the group stronger and better structured than it has ever been, with net shareholders' funds at HK\$5,078 million, negligible borrowings and good cash reserves - an attractive position in an economy poised for recovery.

The group's consolidated net profit after tax for the year ended December 31, 1984, was HK\$1,023 million, compared with HK\$1,167 million in 1983, a reduction of 12 per cent. Earnings per share were HK\$1.81, compared with HK\$2.54 in 1983. Extraordinary income of HK\$269 million arose mainly from the sale of shares in HKT-VB Ltd.

The directors recommend a final dividend of 56 cents per share. This, together with the interim dividend of 28 cents paid on October 15, 1984, gives a total dividend of 84 cents per share for the year - a 48 per cent increase in the total dividend paid in respect of 1983, having taken into account the 76.13 million new shares issued during 1984 as a result of warrant conversions and elections for scrip dividend.

In general, 1984 was a satisfactory year for Hutchison, with most parts of the group performing well.

While the depressed conditions in the property market continued until the latter part of 1984, there are now signs of an improvement in demand in the residential sector. The first phase of the group's major residential and commercial development in Hung Hom, Kowloon, will be on the market early this month.

Today almost 45 per cent of Hong Kong's container throughput utilises our container terminal operation, Hongkong International Terminals. However, continued improvement and expansion of facilities will be vital if Hong Kong is to maintain its competitiveness and we are actively considering ways in which we can further upgrade our own operations.

The profits from our trading and retail operations have shown a solid increase over 1983 in a fiercely competitive market. This has been largely due to good knowledge of the Hong Kong market and a sales and distribution capability second to none in Hong Kong today. New developments include our 51 per cent owned mobile radio telephone joint venture, which will come on stream during the second quarter of 1985 and should provide sound recurrent earnings in the future.

The acquisition for HK\$2,930 million in February 1985 of the 34 per cent shareholding in Hongkong Electric Holdings, the earlier decision to invest HK\$4,000 million on the Hung Hom development, combined with the growth of existing businesses, underline that the Hutchison group is firmly committed to playing an active role in building a stable and prosperous Hong Kong.

Our trading and container terminal businesses in particular have good potential for development.

China offers increasingly interesting opportunities now that it is committed to a role of growing importance in international trade. Hong Kong and Hutchison China Trade have a major part to play in this.

Li Ka-shing
Chairman
April 1, 1985

1984 GROUP RESULTS

Hutchison Whampoa Limited 1984 Group Results

	1984 HK\$M	1983 HK\$M
Profit		
Trading profit	1,208	1,118
Exchange gain	54	233
Share of profits less losses of associates	49	48
Taxation	1,311	1,399
Minority interests	198	151
	1,115	1,248
Extraordinary items	90	81
	1,023	1,167
Earnings, per share	269	123
Ordinary Dividends, per share	1,292	1,290
	HK\$1.81	HK\$2.54
— Interim	28 cents	21 cents
— Final	56 cents	42 cents
	84 cents	63 cents

INTERNATIONAL COMPANIES and FINANCE

Dealings in Syme halted by Bell Group injunction

BY MICHAEL THOMPSON-NOEL IN SYDNEY

THE BIZARRE struggle for a key stake in David Syme, the publisher of The Age newspaper of Melbourne, was temporarily halted yesterday when Mr Robert Holmes & Court's Bell Group, of Perth, obtained a Supreme Court injunction that restrains trading in Syme shares until 4 pm today.

The move indicates that Mr Holmes & Court—currently assembling a blue chip portfolio of Australian resource investments—still nurses serious

ambitions on the Australian media front.

Last week, John Fairfax, the Sydney media group, bid an initial A\$6 (U.S.\$4.20) a share for the 16.4 per cent of Syme it does not already own. The main parcel—14.1 per cent—was held by a Melbourne rival, Herald and Weekly Times (HWT).

Last Friday, 20 minutes before the closing bell, HWT offered its 1.68m Syme shares on the floor of the Melbourne Stock Exchange at A\$10.20 each.

Pandemonium ensued, with brokers representing Bell Group, Fairfax, and an unknown third party, claiming they had bought them.

Bell Group's lawyers argued yesterday that the dispute should be resolved in court rather than informally by a Stock Exchange committee.

Fairfax recently bought The Spectator magazine in Britain. Though habitually secretive about its plans, Fairfax has also been tipped as a possible Fleet Street entrant.

Further bid for survival by Banco Filipino

By Our Financial Staff

BANCO FILIPINO, the Philippines' largest savings bank, has asked the courts to overturn a central bank decision last week that it be placed in liquidation.

The move follows Banco's unsuccessful attempt in January to persuade the courts to set aside an earlier central bank order putting it under the receivership of the state-owned Philippine National Bank.

It attacked the latest central bank move as a "gross abuse of discretion," and sought a court order to require the central bank to hand over reports on the BF books which were alleged to have justified both the receivership and liquidation decisions.

Mr Orlando Samson, the company secretary, said that at the end of 1984 the bank's gross assets stood at some 80n pesos (\$325m) compared with liabilities of 44n pesos. All subsequent records had been handed to the central bank, he said, "but the situation as of December could not have changed drastically."

The central bank said last week that BF showed negative net assets of 1.25n pesos for January, and that it could not resume business with safety to its depositors and other creditors.

Downturn for Esso Malaysia

By Wong Sulong in Kuala Lumpur

ESSO MALAYSIA has reported a 16 per cent drop in net profits to 58.6m ringgit (\$23.4m) for 1984 and is cutting its dividend. Turnover fell by 3 per cent to 1.4bn ringgit.

The final dividend is 20 cents per share, making 30 cents for the year, compared with 40 cents.

The company, which is a 65 per cent subsidiary of Esso Eastern of the U.S., attributed the lower profits to a decline in petroleum product prices, which reduced margins. Lower sales of fuel oil to the national electricity board also had an adverse effect.

Cheung Kong profits sharply lower

BY DAVID DODWELL IN HONG KONG

CHEUNG KONG (Holdings), the Hong Kong property group controlled by Mr Li Kashing, yesterday reported sharply reduced profits for 1984. The fall in earnings, expected by most market analysts, was a reflection of the slow pace of recovery in Hong Kong's property market.

Mr Li said signs of a recovery in the residential and industrial property markets emerged too late in the year to affect Cheung Kong's profits significantly. He reported losses in its associate Green Island Cement, as well as in China Cement, of which it now holds only 5 per cent. International City Holdings (ICB), a property group in which Cheung Kong has a 32 per cent holding, also recorded a loss.

Hutchison Whampoa, the trading, property and shipping group effectively controlled by Cheung Kong by means of a 35.1 per cent stake, at the same time disclosed a profit after tax and minorities for 1984 of HK\$ 1,020n, a 12 per cent fall from 1983.

Mr Li said signs of a recovery in the residential and industrial property markets emerged too late in the year to affect Cheung Kong's profits significantly. He reported losses in its associate Green Island Cement, as well as in China Cement, of which it now holds only 5 per cent. International City Holdings (ICB), a property group in which Cheung Kong has a 32 per cent holding, also recorded a loss.

He was nevertheless confident that 1985 would produce better results. No more provisions should be expected, he said, and Green Island and ICB were no longer making losses. He said property investments amounting to HK\$ 1bn last year should begin to bear fruit early in 1986, stimulating profit growth next year.

Mr Simon Murray, the managing director of Hutchison Whampoa, said its downturn in profits was due to a steep fall in exchange gains, which had provided a boost of HK\$223m in 1983, but added a mere HK\$55m last year.

Having recently spent HK\$2.9bn acquiring a controlling stake in Hongkong Electric, the local utility, the group's net cash balances have been consumed and instead it has debts of just under HK\$1bn.

Mr Murray said that apart from ship chartering and repair activities—both of which made losses last year—the group's businesses had performed well. Profit margins in retailing have been squeezed however, after a year-long price war with the retail supermarket chain controlled by Hongkong Land.

Hutchison is recommending a final dividend of 56 cents per share making a total for the year of 84 cents, up by 48 per cent on last year. Cheung Kong is recommending a final dividend of 30 cents making an unchanged 45 cents a share.

Tan awaits court ruling on Carrian charges

BY OUR HONG KONG CORRESPONDENT

COMMITTAL proceedings against Mr George Tan, the former head of Carrian Investments, and four associates, ended yesterday after six months before a Hong Kong magistrate's court. Mr Brian Sutcliffe, the magistrate hearing the case, will rule on Tuesday next week whether the five men should be committed to full trial.

The collapse of Carrian, the property and shipping group, has been one of the most controversial events in Hong Kong's corporate history. When it was put into liquidation in October 1984, it had debts estimated at HK\$10bn (U.S.\$1.5bn). The collapse has been linked with murder, a suicide, and a scandal at the highest level of the Malaysian government.

Mr Tan was charged in May last year with conspiracy to defraud shareholders in Carrian, charged with him was Mr Bentley Ho, a former director of Carrian, Mr David Beeg, a partner in Price Waterhouse, the accountancy firm, and another Price Waterhouse employee, Mr Anthony Lo. Separate charges of conspiracy to defraud were faced by Mr Richard Wallis, a solicitor in London, one of Hong Kong's leading legal firms, and the two former Carrian executives.

Committal proceedings against the five men began controversially in October last year with the magistrate ruling that the hearings would be held in camera. Protests from international and local media led to a relaxation of this ruling, though reporting restrictions have been enforced throughout.

The collapse of Carrian was a major embarrassment to the Malaysian Government. Bumpi-

putra Malaysia Finance (BMF), the Hong Kong-based subsidiary of the country's biggest bank, Bank Bumiputra, was Carrian's main creditor and had debts of about HK\$8bn outstanding when it went into liquidation.

Scandals arising out of inquiries into how the loans were made have led to sackings and a wholesale re-organisation of Bank Bumiputra. Petronas Malaysia's national oil company, was called upon in September to rescue the bank with a cash injection of 2.5bn ringgits (U.S.\$1bn).

In Hong Kong, there was close public interest last year in the trial of Mr Mak Foon Tan on charges of murdering Mr Jalli Ibrahim, a senior executive in BMF with special responsibility for loans Mr Mak was eventually found guilty of murder.

There was a similar sensation surrounding the mysterious suicide in April last year of Mr John Wimbush, a former senior partner in Deacons. Mr Wimbush was due to be questioned by police in connection with the Carrian case on the day after he died.

If Mr Tan and his four associates are committed for trial, proceedings are likely to begin in the autumn. It is possible that by then the Hong Kong Government will have new legislation to hear complex commercial trials before judges sitting with two specialist "assessors" rather than before normal juries.

Small fall in earnings at Bahraini bank

BY MARY FRINGS IN BAHRAIN

AL-AHL Commercial Bank, the third ranking among Bahrain's six locally incorporated domestic banks, has reported a profit of BD 2.34m (\$82m) for 1984, its fifth year of operation.

Although net interest income showed an increase of 18 per cent, earnings were 2.25 per cent down to BD 2.34m. This was due to higher provisions both against possible loan losses of BD 500,000 compared with BD 300,000 the previous year—and of BD 280,000 compared

with BD 186,000 against a decline in the value of investments.

The loan loss reserve now stands at BD 1.8m on a total portfolio before provisions of BD 101m. Less than 13 per cent of the loans are off shore, and two-thirds of the total are trade related. Investments, valued at BD 3.15m at end 1983 and BD 2.93m a year later, are all in the shares of Bahraini public companies, including other banks.

The balance sheet showed all-round growth. Assets, excluding contingency accounts, rose by 15.8 per cent to BD 135m, net lending by 20 per cent to BD 99m, and deposits by 16.7 per cent to BD 132m.

Letter of credit and guarantee business increased substantially, from BD 38.8m to BD 58.5m, boosting fee income by 80 per cent to BD 608,000, but the return on average assets deteriorated from 1.87 per cent to 1.57 per cent.

COPPER LAKE FINANCE N.V.
NOTICE TO DEBENTURE HOLDERS
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REDEMABLE DEBENTURES
DUE 1993

Copper Lake Finance N.V. hereby notifies all of its debentureholders that an informal meeting shall be convened on April 12, 1985, at 1.30 pm, to be held at Hotel Du Crillon, Place de la Concorde in Paris.

An update of the company's development will be presented along with an offer to its debentureholders with interest on the conversion of debentures into shares of the company.

For further information please contact:

COPPER LAKE FINANCE N.V.
20 Copper Lake Exploration Limited,
1201-789 West Pender St.,
Vancouver, B.C. Canada
Tel: (604) 683-5747

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Application has been made for the Notes, in bearer form in the denomination of £1,000 each, constituting the above issue to be admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary global Note. Interest will be payable annually in arrears on 4th April, the first payment being made on 4th April, 1986.

Listing Particulars of the Notes, the Commonwealth Bank of Australia and the Commonwealth of Australia are available in the statistical services of Eitel Statistical Services Limited. Copies of these particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) from the Company Announcements Office of the Quotations Department of The Stock Exchange, Throgmorton Street, London EC2P 2ET, up to and including 4th April, 1985 or during usual business hours on any weekday (Saturdays and public holidays excepted) at the addresses shown below up to and including 16th April, 1985:

Hambros Bank Limited, 41 Bishopsgate, London EC2P 2AA	R. Nivison & Co., 25 Austin Friars, London EC2N 2JB	Bankers Trust Company, Dashwood House, 69 Old Broad Street, London EC2P 2EE
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2nd April, 1985

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March 22, 1985

NOTICE OF PREPAYMENT
The Bank of Tokyo, Ltd.
(Incorporated with limited liability in Japan)

U.S. \$50,000,000 Callable Negotiable Floating Rate
Dollar Certificates of Deposit due 30th June, 1986
(Series RO)

In accordance with the provisions of the Certificates, notice is hereby given that The Bank of Tokyo, Ltd. ("The Bank") will prepay the principal amount on the next Interest Payment date, 26th June, 1985, together with the interest accrued to that date.

Payment will be made against presentation and surrender of the Certificates at the Bank's London Office at 20/24 Moorgate, London EC2R 6DH.

2nd April, 1985.

YOKOHAMA ASIA LIMITED
(Incorporated in Hong Kong)
GUARANTEED FLOATING RATE NOTES DUE 1994



Unconditionally and irrevocably guaranteed as to payment of principal and interest by THE BANK OF YOKOHAMA, LTD. (Incorporated in Japan)

Notice is hereby given that the Rate of Interest for the initial interest period has been fixed at 9 1/2% per annum and that the interest payable on the relevant Interest Payment Date October 2, 1985 against Coupon No. 3 in respect of US\$10,000 nominal of the Notes will be US\$489.27.

April 2, 1985 London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

INTL. COMPANIES & FINANCE

French hotel chain sees growth

BY DAVID HOUSEGO IN PARIS

ACCOR, the fast expanding French-based international hotel and restaurant group is expecting a 21 per cent boost in profits to at least FF170m (\$18m) for 1985.

Accor includes the Novotel, Sofitel and Ibis hotel chains as well as pizzeria and fast food restaurants in the U.S. and Europe. The group is now one of the world leaders in numbers of hotel rooms and is spread across 45 countries.

It has recently diversified into building a new series of one

star hotels in France while moving up market in the restaurant business with the purchase of a 44 per cent stake in Lenotre, the French-based catering and confectionery group.

M. Gerard Pelisson, the financial executive of the group, none the less, described the financial results as "modest" beside those of U.S. and British competitors. But he said that there was a substantial reserve of profit to be tapped.

This year's profit rise will be on the basis of an expected 18

per cent increase in turnover to FF11.5bn. The group has set itself targets of raising profits by 12 per cent a year in real terms over the next five years.

Half of group turnover is earned abroad and half derives from its hotel interests.

Among new projects under consideration is a further expansion in the tour operating field. The group is considering acquisition of tour operating groups in the U.S.

For 1984 net profits totalled FF140m on a turnover of FF9.88bn.

KBB stages sharp recovery in earnings

By Laura Raun in Amsterdam

KBB, the Dutch retailing group, continued its dramatic recovery last year with a FF34.5m (\$10m) profit compared with FF1700,000 the previous year.

Concentration on core activities, financial restructuring and cost control have sharply reversed losses in 1981 and 1982. Despite KBB's sale of its Perry sports chain and Mobell home-furnishing showrooms last year, the company said it managed to retain its share of the Dutch retail market.

Sales edged up 1 per cent to FF3.54bn. Maxway, the U.S. household-goods chain of stores, posted satisfactory sales. KBB had at one time considered selling Maxway as part of its slimming-down operations.

KBB says earnings will continue to climb as a result of ongoing restructuring measures and other commercial efforts.

Perrier lifts profits by 11% to FF197m

By Our Euromarkets Staff

PERRIER, the French mineral water group, reports steady profits progress for the year ended September, 1984 after two years of very rapid advance.

Net profits for last year rose by 11 per cent to FF196.6m (\$21m). In the previous year, Perrier turned in profits growth of almost 50 per cent to outdistance the 39 per cent gain of 1981-82.

Perrier claims to control something like half the world mineral water market. Last autumn it made a FF96m bid for rival French group, Seltzer which markets mineral water under the Volvic label.

The company, which faithfully keeps to a policy of never disclosing sales figures, raised funds last year through the London stock market. It placed a number of shares, said to be close to 7 per cent of group capital, with London institutions for a total of £22m (\$27m).

Snecma beats forecast with return to black

By Paul Betts in Paris

SNECMA, the French state-owned aircraft engine company, reports better than expected earnings for 1984 of FF40m (\$4.3m) compared with a loss of FF38.5m the year before.

The company, which makes engines for French Mirage jet fighters and for Airbus, had forecast a small loss for 1984. Snecma sales rose 24 per cent to FF8.2bn with exports accounting for 66.5 per cent of the total compared with 64.5 per cent in 1983.

For its part, Aerospatiale, the state-owned aerospace company, expects to report another loss in 1984 although lower than the FF357.5m deficit reported in 1983. The loss in 1983 was the company's first deficit since 1978 and followed a FF96.2m net profit in 1982.

The aerospace group, which expects to balance its accounts this year, saw a recovery in new orders which totalled FF20.15bn compared with FF12.9bn in new orders in 1983 and FF15.7bn in 1982.

The recovery in new orders fell short of the group target of about FF25bn, however orders in the civil aircraft division were disappointing at FF5.9bn. New helicopter bookings were sharply higher.

Improvement for Hero as foreign losses subside

By JOHN WICKS IN ZURICH

HERO, the Swiss foods group best known for its jams, reports strongly increased profits for 1984 following loss elimination in Italy and the Netherlands.

The company, which recently announced plans to deter unfriendly takeovers, says net profits rose to SwFr10.6m (\$4.2m) last year, an increase of almost 70 per cent.

Group sales were little changed, just 14 per cent higher at SwFr424m. But trading margins improved strongly, largely as a result of loss recovery.

The company plans to split its bearer shares of SwFr600 nominal value into two registered shares of SwFr100 each and one bearer share of SwFr400 face value. It also proposes to raise SwFr5m by

the issue of new bearer shares at par.

Earlier this month, Hero disclosed that it would do "everything in its power" to fight against any unfriendly takeovers. It had been reported that a London bank, acting on behalf of a Saudi buyer, had purchased at least 25 per cent of the company's capital.

At a Press conference yesterday, Hero said it had not been able to determine that any such purchase had taken place. Nor was it known whether any buying of Hero sales on the stock market had been on behalf of foreign interests.

Business in the first three months of 1985 had been up to expectations. While Dutch business had been "less good," the Swiss activities were running well.

Nutricia steps up payout

NUTRICIA, the Dutch dairy and foods group which owns Cow and Gate of the UK, reports higher profits for 1984 and plans to lift its dividend from FF13.80 a share to FF14, writes our Financial Staff.

Turnover improved by 5 per cent to FF600m (\$172m) and net profits rose to FF26.1m

from FF22.3m, thanks partly to a lower tax charge. Pre-tax profits were FF41.7m, against FF38.3m.

Gross capital spending during the year dipped to FF31.6m from the FF38.3m of 1983. The company acquired Cow and Gate from the Unigate group in 1981.

Argentine investors, with Siemens AG as a minority participant, have acquired substantially all of the outstanding stock of Compañía Standard Electric Argentina S.A.I.C., an indirect subsidiary of ITT Corporation.

We acted as financial advisor to Siemens AG and assisted in the negotiations.

Morgan Guaranty Trust Company of New York

Compañía Naviera Perez Companc S.A.C.F.I.M.F.A., Buenos Aires, through its subsidiary, Inversora Patagónica S.A., has acquired an interest in Cementos San Martín S.A., an affiliate of Lone Star Industries, Inc.

We initiated this transaction and acted as financial advisor to Compañía Naviera Perez Companc S.A.C.F.I.M.F.A.

Morgan Guaranty Trust Company of New York

N. V. Philips Gloeilampenfabrieken has sold its welding activities in the Netherlands, France, Great Britain, Sweden, and Spain to ESAB AB.

We initiated this transaction and acted as financial advisor to N. V. Philips Gloeilampenfabrieken.

Morgan Guaranty Trust Company of New York



SAVINGS CERTIFICATES

New General Extension Rate

9.5%
p.a. TAX-FREE

From Monday 1 April the General Extension Rate offered on many matured Issues of National Savings Certificates is increased to 9.51% p.a., tax-free, until further notice.

The General Extension Rate applies to Certificates of the 7th to 14th, 16th, 18th and 19th Issues after they have completed their fixed-period terms.

Issued by the Department for National Savings.

UK COMPANY NEWS

Slough soars to a record £34.7m

SLOUGH ESTATES, the fourth largest property company in Britain and the highest specialising in industrial property, raised its profits before tax from £20.19m to a record £34.69m in 1984.

Furthermore Mr Nigel Mobbs, the chairman, tells shareholders that despite recent increases in interest rates "there are still strong signs of continued business confidence which will be converted into demand for good property to house new production methods and technology."

In all, the directors look forward to 1985 with confidence for another year of growth in profits.

Meanwhile, they are lifting the dividend for the past year from

4p to 4.8p. Earnings per share improved by 34 per cent to 10.23p (7.64p). It is pointed out that dividend increases for the past four years represent an increase in shareholders' income of 116 per cent compared with a rise of 29 per cent in retail prices.

Group turnover, rental income and sales for 1984 advanced from £50.23m to £58.82m and generated a gross profit of £27.98m, compared with £26.74m. UK rental income increased from £29.12m to £46.68m and overseas rental income from £12.42m to £16.53m.

Pre-tax profits were struck after deducting administration expenses of £4.68m (£3.4m) and net interest payable of £13.33m (£13.56m). Included was a £723,000 (£507,000) share of associates' profits and a 12 months' contribution from Allnatt London Properties. Pre-acquisition profits amounted to £1.1m.

Tax for the year accounted for £3,540,000 (£2,725,000) and £540,000 (£246,000). Attributable

profits moved ahead from £14.34m to £24.51m. The effective tax charge of 24 per cent compared with 1983's 28 per cent.

The group made strong progress over the first six months of 1984, lifting its pre-tax profits for the period by some £6m to £15.1m, including contributions from Allnatt and the Guildhall Property Co. Mr Mobbs was confident about the full year results.

Mr Mobbs says the highlights of 1984 included the acquisition and integration of the Allnatt Group, the expansion of the group's activities on the re-development of existing land and the acquisition and development of new land holdings in the UK and overseas.

Other highlights were the assembly of an initial portfolio of trading projects, the reduction of vacancies in the group from a rate of 9.7 per cent in 1983 to 8.2 per cent in 1984, the completion of the first phase of development of the Silverwater estate in Sydney the

construction of the 122,000 sq ft office building in Markham, Toronto, and the construction of 280,000 sq ft of high tech space in the USA, and the purchase of the group's first development site in South-East Florida.

An external valuation of Slough's investment property was made at September 30, 1984 on an open market basis.

The gross book value of group investment properties and associates as at December 31, taking into account the valuation, subsequent additions at cost and exchange rate movements, amounted to £731m. After allowing for the acquisition of the Allnatt properties, surpluses of £16m were registered in the UK and £20.5m overseas, including a "favourable" balance of £28m currency translation.

Net equity assets per share at end-December amounted to 208p (189p) or 198p (179p) diluted. The net worth of the group exceeded £500m for the first time.

See Lex

Spirax Sarco rises to over £14m

REFLECTING THE full benefit of its North American acquisitions, Spirax-Sarco Engineering lifted pre-tax profits from £10.99m to £14.22m in 1984, on increased turnover of £23.19m, against £19.18m. A higher final dividend of 4.8p raises the net total by 1.1p to 6.8p and one-for-two scrip issue is also proposed.

This time, the company's figures have received the benefit of translation of overseas results at generally lower sterling exchange rates against the dollar, especially the U.S. dollar.

The board reports that despite the recently reported slowing down in the growth of the U.S. economy, the group's order levels in the first two months of 1985 have shown in real terms an improvement over the same period last year.

Group trading profits in 1984 advanced from £10.12m to £13.83m, of which North American acquisitions contributed £4.72m (£2.07m). The figures included a full year's operations from the U.S. and Canadian acquisitions, against eight and five months respectively last time. Other overseas operations added £4.87m (£3.1m) and the UK accounted for £4.25m (£4.65m).

comment

Spirax-Sarco's final proved good enough, £1m more than expected, to take the shares back up to their 1984-85 high of 276p. The payout total of 6.8p means that the yield is a low 3.5 per cent but the company continues to enjoy a premium rating from the time it proved to be a safe haven when much of engineering was in difficulties. Profits are, however, highly sensitive to exchange rate movements, the stronger the pound, the worse for the group. A good part of the one-fifth increase in North American turnover this time was due to the translation gain.

In the UK, Drayton Controls had a mixed year with the effects of VAT changes in the Budget coming through to cause a much slower concluding quarter. Domestic profits as a result were down a little on the 1983 result. For 1985 the company says that the order book looks generally higher and it plans to concentrate on improving marketing and completing the absorption of the U.S. unit.

Analysts are looking for pre-tax profits in excess of £15m for 1985, a prospective multiple of 13 assuming a 38 per cent tax rate.

Queens Moat calls for £25m to cut borrowings

Queens Moat Houses, the hotel and restaurant group, is asking shareholders to help cut its bank borrowings with a £25m one-for-seven rights issue of convertible preference shares.

The company also yesterday announced a 47 per cent increase in pre-tax profits for 1984 of £5.58m and said that forward bookings indicated that 1985 would be an excellent year.

Mr John Balfour, the chairman, said that the group was raising long-term funds from shareholders to reduce its recent investments, including £27m spent on 10 hotel acquisitions since the last rights issue in May 1983.

Queens Moat did not want to be at the mercy of volatile interest rates, and the rights issue would provide a stable platform for further growth, including more acquisitions, he said.

After the rights issue, the borrowings of the group, which has about 60 hotels largely catering for commercial travellers outside London, will fall from £51.1m to £26.1m, reducing the

ratio between net debt and shareholders' funds from 70 per cent to 27 per cent.

Shareholders are being offered one £1 7 per cent convertible cumulative redeemable preference share for every seven ordinary shares. The shares are convertible between 1988 and 2000 at an effective price of 68p, compared with yesterday's close of 57p, down 1p.

Acquisitions helped raise turnover in 1984 to £59.2m (£43.4m). Increased pre-tax profits were struck after rent payments of £1.1m (£947,000) and interest £4.5m (£2.9m). Tax was £350,000 (£332,000).

The final dividend is 0.665p, making 1.33p, an increase of 20 per cent adjusting for a scrip issue last June. Earnings per share are 4.68p (2.86p adjusted), or 3.82p (2.46p adjusted) diluted to allow for convertible loan stock.

comment

It makes much sense for Queens Moat to reduce its hotel port-

folio in this way and at this time. With little prospect of substantial cuts in interest rates this year at least, the group is wise to raise money at 7 per cent net to reduce the bank borrowings funded at 14 per cent and more, given the low tax charge. The savings will amount to perhaps £1.2m this year and over £1.7m in a full year. With this in the bank, pre-tax profits could rise to £10m this year. Shareholders may, however, see some dilution in earnings—assuming a 20 per cent tax charge and adjusting for the new convertible preference shares, earnings per share could fall slightly from this year's 3.6p to perhaps 3.3p. This is an acceptable price to pay for putting the group in better financial shape for the expansion which it remains committed. Moreover, the 10 per cent yield, against 3.3 per cent on the ordinary, coupled to the prospect of conversion at 68p at the end of the day, is an attractive inducement.

Consolidation to follow Rotaflex 68% rise

DESPITE SHARPLY increased losses from associate companies, Rotaflex lifted pre-tax profits by nearly 68 per cent in 1984, and the directors consider that the group has "never been better placed to face the future, but say that the current year will be one of consolidation.

The result was £27m against £16.5m, and included an associate's deficit nearly £500,000 higher at £626,000. There was a slight improvement in the associates' performance towards the end of the year, after a "very slow start," say the directors.

Also revealed with the preliminary statement was a below-the-line debit of £285,000 as an adjustment in respect of 1983.

The final dividend is increased by 1p to 3.3p per share for a total of 4.5p (3.5p), with earnings per share stated at 16.8p (11p net and 8.4p after prior year adjustment).

Turnover of the group—light manufactures electric light fittings and systems—moved ahead from £30.54m to £41.43m. In the course of the year it acquired Le Dauphin in France and Fals Electrical (SA) Proprietary in South Africa, and the directors cite the time and cost of restructuring these as examples of the imperiousness of the group faces. They have every confidence, however, that these and other new investments will contribute positively in due course.

The current year must be viewed, they say, as one of consolidation "following the huge growth and profitability" of the past two years, and the financial impact of acquisitions. But they will continue their efforts to improve profitability and to promote growth by investing in traditional and in new, complementary businesses.

Operating profit came out at £4.23m after operating expenses of £13.52m (£10.28m) but before interest payable at £244,000 (£209,000) and amounts written off investment at £110,000 (£35,000). Investment income added £105,000 (£48,000).

The tax charge was £801,000 (£26,000), and there were extraordinary debits of £132,000 (£78,000), with a debit of £385,000 last time as a prior year adjustment. Minorities accounted for £29,000 (nil).

Reviewing the year's performance, the directors say that Concord lighting performed exceptionally well, and continues to grow steadily. Rotaflex Home Lighting and Lincolne made progress and Belco operated as well as expected in a "very depressed market."

Results from overseas companies showed an improvement across the board, they say, with Luminaire in Holland and Concord Lighting in Australia producing "outstanding results." Rotaflex, the company's Belgian subsidiary, returned to profitability and in February this year

began marketing and distributing Concord products in Belgium as well as its own products.

The group has formed a joint company with TBL fibre optics specialists, in the manufacture of fibre optics with the intention of exploiting the opportunities for lighting primarily in the commercial and residential markets.

In this operation TBL will provide the technology and the supply of fibre optics, and Rotaflex will contribute the design and marketing skills and responsibility for distribution.

comment

So far it looks so good, but investors should watch out for the current year. Two of Rotaflex's important UK manufacturing plants are moving to new premises and the disruption will upset the 1985 performance. But the main domestic opera-

tions do not have to achieve much to keep the group heading the right way. There should be a sharp reduction in the amount of associate losses this year with at least two of the three UK businesses heading towards break-even or perhaps a profit. Also the £110,000 write-off on investments (again associate) will not be repeated in '85. So the pre-tax line this year could rise by around £400,000 before the core operation lifts a finger—or that basis anything less than £31m would look disappointing. The prospective p/e is then 8 at 180p, down 8p yesterday, which can only be viewed as attractive if this year's slowdown in growth turns out to be a one-year aberration. Also, putting a £285,000 debit below the line into the 1983 figures for prior year adjustments (unexplained but not there a year ago) wins few awards for presentation.

Town Centre improvement

Town Centre Securities, property investment company, raised pre-tax profits from £1m to £1.1m in the half year to December 31 1984 and Mr Arnold Ziff, chairman, anticipates that growth will continue on a steady basis as in the past.

There is an interim dividend this time of 0.4p net. Last year, a single payment equivalent to 0.8p was made on £2.4m taxable profits.

After tax of £496,000 (£502,000) and minorities, first-half attributable profits were ahead from £498,000 to £501,000. Earnings per 25p share are stated 0.11p higher at 0.66p.

Gross revenue climbed from £2.45m to £2.42m and revenue before interest came out at £2.05m, against £1.97m.

Slough Estates 40th successive year of profits growth

Year to 31 December	1984	1983	Increase
Profit before tax	£34.69 million*	£20.19 million	+72%*
Profit after tax	£24.51 million*	£14.24 million	+72%*
Earnings per share	10.23p	7.64p	+34%
Dividends per share	4.80p	4.00p	+20%
Assets per share	208p	189p	+10%

*includes 12 months revenue from the Allnatt group acquired in January 1984.

In reporting on a year of continued growth, Chairman Nigel Mobbs highlighted:

- The acquisition and successful integration of the Allnatt group portfolio.
- The expansion of the Group's activities on the redevelopment of existing land and the acquisition and development of new land holdings in the UK and overseas.
- The net worth of the Group now exceeds £½ billion.
- The reduction of total vacancies across the Group from a rate of 9.7 per cent in 1983 to 8.2 per cent in 1984.
- The construction of 280,000 sq. ft. of "high tech" space in the USA and the purchase of the Company's first development site in S.E. Florida.

Britain's leading industrial property owners and developers

SLOUGH ESTATES

To obtain a copy of the 1984 Preliminary Announcement and the 1984 Annual Report, to be published in April, please write to the Secretary, Slough Estates House, 234 Bath Road, Slough SL1 4EE.

THE FRIZZELL GROUP LIMITED

A year of progress and bright prospects

Pre-tax profits £4.7 million

Turnover up 32%

Earnings per share up 25%

Dividend recommended up 25%

The group has performed well this year, with increased pre-tax profits of £4.7 million and earnings per share up by 25%. We have a sound financial foundation on which to build our future growth.

1984 has seen a revolution in the financial services industry. To meet the challenge of new opportunities and increased competition, we will be placing heavy emphasis on innovation and marketing. Our long-term business development will be entrusted to four divisions, two of which will deal exclusively with UK Consumer and Corporate affairs.

We are also investing heavily in information technology and in research

and development in order to maintain and improve our traditional standards of service.

Our financial state is healthy, our client and activity base increasingly widespread, and our staff loyal and experienced. As one of the largest privately owned UK insurance brokers, we are well placed to meet the challenges of 1985 and beyond.



Colin Frizzell

Copies of the Annual Report and Accounts are available from The Group Secretary: Frizzell House, 14-22 Elder Street, London E1 6DF. Telephone: 01-247 6595.

UK COMPANY NEWS

Watts
Blake tops
£4m and
pays 4.9p

TAKABLE PROFITS moved ahead from £3.9m to £4.2m at Watts Blake Bearn & Co in 1984, and the directors are to recommend a 0.65p increase in the final dividend to 3.25p per share. This brings the total to 4.9p against 4.2p in 1983.

The group, which produces ball and china clays in Devon and West Germany, saw turnover increase from £24.95m to £27.75m due mainly to a £2.54m rise in sales from exports and overseas trading. These accounted for £20.66m of sales, with the home side providing £7.09m (£6.86m).

Mr C. D. Pike, the chairman, says that in the light of anticipated changes in market demand, the opportunity has been taken to reorganise the company's management structure, marketing strategy and production cost analyses. This, and the redefining of executive functions, will contribute to the continued upward trend in profitability.

Photo-Me 45%
boost helped by
exchange rates

A lift of 45 per cent to £3.2m has been shown in pre-tax profits at Photo-Me International for the first six months to the end of October 1984. Current returns indicate that second half results will be at least comparable to those of last year, say the directors. In the last full year pre-tax profits came to £4.51m.

They say that the first half trading profits were helped by containing expenses and by the weakness of sterling.

Turnover of this maker of automatic coin-operated photographic vending machines rose from £20.1m to £25.02m.

The interim dividend has been set at 3.15p and a one-for-six scrip has also been announced. In the last full year a total of 3.45p was paid. Earnings are shown as 55.56p (36.25p) per share.

Charles Batchelor on Oconics need for outside backing

Searching for a marriage partner

Oconics is a company which has grown used to riding the waves. Its electronic equipment has been buffeted by the tides of the world on survey vessels and offshore oil rigs.

Closer to home its share price has ebbed and flowed with strong tides of investor sentiment since it first moved to a public quote three years ago.

Now, Oconics' founder and chairman, 37-year-old Mr Bob Aird, and Mr Nigel Allen, his chief executive and partner since 1977, have decided that a safer haven is needed—for the share price at least.

Oconics is taking the unusual route—for a British company—of putting itself up for public sale to a suitable backer with sufficient financial resources to fund its ambitious investment programme.

The group has appointed S. G. Warburg, the UK merchant bank and Goldman Sachs International, the U.S. investment bank, to find a marriage partner—either in the UK or abroad.

"We don't want to be gobbled up and lose our identity," said Mr Aird. "But we are looking for a company with the financial, and possibly also the technical resources, to back us."

Why should Oconics, once the darling of the Unlisted Securities Market, need to call in outside backing? And why should it choose such a radical way of going about it?

Oconics' main problem has been poor trading conditions experienced by one of its main customers, the offshore oil and gas industry, over the past two years.

At Oconics profits dropped sharply in 1983-84 and there was very little improvement in the year just ended. Pre-tax profits fell from £5.4m in 1983-84 to £2.8m after adjustments for later acquisitions to £2.25m in 1984-85. Analysts expect the year ended March 31 1985 to show only a small improvement to £3.5m, compared with earlier hopes of £4.8m.

At Oconics' background of tough trading conditions and fierce competition Oconics has continued to invest large sums in its "traditional" area of marine electronics and increasing amounts in the relatively new

area of defence electronics.

From its origins as a broker of electronic equipment to the offshore industries Oconics has grown into a major manufacturer and supplier of equipment and systems to the defence, communications, mining and civil engineering industries as well as the offshore oil and gas and marine sectors. It employs 1,500 people in 20 countries around the world.

Mr Aird cites suspension systems for battle tanks as a

loss-making company based in Houston, Texas and engaged in geophysical offshore surveys. Oconics paid £9,000 down and agreed to make a deferred payment based on profits.

The U.S. market picked up; Comap moved promptly into the black and Oconics was faced with paying a purchase price of £20m in 1987. It has now renegotiated this deal and will pay £4.2m cash and about £6m in shares, equivalent to 15 per cent of its enlarged equity. Comap has

Mr Aird now believes he needs.

The most recent fund raising exercise by Oconics was an £8m share placing which coincided with the company's move from the Unlisted Securities Market to a full Stock Exchange listing in August 1983. Oconics will need even larger sums over the next few years.

A rights issue would be impossible without diluting the 83 per cent holding in Oconics which is still retained by Mr Aird and Mr Allen.

So what the two men propose is exchanging their existing shareholding in Oconics for a stake in a new parent company which would allow its new partner a large degree of autonomy.

They have chosen to make a public declaration that they are up for sale rather than negotiate a private deal behind closed doors.

There are a number of parallels between the Oconics plan and the sale of Hoveringham Group, a listed aggregates company, in October 1981. Hoveringham went to Tarmac for £60m after the Needler family, who held 79 per cent of the voting stock, announced they had decided to diversify their investments.

Hoveringham was sold to the highest bidder but the Oconics board is keen to find a comparable company with which it can live rather than simply the most generous.

Which company would fit Oconics' bill? The electronics and offshore industries are the obvious areas through a cash-rich partner from a completely different field might fit.

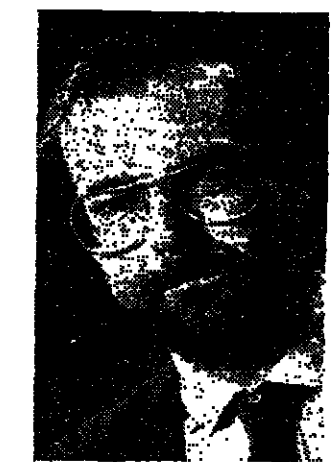
With a growing part of Oconics' business based in the U.S. a partner with existing U.S. operations would be particularly welcome.

Whoever bids must be expected to come up with between £35m, the current market price, and £75m, the 1984-85 turnover figure. As a rough guide a buyer could have been expected to pay £1 for every £1 of turnover but Oconics' limited profit outlook makes this unlikely.

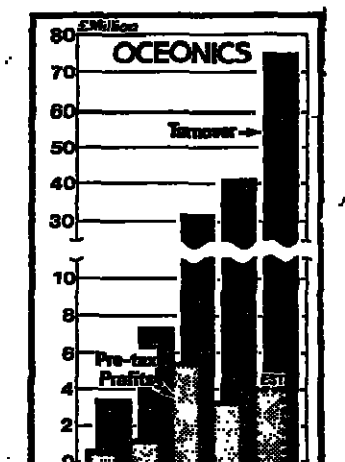
The revised profit expectation wiped 25p off Oconics' share price yesterday reducing the shares to 115p.

There are risks attached to this strategy. If no suitor emerges Oconics may find itself becalmed in a backwater.

It might then wish it had stuck to the open sea—squalls and all.



Mr Bob Aird, chairman of Oconics



potentially large growth area.

Oconics has spent three years and millions of pounds developing a new suspension for the Challenger tank.

The chairman estimates that the worldwide replacement market alone for tank suspensions will be worth hundreds of millions of pounds over the next few years. Oconics believes it has a five-year lead over the competition but it faces difficult and expensive decisions on how best to develop it further and market it.

Continued spending on the acquisition of small high-technology companies has placed a strain on Oconics' balance sheet, pushing the gearing to 70 per cent or more.

Ironically, one of the group's most successful purchases has increased the pressure. In March 1984 Oconics bought Comap, a

done so well it accounted for more than one-third of all Oconics' profits in the year just ended.

But on a worldwide basis Mr Aird sees no short-term improvement in the oil and gas services market.

"We are a long way short of getting the sort of return which would be possible in normal market conditions," Mr Aird said. "We should have been capable of making a 10 per cent net profit on last year's turnover of £75m."

But why opt to put up for sale the venture he founded in 1975 on "a couple of hundred quid" borrowed from his father and built into a company now valued on the stock market at £35m?

The poor profit prospects for the next year or so would have meant a conventional share placing or rights issue could not have been carried out at an attractive price. Nor could it have raised the sums of money

Gencor Group

Gold Mining Companies' Results
for the year ended 31 December 1984

Name of Company	Tons Milled '000	Gold Produced kg	Net Profit Rm	Dividends cents per share
Grootvlei	2,001	7,696	22.1	165
Marievale	360	1,206	2.5	54
St Helena	2,127	13,431	34.7	320
Stillfontein	1,787	10,781	48.3	310
West Rand	2,124	4,359	8.0	80

Points made in the Statements by the Chairmen
Mr. C. R. Netscher, Mr. E. Pavitt and Mr. J. C. Fritz

GROOTVLEI

The future of the mine depends significantly on the rate at which the mine continues to find payable ore reserves. Consequently the rate of development was increased by 98.8 per cent during the second half of the year.

To ensure optimum performance and improved reliability of the metallurgical plant it was decided to upgrade the carbon-in-pulp plant and to provide more flexible residue pumping facilities which will be commissioned towards the end of 1985. Of an amount of R3.0 million spent during the year on capital projects, R1.1 million was spent on these modifications and a further R5.3 million will be committed to them.

MARIEVALE

Total ore reserves for the mine are estimated at 370,000 tons at a gold price of R19,100 per kilogram. The average grade is 5.2 grams per ton. These reserves are, however, not large and, at a constant dollar price for gold, would be very sensitive to an improvement in the rand/dollar exchange rate. Thus, the life of the mine continues to be limited as additions to the ore reserves are largely dependent on the development results from the No 3 Shaft area.

ST HELENA

The recovery grade achieved has dropped to 5.2 grams per ton during the last quarter because of the increased tonnage being mined from the lower grade Leader Reef. It is planned to maintain the mining ratio of approximately 75 per cent Basal Reef and 25 per cent Leader Reef for the ensuing year. Tonnage throughput and grade are expected to remain at current levels in 1985.

Areas of interest on the Leader Reef horizon have been delineated for future development and mining. The reef is a highly variable channelled deposit with an irregular value distribution. The "B" Reef has potential to become a limited gold producer.

STILFONTEIN

Overall development results indicate that the decline in gold values could continue into the current financial year.

Prospecting in Tribute area No 2 continues and small blocks of reef have been intersected. Together with the known reserves it is anticipated that these will be exhausted by the end of 1989, by when the mill throughput and the recovery grade will be considerably reduced.

The ground conditions in Tribute area No 3A are such that no pre-development can be done. Stopping from this area could extend to 1990 and, to improve environmental conditions, a 3.66 metre diameter borehole is being drilled from surface to 16 level (a depth of 1,223 metres).

In an effort to maintain the grade and to keep the mine viable, preparations to remove the Scott Shaft pillar will commence early in 1985.

WEST RAND

In order to ensure the profitability of gold mining operations the mine has now sold forward its expected gold production up to December 1985 at prices ranging from R19,133 per kilogram in January to R26,402 per kilogram in December.

No uranium profits are foreseen for 1985 due to the rescheduling of contractual deliveries.

An intensive development exploration programme of the White Reefs in the Lupatsevi Estuaries area is in progress and it is anticipated that some pay shoots will be exposed.

All the above companies are incorporated in the Republic of South Africa.
London Secretaries: Gencor (UK) Limited, 30 Ely Place, London EC1N 6UA.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Current dividend	Total dividend
Alida	2.5	May 21	2.5	2.5
Richard Clay	2.45	—	2.2	3.75
Kleinwort Benson	31	March 31	29.7	120.9
Land & Edinburgh	3.75	—	3	6.25
Photo-Me Int'l	1.75	April 30	1.15	3.45
Planet Group	1.75	July 1	1.75	2.75
Queens Moat	0.87	—	0.55*	1.11*
RotaBox	3.3	July 5	2.3	4.5
Slough Estates	3	May 25	2.45	4.8
Spirax-Sarco	4.8	May 16	4	8.8
E. R. Sutherland	2	May 31	—	8.33
Town Centre	int. 0.4	July 1	NIL	0.89*
Walker and Homer	int. 0.2	—	NIL	0.5
Watts, Blake	3.25	July 1	2.6	4.9

Dividends shown pence per share net except where otherwise stated.

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock.

† Unquoted stock.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY

Interim: Aronson, Floyd Oil Participations, Logica, New Court Trust, Sensus Romana, Tyndal Turner.
Final: Alexandra Workwear, Arco-lectric, BSG International, Brammar, Christie International, Coates Brothers, Consultants (Computer and Financial), Eastern Produce, Empire Stores (Broadford), Enard, Johnson Group, Kapp Trust, Kleinwort Benson Sterling Asset Fund, Lambert Howarth, Macfarlane (Cannam), Stanley Miller, Persimbe, Pearson, Sugg Furniture, Stewart Wrightson, Television Services International, Wilson (Connolly), Arthur Wood (Longport).

FUTURE DATES

Interim: Aberdeen Trust, Apr 18
Pittwater Trust, Apr 4
Young (H.), Apr 10
Final: Baird (William), Apr 11
Brixton Estate, Apr 17
Centenary Industries, Apr 17
Centenary Trust, Apr 12
Erith, Apr 10
Fothergill and Harvey, Apr 11
Hawden-Stuart Plant, Apr 11
Indusap, May 2
Liberty, Apr 3
Pomeroy Chadburn, Apr 30
Raybeck, Apr 4
Riley Laisure, Apr 11
Sharns Ware, Apr 4
Solus, Apr 4
Steel Burill Jones, Apr 10

BROWN GOLDIE
& CO. LIMITED

Development Capital
for Private Companies
Management Buy-Outs

Write or telephone: Cameron Brown or Peter Goldie,
Brown Goldie & Co. Limited, 16 St. Helen's Place, London EC3A 6BY.
Telephone: 01-638 2575.

bank leumi (uk) plc

Head Office: PO Box 2AF, 4-7 Woodstock Street, London W1A 2AF
Tel: 01-629 1805 Telex: 888738

A Year of Good
Results

Highlights from the Statement of the Chairman,
Mr E. I. Japhet, KBE, at the Bank's
Annual General Meeting

- * 1984 has been a year of good results. Total assets increased by 12% to £361.8 million. Capital funds amounted to £15.9 million.
- * Net Profit after tax and transfer to inner reserves reached £820,000, an increase of 15%. Final dividend will be 7.00 pence per share making a total for the year of 10.15 pence (1983—10.15 pence). Shareholders will be offered an option of receiving in respect of the final dividend either cash or fully paid ordinary shares.
- * The increase in net profit has been achieved after charging the whole of the substantial additional taxation arising out of the 1984 Finance Act.
- * At the end of 1984 Leeds Representative Office was upgraded to a full branch.
- * The higher volume of bilateral trade between the UK and Israel was reflected in the increased business of the bank.

Branches in the West End, the City, Edgware, Golders Green, Gants Hill, Ilford, and also in Leeds.

UNITED KINGDOM SUBSIDIARY OF

bank leumi le-israel בנק לאומי
1902-1985
ISRAEL'S LARGEST BANKING GROUP

PRESIDENT'S STATEMENT

"From strength to strength"

Highlights from the report given by the President, Sir Richard Denby, LLB, DL., to members of Bradford & Bingley Building Society for the year ended 31st December 1984.

• RECORD ACHIEVEMENTS •

"1984 has been a year in which the building society movement achieved records. Bradford & Bingley shared in these achievements with assets increasing by £580M, or 21.6%, to £3,267M"

• SAVINGS AND INVESTMENT •

"Improved terms were introduced for the High Income and Premium Access accounts and two new accounts, Flexible Savings and Extra Income, were introduced.

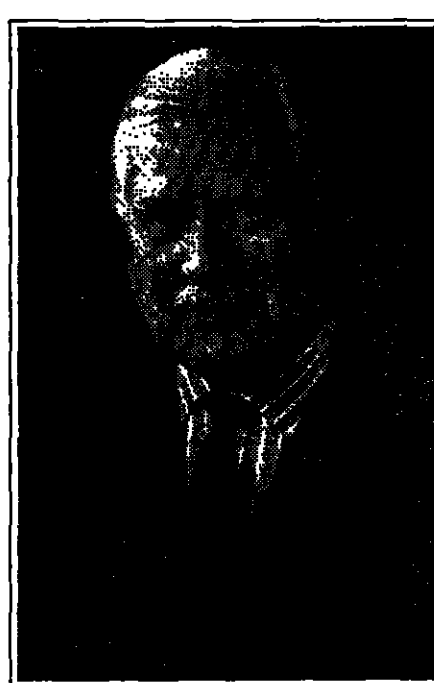
In addition, a redesigned "Prosperity Plan" account was launched in September.

The rates of interest and the terms and conditions offered by all these accounts proved very popular with investors, and contributed significantly towards the record level of income and number of new investing members during the year."

• MORTGAGE LENDING •

"Total advances during the year were a record at £729M, an increase of £198M, or 37%, compared to 1983.

The policy of providing practical assistance



to the improvement of the housing stock continued and £167M was lent to fund a variety of home improvements."

• RESERVES •

"Reserves increased during the year by £15.8M to £125M, representing a ratio to total assets of 3.83%."

• MERGERS •

"The Directors extend a warm welcome to all members

of the former Clapham Permanent, Dover and Folkestone and Glamorgan Building Societies, all of which merged with the Society during the year"

• CHIEF EXECUTIVE •

"It gives me particular pleasure to pay tribute to Mr Robert T. Gardner, C.B.E., F.C.B.S.I., who recently retired as Chief Executive after 25 years service. Much credit must go to him personally for the development of Bradford & Bingley.

He is succeeded as Chief Executive by Mr Geoffrey R. Lister, F.C.A. previously the Deputy Chief Executive.

The Board is confident that he will be an able successor in this demanding role."



BRADFORD & BINGLEY

BRADFORD & BINGLEY BUILDING SOCIETY, CHIEF OFFICE, BINGLEY, WEST YORKSHIRE, BD16 2LW
A Member of the Building Societies Association

London & Edinburgh Trust PLC

Preliminary Announcement of Consolidated Profits for the 12 months ended 31st December 1984.

	1984	1983	%
TURNOVER	£500	£500	Change
RENTS RECEIVABLE	33,384	28,133	+19%
PROFIT BEFORE TAXATION	1,109	609	+82%
PROFIT AFTER TAXATION	5,119	3,363	+53%
DIVIDENDS			
Interim dividend paid	2.50p	(1)	
Proposed final dividend	3.75p	3.0p	
	6.25p	3.0p	
COST OF DIVIDEND (2000%)	1,125	840	

(1) No dividends were paid prior to flotation in November 1983

- TENANT MARKET STRENGTHENING** - several important lettings to be announced.
- NEW DEVELOPMENT OPPORTUNITIES** - exciting expansion of development programme.
- FINANCIAL SERVICES** - encouraging start.

Luxembourg loss hits Planet but firm start to this year

BADLY AFFECTED by a heavy loss in Luxembourg, Planet Group, maker of windows and doors, suffered a fall in pre-tax profits from £1.75m to £1.15m in 1984. Performance to date, however, indicates that the group has made a firm start to 1985.

As recently announced, negotiations for the sale of the Luxembourg company, Planet SA, to Resat-IRM of Germany are at an advanced stage. It is currently anticipated that, subject to shareholders' approval, the sale will be completed by the end of April, 1985.

Planet SA losses totalled £919,000 pre-tax including an exceptional charge, before tax. Its losses were aggravated by the need to implement two major rationalisation and redundancy programmes during the year.

In view of the better start to 1985 and in anticipation that profits this year will no longer be burdened by losses in Luxembourg, the directors are maintaining the final dividend at 1.75p net for a same-again total of 2.75p per 10p share.

Turnover for the year improved from £38.53m to £55.35m. Pre-tax results were struck after interest payments of £392,000 (£429,000) and excep-

tional charges this time of £203,000. The exceptional items related to redundancy and re-organisation costs at Planet SA, together with relocation costs of Creation Windows of Georgia.

After a "disproportionately high" level of tax at £1.2m (£1.1m) and net extraordinary profits of £132,000 (£48,000), there was an attributable deficit of £410,000, against a profit of £93,000. Losses per share were shown at 2.5p (6.4p earnings).

UK operating profits more than doubled to £317,000 (£154,000), while losses from Europe (excluding UK) increased to £561,000 (£179,000). The U.S. performance was little changed at £1.96m (£2.2m).

The strength of the U.S. dollar was the main reason for a currency gain at December 31, 1984, amounting to £627,000, which has been credited to reserves.

The Creation Windows' companies performed well during the year with strong growth in sales.

Planet Windows (Architectural) and Planet Windows (Glenrothes) both performed very well. Percy Lane made significant progress in reducing its losses.

comment

Europe has been going "off" the carcase since demand peaked in 1977 and Planet, a component supplier of windows to that industry, has suffered as a result. In the U.S., however, the mobile home and recreational vehicle sector continues to grow even if group margins have shrunk by a third and the take by the American tax authorities remains high at a 53 per cent rate. Prior to Waterhouse's plans (announced at the interim stage) to moderate tax charges appear to have been largely cosmetic in effect to date.

However, what is really holding the company in a decaying orbit is its Luxembourg operation (losses of over £1m in 1984). A buyers have not been found and a sale at around £1m is expected soon. A provision of £337,000 in the accounts represents the loss on book value of this unit if it goes at the present price level.

With the cash from the Luxembourg sale plus a further £300,000 from other smaller disposals so far this year, and a share price of 80p, significantly up from recent lows, the group will be looking for a UK acquisition to enable it to cover its ACT liability and diversify further in the building industry.

Richard Clay hit by Singapore closure

GROWTH shown in the first half at Richard Clay did not continue at the same pace in the second, although pre-tax profits still increased from £1.1m to £1.29m for 1984.

At the halfway stage pre-tax profits rose from £591,000 to £642,000.

Commenting on the full year the directors say that results were depressed by a worsened performance from the Singapore factory, which was closed at the year end.

This has led to a "significant" extraordinary charge of £1.29m, but the directors have been consoled for the sale of the factory and plant in Singapore.

After the charge and dividends there was a transfer from reserves of £951,000—last time £374,000 was transferred to reserves.

However in view of an "encouraging improvement" in continuing businesses, they say a modest increase in the dividend is justified. A final of 2.45p, against 2.5p previously, lifts the total from 3.5p to 3.75p. Earnings per share are shown as increasing from 7.57p to 8.52p.

Turnover of this book printer and binder moved ahead from £19.74m to £22.32m.

Investment in cost effective equipment was accelerated in response to specific market opportunities, say the directors, and trade under the name of Offset printing capacity was expanded and updated and a new cast bookbinding production line was also installed.

The joint company will make books to high volume in Beijing and under the name of The Sino-British Printing Company.

Pre-tax profits were struck after distribution costs of £453,000 (£477,000) and administration expenses of £3.29m (£3.27m). Other operating income of £28,000 (£43,000) was included but interest costs took £181,000 (£168,000) and there were exceptional debits of £63,000 (£31,000). Other operating income of £28,000 (£43,000) was included but interest costs took £181,000 (£168,000) and there were exceptional debits of £63,000 (£31,000). Other operating income of £28,000 (£43,000) was included but interest costs took £181,000 (£168,000) and there were exceptional debits of £63,000 (£31,000).

The offer for sale of 14,95m ordinary shares by Blagden Industries has been approximately eight times oversubscribed by 42,340 valid applications in respect of a total of 118,467,315 shares.

On pink preferential forms 472 valid applications were received from eligible shareholders for a total of 4,483,615 shares, and have been allotted in full.

The striking price has been set at 130p per share.

Berkeley and Hay Hill Investments, USM-quoted property investment group, reduced pre-tax profits from £307,000 to £192,000 in 1984.

Losses per 10p share were 0.19p (1.1p) before extraordinary items, and there were 2.44p earnings (4.2p losses) after. There is no dividend. Net tangible assets amounted to 9.26p (6.38p) per share.

Pre-tax profits of USM-quoted Oilfield Services Group fell from £275,000 to £163,000 in the six months to October 31, 1984. The interim dividend is lifted to 3p (2.75p).

Pre-tax profits of Westminster and County Properties fell from £275,000 to £163,000 in the six months to October 31, 1984. The interim dividend is lifted to 3p (2.75p).

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Sutherland little changed but strong progress expected

ALTHOUGH profits of USM company E. T. Sutherland and Son showed little change during 1984 the directors expect growth in the current year.

Development costs will continue to impinge first half margins but "strong progress" is looked for in the second six months as the benefits of the ending of the miners' strike and returns on the group's recent capital investment and product but tax took slightly more at £647,000 (£537,000).

Pre-tax profits for the year to December 29, 1984 fell slightly from £1.58m to £1.49m, but as promised in the April prospectus, shareholders will receive a final dividend of 2p making a 3.33p net total.

In a difficult year, aggravated by the miners' strike, the Sheffield-based chilled and canned foods group managed a small increase in sales although some loss of volume in the second

half, raw material cost pressures during the final quarter and costs incurred by the continuing development programme led to a reduction in operating margins.

Turnover for the 12 months pushed ahead marginally to £20.74m. Growth in sales volumes in certain areas was interrupted by the miners' strike. Group interest charges were reduced from £39,000 to £20,000 but tax took slightly more at £647,000 (£537,000).

Available profits came through at £843,000 (£1.37m) including an extraordinary credit of £480,000 and earnings per 25p share at 5.8p (6.7p).

Mr Peter Sutherland, the chairman, says the group now has an increasingly efficient manufacturing facility with an enhanced production capacity. Capital expenditure during the year amounted to £1.3m.

Financial services boost for London & Edinburgh

London and Edinburgh Trust, the property group which is diversifying into insurance and financial services, increased taxable profits by 53 per cent in 1984. The directors say that the minority debt of £27,000 (nil) left the net outcome at £3.98m against £2.71m, and the dividend will account for £1.13m (£228,000).

Earnings per share are stated at 22.1p (20.9p). Highlights of the year's performance included a substantially increased investment portfolio of £1.3m, and the establishment of a new U.S. subsidiary which has acquired a prime office development site in San Francisco. Several further acquisitions in the U.S. have been pursued during the year and will be announced shortly, say the directors.

Turnover totalled £33.35m against £28.13m, including a £15.45m (£13.44m) share from related companies. Operating profit came out at £5.59m against £3.7m, with a £1.11m contribution from rental income—a rise of 92 per cent on £609,000 last

time.

Profits were struck after interest charges of £471,000 (£345,000), and were subject to tax of £1.17m (£843,000). A minority debt of £27,000 (nil) left the net outcome at £3.98m against £2.71m, and the dividend will account for £1.13m (£228,000).

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AL BAAB

al bahrain arab african bank (e.c.)

BALANCE SHEET

DECEMBER 31, 1984

ASSETS	US DOLLARS	US DOLLARS
Cash & Deposits	\$ 54,823,231	\$ 54,823,231
Loans & Advances	2,114,500	2,114,500
Investments	1,114,500	1,114,500
Other Assets	1,114,500	1,114,500
TOTAL ASSETS	59,166,731	59,166,731
LIABILITIES AND SHAREHOLDERS' EQUITY		
Capital	1,114,500	1,114,500
Reserves	1,114,500	1,114,500
Other Liabilities	1,114,500	1,114,500
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	59,166,731	59,166,731

Abraham Al Ebrahim
Chairman

AUDITORS' REPORT

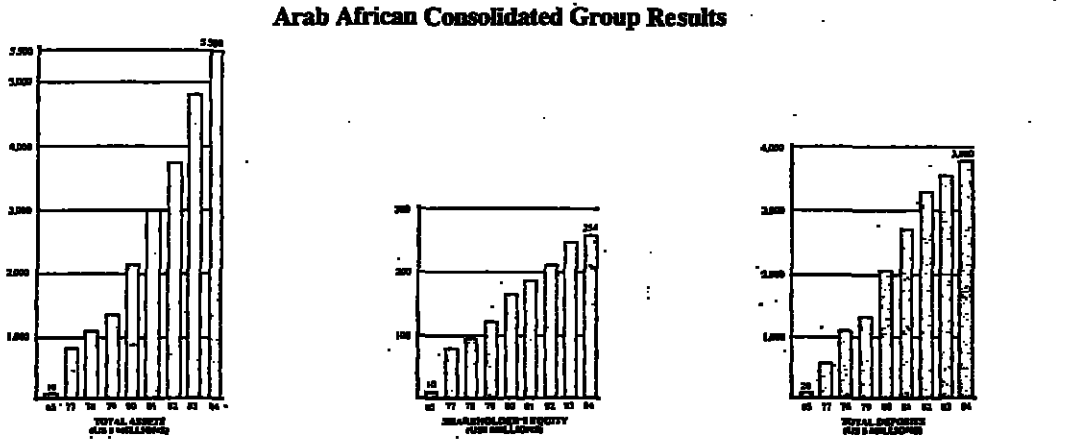
TO THE SHAREHOLDERS
We have examined the financial statements of Al Bahrain Arab African Bank (E.C.). Our examination included such tests of the accounting records and such other auditing procedures as we considered necessary. We have obtained all the information and explanations we required for the purpose of our examination.

In our opinion, proper books of account have been kept by the bank and the financial statements are in accordance therewith and give a true and fair view of the state of affairs at 31 December 1984 and of the results of its operations and changes in the financial position for the year then ended.

3rd February 1985
State of Bahrain

ALBAAB is a member of Arab African Group

Arab African Consolidated Group Results



INCOME STATEMENT

YEAR ENDED DECEMBER 31, 1984

INCOME	US DOLLARS	US DOLLARS
Operating Income	\$ 1,114,500	\$ 1,114,500
Interest Income	1,114,500	1,114,500
Other Income	1,114,500	1,114,500
TOTAL INCOME	3,343,500	3,343,500
Operating Expenses	(1,114,500)	(1,114,500)
Interest Expenses	(1,114,500)	(1,114,500)
Other Expenses	(1,114,500)	(1,114,500)
TOTAL EXPENSES	(3,343,500)	(3,343,500)
NET INCOME	0	0

The General Assembly of ALBAAB held its Annual Meeting on March 11, 1985 in which it had approved the financial results of the year ended December 31, 1984. The General Assembly has resolved to increase the Capital by US\$20 Million thus increasing Paid-up Capital to US\$150 Million. The Assembly has also approved a stock dividend of 7% of Paid-up Capital.

The Shareholders of ALBAAB consist of the following:
Arab African International Bank, Ministry of Finance of Kuwait, Central Bank of Egypt, Ministry of Finance in Qatar, Central Bank of Algeria, Bank Al-Jazira in Saudi Arabia and an Arab Financial Institution.

Pre-tax profits rose from £782,000 to £1.28m at James Halstead Group, floor coverings and furniture products manufacturer, in the half year to December 31, 1984.

The interim dividend is raised by 0.25p to 1.5p. Stated net earnings per 10p share improved to 3.30p (3.75p). Sales moved ahead to £16.74m (£15.11m).

Pre-tax profits of USM-quoted Oilfield Services Group fell from £275,000 to £163,000 in the six months to October 31, 1984. The interim dividend is lifted to 3p (2.75p).

Pre-tax profits of Westminster and County Properties fell from £275,000 to £163,000 in the six months to October 31, 1984. The interim dividend is lifted to 3p (2.75p).

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Pre-tax profits of Westminster and County Properties

UK COMPANY NEWS

Valin
Pollen
in Dutch
purchase

Valin Pollen International, the advertising, public relations, design and research group, is making its first overseas acquisition with the purchase of Thomas and Kleyn, a Netherlands-based agency, for up to £2.4m.

The Dutch company, with offices in Amsterdam, has a similar range of services in corporate and financial communications to VPI. But, established in 1982, it is younger and smaller, with 20 staff against VPI's 150.

Last year, Thomas and Kleyn made pre-tax profits of £148,000 from operating revenues of £427,000. For 1985 it is forecasting revenues of £500,000 but the costs of new offices and new staff are expected to depress profit margins.

The initial cash payment for Thomas and Kleyn is £353,000. Other performance-related payments are to be made over the next three years, so that the total purchase price equals 5½ times the average pre-tax profits for 1983, 1984 and 1985.

Dee extends
Booker offer

Dee Corporation yesterday extended its £331m bid for Booker, McConnell until April 19 and said the offer would not be extended further. At Friday's first closing date, it had received acceptances covering 5.3 per cent of Booker in addition to the 15.9 per cent stake it already owns. The bid can only be increased in circumstances deemed by the Takeover Panel to be exceptional.

Quality Inns has 29.9%
of PoW in Taddale sale

BY ALEXANDER NICOLL

Taddale Investments has sold its majority interest in Prince of Wales Hotels, acquired little more than a year ago. The sale increases the holding of Quality Inns, a U.S. hotel group, from 20 per cent to 29.9 per cent of Prince of Wales.

The hotel group's share price fell 12p to 100p yesterday on news of the sale of Taddale's 51 per cent stake. All but the shares taken by Quality Inns went to investing institutions in a placing understood to have been at 85p.

Taddale acquired most of its shares through a full bid, but agreed last November to a takeover of Prince of Wales by Comfort Hotels. That deal fell through because Comfort itself became the target of competing bids from Intasun Leisure and Ladbroke Group, with Ladbroke

emerging victorious. The Comfort bid valued Prince of Wales at £15m, compared with the £8.75m tag put on it by Taddale's bid in February 1984. Yesterday's closing price valued the group at £12.4m.

Mr Alan Gale, Taddale managing director, said his company had made a profit on its Prince of Wales holding, but declined to estimate it or to give the sale price.

Mr Gale said the latest deal's structure resulted principally from Quality Inns' desire to increase its holding in Prince of Wales as a major part of its operations. It manages the company's eight hotels, including the flagship Imperial Hotel in Blackpool, and is also setting up a joint venture to operate a UK/Europe/U.S. marketing and reservation network.

The venture, called Quality Inns Europe, is 80 per cent owned by the U.S. group and 20 per cent by Prince of Wales. Mr Tony Rothwell, a Quality Inns executive, is deputy chairman of Prince of Wales.

Mr Gale said Taddale, of which Sir Monty Finlston is chairman and Mr Michael Carlton deputy chairman, has no interest in the hotel business after making the sale. It has a range of investment holdings, mostly in small industrial companies.

Prince of Wales estimated that it had a pre-tax profit of £750,000 in 1984, marginally up on 1983's £724,000. Mr Bill Crossman, brought in as chairman of Prince of Wales by Taddale, said it had successfully eliminated loss-making operations and that its remaining hotels had been trading well.

Foster
Bros sells
stake in
associate

By Martin Dickson

Foster Brothers Clothing, the menswear chain which has agreed to a £115m takeover by Sears Holdings, one of Britain's biggest retailers, has disposed of its interests in a loss-making U.S. associate, Natco Industries, but will take on some \$13.5m of its liabilities.

Foster Brothers announced last month, at the time of the Sears bid, that it intended to dispose of its 49.5 per cent stake in Natco, a menswear retailer. It has now sold it for a nominal sum to Piers Leasing, a privately-owned American company.

Piers will take on some of Foster's liabilities, but Foster Brothers has agreed to pay off liabilities which it had guaranteed totalling some \$13.5m.

Wheway plans
£1.6m disposal

Agreement has been entered into whereby Becker, a UK subsidiary of Becker Prueste of West Germany, will acquire for cash, payable on completion, a 50 per cent interest in chain-maker Wheway Watson (CM), at present a wholly-owned subsidiary of Wheway-Watson Holdings.

The complicated deal will mean Wheway receiving a total cash amount of £1.58m.

with Inver House for them to continue to supply and store whisky on ADP's behalf.

Argyll's accounts for the year to March 31 1985 will include an extraordinary debit of £1.4m, represented mainly by a loss on the sale of the Loch Lomond distillery, provisions against the book values of the retained Littlemill and Glen Scotia distilleries, together with redundancy and other sale costs.

Argyll sells distillery

Amalgamated Distilled Products, a subsidiary of Argyll Group, has completed the £6.5m sale to Inver House Distillers of its Loch Lomond distillery at Alexandria, Dumbartonshire, together with certain whisky stocks.

An amount of £5.8m has been received on completion and the balance will be paid in equal instalments in June 1985 and March 1986.

The sale reflects a policy decision to reduce ADP's investment in Scotch whisky production. ADP retains the Littlemill and Glen Scotia distilleries and arrangements have been made

GrandMet plans to take
25% interest in Cinzano

BY CHARLES BATCHELOR AND ALAN FRIEDMAN

Grand Metropolitan, the brewing, hotels and leisure group, is to take a 25 per cent stake in Cinzano, the Italian drinks company under an agreement announced yesterday.

International Distillers and Vintners (IDV), GrandMet's wines and spirits subsidiary, will pay an undisclosed sum for half of the 50 per cent holding in Cinzano currently owned by IDV, a Luxembourg-based investment company.

IDV is controlled by the Agnelli family, which numbers the Fiat vehicle group among its interests. The remaining 50 per cent of Cinzano is owned by the Cinzano family.

Cinzano will benefit from the IDV's financial resources to help develop its brands while IDV will obtain a stake in an international vermouth brand.

Grand Met is also to take a close interest in the management of Cinzano through the appointment of Mr Patrick Copeland, previously IDV's marketing director, as general manager of Cinzano International, based in Geneva.

IDV had sales of nearly £1bn in the year ended September 1984 while Cinzano had sales of about £250m in the same period. The Italian company employs 2,000 people and has operations

in 26 countries.

Count Alberto Marone Cinzano, chairman of Cinzano International, will join the IDV board while Mr George Bull, chief executive of IDV, and Mr Neil McGowan, finance director, will represent IDV on the Cinzano board.

IDV (UK) is to take over responsibility for the sales and marketing of Cinzano in the UK as part of an agreement for the two companies to establish reciprocal trading relationships where it is commercially viable.

IDV first revealed it was discussing plans to acquire a stake in Cinzano last October.

Humphries quits business

Humphries Holdings, probably the third biggest motion film processor and developer in Britain, is getting out of the business. It has sold three of its film laboratories to Rank Film Laboratories for about £1m and is closing the fourth, in London, with a loss of 130 jobs.

Humphries, which is 75 per cent owned by BET, said its other subsidiaries — including Humphries Video Services and the CRS music recording studios — would continue to operate as before.

Rank, Britain's biggest film processor, will take over Humphries' laboratories in Manchester, Leeds and Glasgow,

which employ 55 staff and have a net asset value of around £1m.

The London laboratory lost £1m in the year to March 31 and £2m in the previous five years. Humphries will make redundancy payments totalling about £1.4m. The company has a book value of around £1m.

Humphries was involved in talks with Rank about a possible merger of the film laboratories two years ago, but nothing came of the deal then, even though it got a green light from the Office of Fair Trading.

The UK's second biggest processor, Technicolor (UK) also held talks with Humphries in 1983 about a possible takeover.

Nicholson
leaves Hobson

Hobson, a USM-quoted maker of aluminium dies, announced yesterday that managing director George Nicholson, who has been in dispute with his fellow board members, had resigned as a director of the company.

The board said it had also terminated Mr Nicholson's employment with immediate effect.

Mr Nicholson was temporarily suspended as managing director just before Christmas on full pay. He sought to get the suspension stopped in the courts and then called an extraordinary general meeting of the company, where shareholders turned down his proposal to remove his fellow directors from the board.

COMPANY NEWS IN BRIEF

5,075 applications were received for a total of 11,032,550 ordinary shares in Sherrock.

Employees submitted 86 applications for 47,250 shares which have been allotted in full.

Remaining 6,483,750 shares have been allotted as follows: up to 1,000 allotment in full; 1,100 to 10,000; the greater of 1,000 shares of 6p per cent of the number applied for; 11,000 and over — the greater of 6,500 shares of 3p per cent of the number applied for.

Negotiations are at an advanced stage for the acquisition by Stewart Wrightson Holdings of 70 per cent of BAI Insurance Services which operates in the Middle East, from offices in Bahrain, primarily as a facilitator insurance broker, placing business in the London, international and local insurance markets.

On March 29, Scottish & Newcastle Breweries purchased a further 25,000 ordinary shares

in Matthew Brown at a price of 440p per share.

At the time of this purchase, the mid-point of the touch price in the market for S & N ordinary shares was 125p. Following the purchase, S & N held 2,868,000 ordinary shares (12.8 per cent) in Matthew Brown.

Home Counties Newspapers hoisted pre-tax profits in 1984 to £1.02m compared with £991,000 previously.

Turnover for the group, which is engaged in the printing and publication of local weekly newspapers in Greater London and the Home Counties, moved ahead from £11.57m to £13.08m.

An increased 4.75p (3.25p) final is being paid, making a 7p (5p) total for the year. Earnings were 22.7p (5.6p).

J. Rothschild Holdings has sold Popper Print and Packaging, a private printer and carton manufacturer, in a management buy-out valued at £1.1m.

The deal marks the further withdrawal from Rothschild's investments in industrial subsidiaries, the policy outlined by its chairman, Mr Jacob Rothschild, last year.

Although turnover of Silke-lene Lubricants rose from £20.27m to £25.75m in 1984, pre-tax profits were little changed at £1m (£1.02m). Earnings per 25p share slipped from 17.3p to 15.2p, but the dividend total is 1p higher at 8p net with a final of 6p. The company believes that its plans for 1985 will lead to an improvement in the reported results.

Despite a sharp increase in turnover from £13.8m to £20.66m, pre-tax profits of C. H. Pease & Sons, construction group, were virtually unchanged at £1.35m (£1.34m) for the half year to November 30, 1984. Stated after-tax earnings dropped from 22.7p to 19.1p per 25p share,

while the net interim dividend is raised by 0.25p to 1.75p.

The board would not expect full year profits to exceed the previous year's, unless the sale of certain development properties, currently under negotiation, is completed before the year-end.

Thomas Robinson & Son, engineer and machine maker, continued the recovery made in the first half to achieve pre-tax profits of £507,000 for 1984, compared with losses of £697,000.

Sales rose to £11.37m (£7.93m), with exports representing 44.5 per cent (20.2 per cent) of turnover of the group's UK-registered companies. Net earnings per share are shown as 6.7p (nil).

Early's of Witney has increased its profit from £33,533 to £150,638 for the year ended February 1, 1985. The dividend is held at 1.15p net with an unchanged final

of 1p.

Turnover moved up to £8.75m (£8.06m) and operating profit to £263,023 (£170,440), while interest charges were reduced to £113,355 (£156,907). At the half-way stage there was a rise before tax of £45,000 after charging £80,000 for writing down a quantity of blankets.

Tax takes £25,416 (£8,342) to leave earnings per 10p share at 1.96p (0.3p). There are extraordinary credits of £150,736 (debit £27,147) being profit on sales of two properties, less redundancies.

Relyon Group, Somerset-based divan and mattress manufacturer, reported a small improvement in pre-tax profits for 1984 of just £3,007 to £2,056m.

A final 2.5p dividend is being paid, compared with a scrip issue adjusted 2.5p, bringing the total for the year to 4.45p, against 4.04p.

On turnover of £19.65m (£16.53m), the group made an

operating profit of £1.81m (£1.85m).

Tax took £546,522 (£877,118). Stated earnings were 12.94p (9.33p).

For the 14 months ended December 31 1984, profits of Aldcom International, the design consultancy group, have reacted £1.6m, against a restated £567,000 for the previous year. On an annualised basis the directors say the increase is equal to 142 per cent.

The outlook for the current year, they say, is for continued growth in all divisions. The dividend is 1p net, against 0.8p.

Turnover amounted to £24.77m, compared with £12.8m in the previous period.

Tax takes £794,000 (£214,000) and minorities £55,000 (£50,000), leaving a net profit of £752,000 (£323,000). Earnings are shown to be 3.55p (1.73p) and there are extraordinary debits of £429,000 (£90,000).

ISRAEL DISCOUNT BANK LIMITED
Tel Aviv, Israel
and
ISRAEL DISCOUNT BANK OF NEW YORK
New York, U.S.A.
U.K. REPRESENTATIVE OFFICE
CHANGE OF ADDRESS

Please note that with effect from
TUESDAY, 2nd APRIL, 1985
the address of the U.K. Representative Office will be
CITY TOWER
40, BASINGHALL STREET
LONDON EC2V 5DE

Telephone: 01-588 2787 Telex: 897593 IDBLDN G

IDB BANKHOLDING CORPORATION!

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US \$125,000,000

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Wardley London
LimitedAdvisor to the Issuer
Dillon, Read Limited

March 29th, 1985

Kukje-ICC
Sets the Record
Straight

In clarification of recent reports, Kukje-ICC Corp. is alive and well. While it is true that the Kukje Group of companies has been dissolved, the recent changes at Kukje-ICC Corp. reflect a change in major shareholders only. It does not represent an assignment of material corporate assets, nor is it a preliminary stage for liquidation.

It's business as usual except that we are now under the new ownership and management of Hanil Synthetic Fiber Ind. Co., Ltd.. We're continuing manufacturing, exporting and importing.

We solicit the understanding and continued confidence of clients and creditors in Kukje-ICC Corp. during this period of transition. We have every intention of fully honoring all of our existing commitments to clients and creditors alike. And our assurances are fully supported by our creditor banks who have stated, on the public record, that Kukje-ICC-issued bills and notes will be cleared without delay.

Again, we seek your continued trust and confidence in Kukje-ICC Corp's future.

KUKJE-ICC
CORPORATIONTRADE HQ: CPO Box 747, Seoul, Korea, Telex: KUKJEICO
K22534/8, Cable: KUKJEICO Seoul, Phone: 797-7111

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Tuesday April 2 1985

33
A flying start for
Euroyen convertible
market, Page 46

WALL STREET

Steady Fed stance aids confidence

CONFIDENCE on Wall Street that the Federal Reserve is maintaining a slack hold on the credit reins was buoyed yesterday by confirmation that the board's policy-making Open Market Committee voted in February to hold policy steady, writes Terry Byland in New York.

Bond prices continued to edge ahead but the stock market, which expects some disappointing corporate results this month, was initially more cautious. By 2pm, stocks were picking up and the Dow Jones industrial average was 3.54 ahead at 1,270.32.

The latest economic data provided a mixed image of business trends in the U.S. A survey of purchasing managers indicated a slowdown in economic activity in March. But a rise of 1.4 per cent in U.S. construction orders in February was greater than expected, as was the 0.7 per cent increase in leading economic indicators in the same month.

Federal bonds were quietly firm as the market absorbed the weight of Government paper taken on board at last week's Treasury auctions. Short-term rates hung fire, with enthusiasm dampened by an initial rise in federal funds rate to 8 1/4 per cent.

Gains of nearly half a point in bond prices reflected Wall Street's conviction that the Fed has no wish to see rates rise at present. Professional traders were cautious, however, pending news from a Congressional sub-committee hearing on the federal bond markets in the wake of last month's collapse of ESM Government Securities. Mr Gerald Corrigan, president of the New York Fed, told the committee of the Reserve Board's concern over intra-market repurchase transactions and the problems of regulating bond traders.

In the stock markets, the combination of an apparent moderation in the economic pace and recent warnings of the effects of the dollar on first-quarter earnings has offset the expectation of easier interest rate trends.

North American closing prices were not available for this edition due to the introduction of Summer Time in Europe. Normal time differences will realign on April 28.

The Detroit carmakers continued to edge forward on the back of a good sales performance. General Motors at 73 1/2 was 1/2 up, Ford 5 1/2 better at 42 1/2 and Chrysler 3 1/2 firmer at 35.

The mainframe computer makers also improved again, although turnover was modest. IBM added 1/2 to 127 1/2, Honeywell 1 to 58 1/2 and Burroughs 3/4 to 59 1/2.

But several smaller technology stocks proved vulnerable to corporate developments. Datapoint, which is to buy in 2m of its own shares, dipped 1 1/2 to 18 1/2. Data General fell a further 1 to 44 1/2.

Hospital management stocks were featured by the plan disclosed by Hospital Corporation of America and American Hospital Supply to merge and form the largest national health care concern at a time of increasing competition in the industry.

Both stocks, suspended on the NYSE pending further news, were quoted in the third market, albeit on wide trading spreads. Jefferies, the leading off-floor trader, quoted Hospital Corp at \$42 bid - \$46 asked, and American Hospital Supply at \$31 1/2 bid - \$37 asked.

Financial Corp of America was 3/4 better at \$7 1/2 after reporting the heavy, but predicted, loss for the fourth quarter. Other thrift stocks were mixed, with H. F. Ahmanson, the largest of the publicly-traded groups, 3/4 off at \$33 1/2.

Defence industry stocks were unsettled by the rash of accusations of questionable contract pricing. United Technologies, which announced layoffs in the semiconductor workforce, shaded down 3/4 to \$40 1/2.

The credit market's confidence was boosted when the Federal Reserve announced \$1.5bn in customer repurchases as federal funds reached 8 1/4 per cent. Short-term rates continued to ease, with Treasury bills around four basis points off, ahead of the weekly auction, which is larger than usual at \$18.1bn.

Bond prices remained firm, although below their best levels.

LONDON

Sterling remains key influence

THE RECENT trading pattern in London stocks was reversed yesterday. Blue chips made a determined attempt to pull out of the previous seven-day decline but gifts parried with some of their post-budget gains. Sterling remained the key influence on sentiment. By the close, the FT Ordinary index was 0.5 lower at 983.8.

Sporadic profit-taking in gifts by overseas investors met with little resistance and longer maturities drifted back to settle 1/2 lower in places.

Domestic cash shortages continued and following the authorities' latest £750m funding, announced late on Friday, the market appeared adequately supplied with stock.

Chief price changes, Page 38; Details, Page 38; Share information service, Pages 40-41

HONG KONG

A LATE foray by profit-takers in Hong Kong clipped some of the early gains off the Hang Seng index which finished a net 7.09 higher at 1,389.13, having peaked at 1,400.83.

Hutchinson Whampoa, which announced a 12 per cent drop in profits after the close, gained 30 cents to HK\$20.90 while Jardine Matheson eased 10 cents to HK\$9.25.

Cheung Kong shed 20 cents to HK\$13.80 ahead of sharply lower 1984 earnings, although the property group is maintaining its 45 cents per share dividend.

AUSTRALIA

IN ACTIVE trading in Sydney, most sectors were easier as institutional investors remained on the sidelines. The All Ordinaries index dipped 1.1 to 828.6.

A technical correction in gold and resource issues after last week's advance left leading shares lower. BHP slipped 2 cents to A\$5.82 and CRA retreated 8 cents to A\$6.06.

A mixed media sector left News Corporation steady at A\$14 while Herald & Weekly Times edged 2 cents down to A\$4.10.

SINGAPORE

LIGHT selling pressure forced Singapore share prices down as the Straits Times industrial index eased 2.25 to 818.24.

Features included Cycle & Carriage which rose 12 cents to S\$4.08 in active trading, while Pan Electric followed the broad market trend with an 8-cent fall to S\$2.38, despite its higher 1984 results.

DPS was actively traded and lost 5 cents to S\$6.15, although Malayan Bank added 5 cents to S\$6.

SOUTH AFRICA

AN EASIER tone in the bullion price took gold shares in Johannesburg down slightly although trading was mixed for most of the session.

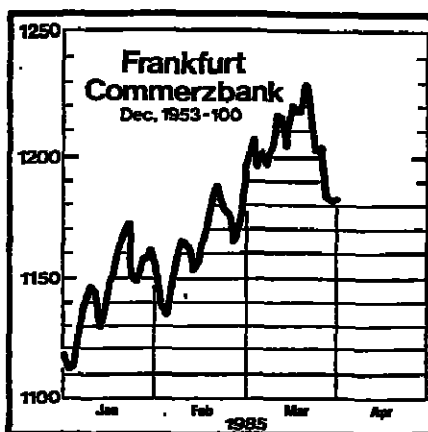
Randfontein lost R2 to R200, Free State Geduld retreated R1 to R53.50 and Driefontein fell 75 cents to R53. Mining financials and other mines moved lower in sympathy as Anglo American dropped 25 cents to R25 and De Beers slipped 18 cents to R9.97.

CANADA

OILS dominated an active Toronto although heavy losses were recorded by gold issues.

Texasco Canada rose C\$4 to C\$18 1/2, Gulf Canada put on C\$3 to C\$18 1/2 while Bow Valley Industries traded C\$5 higher to C\$17 1/2.

Montreal managed to post a small rise across the board.



EUROPE

An absence of fresh factors

A HESITANT day's trading was seen in many European centres with investors holding back in the absence of a lead from any new economic data.

In Frankfurt, trading was quiet with an inflow of funds to institutional investors from coupon payments in the bond markets failing to resurface into the stock markets.

The Commerzbank index added 2.3 to 1,183.2, largely reflecting some early enthusiasm from individual investors ahead of the latest results from the banking sector. However, at the close, prices were again drifting lower.

The mood was reflected by Commerzbank whose shares rose to a high of DM 165.50 in the wake of its higher net profit and unchanged dividend but later slipped back to close a net 20 pfgr lower at DM 164.50.

Among other banks, Deutsche added DM 2.90 to DM 439, after a high of DM 439.50, while BfF ended at a day's high, up DM 3.50 at DM 264.50. Bayer-Hypoc put on DM 6 to DM 535 but Dresdner ended a net 10 pfgr lower at DM 188.90, having climbed at one stage to DM 189.90.

In other sectors, Hoechst rose DM 4.40 to DM 203.90, Bayer DM 2.10 to DM 207.50 and BASF DM 2.70 to DM 196.90. Pharmaceutical stock Schering added DM 2.50 to DM 447.50.

In electricals, Siemens was DM 6.90 higher at DM 527.40 and AEG put on DM 1.90 at DM 108.40. High technology stocks saw IWEA DM 7 ahead at DM 278 and Nixdorf up DM 3.30 at DM 547.80.

Bonds were little changed with the coupon payments again failing to fund reinvestment.

Paris had a mixed session but prices were showing a firmer bias at the end of the day after the Economics Ministry had announced plans for a new broad strategy aimed at modernising equity markets and promoting closer competition among participants.

Electricals, oils and textiles improved while chemicals and foods were mostly lower.

Brussels was steady to easier. Société Générale de Belgique rose Bfr 10 to Bfr 1,990 as it announced plans to increase its stake in ACEC the electrical company, by buying out Westinghouse's holding. ACEC, added Bfr 64 to Bfr 674.

Petrofina was unchanged at Bfr 6,750 while in the chemicals sector, Resendero shed Bfr 100 to Bfr 3,200 and UCB declined Bfr 60 to Bfr 5,250.

Among corporate reporters, Delhaize added Bfr 50 to Bfr 6,850 as it announced a lower consolidated group net profit but higher dividend. Wagon-Lits was Bfr 35 higher at Bfr 2,885 as it announced higher net profit for 1984.

Opening losses were extended in Amsterdam. The cut in the credit surcharge by major Dutch banks failed to provide any impetus for bank shares with investors determined to await annual reports from major companies later in the week before committing themselves to new investment strategies.

The slightly higher dollar helped Royal Dutch, up Fl 2.80 to Fl 199.10, but Hoogovens fell 40 cents to Fl 57.50 ahead of its annual report, due on Thursday.

Publisher Elsevier was Fl 1 ahead at Fl 114.50, amid high expectations of its report, due today.

The banks were mixed with NMB down Fl 1.50 at Fl 171.50 and Amro 70 cents easier at Fl 73.50. ABN managed a 50 cent advance to Fl 404.

Bonds were steady to higher in quiet trading with many investors remaining out of the market after last week's relatively active buying.

Zurich was also mixed to lower in lacklustre trading. Leading industrials lost ground but banks were mixed. Dow Banking added SwFr 20 to SwFr 1,200. Insurers were higher with Swiss Re SwFr 150 ahead at SwFr 10,000 while Winterthur put on SwFr 60 to SwFr 3,780.

Bonds were steady in light trading. The Federal Government's latest bond, which had been tendered at 101.40 per cent at its 5 per cent coupon, closed at 101 per cent on the first day of trading.

Meanwhile, the Justice Ministry, plans to submit a draft law to the Government during the next few weeks, banning insider trading. The ministry hopes it will come into force in 1987.

An absence of institutional buying left Milan lower but Madrid turned higher led by advances in the food sector. Stockholm was lower.

TOKYO

Active spur to further record level

INVESTORS bought actively in Tokyo yesterday at the start of the new financial year, with the Nikkei-Dow market average hitting an all-time high, writes Shigeo Nishitani of Fuji Press.

Buying centred on stocks related to new materials, biotechnologies and those with off-the-book assets. Some blue chips staged a late rally.

The Nikkei-Dow indicator rose 86.95 to 12,677.15, surpassing last Thursday's record of 12,604.02. Spurred by the inauguration of Pacific Securities, through the merger on Monday of three brokerage houses affiliated with Yamaichi Securities, volume expanded to 577m shares from Friday's 488m.

Mitsubishi Steel Manufacturing was traded actively with investors speculating that the company might start commercial production of an amorphous alloy. It advanced Y27 to Y595 and Japan Metals and Chemicals firmed Y35 to Y320 in sympathy.

Among biotechnology issues, Toray, which had obtained approval to manufacture beta interferon, was actively traded but profit-taking pushed its price down by Y27 to Y503. Nippon Oil and Fats gained Y51 to Y771.

As for biotechnology-related large-capital chemicals, Mitsubishi Chemical closed up Y19 at Y487, while Kanebo, the most active with 23.51m shares changing hands, added Y27 to Y382. Sumitomo Chemical rose Y6 to Y225.

Nippon Steel ranked second on the active list with 22.74m shares, but its price dipped Y2 to Y159 under profit-taking pressure. Mitsubishi Heavy Industries and Kawasaki Heavy Industries also eased, losing Y1 to Y275 and Y2 to Y152 respectively.

Speculative interest in off-the-book assets sent Heiwa Real Estate soaring Y81 to Y928 on the day's third heaviest trading of 22.33m shares. Tokai Department Store rose Y28 to Y469 and Mitsubishi Estate finished at Y841, up Y9.

Some blue chips, which had been losing ground because of Japan-U.S. trade friction, rallied on small-lot buying. Sony jumped Y80 to Y4,370, Hitachi gained Y8 to Y835 and Matsushita Electric Industrial closed Y40 higher at Y1,540.

Bond prices plunged after the yen dropped against the U.S. dollar. Institutional investors remained on the sidelines and most trading was undertaken by securities houses. The yield on the benchmark 7.3 per cent government bonds maturing in December 1993 jumped to 6.705 per cent from Saturday's 6.655 per cent.

INDIA

Brief return after boom in Bombay

THE BOMBAY stock exchange opened for only an hour yesterday following an unprecedented boom in share dealings last week following India's budget, writes R. C. Murthy in Bombay.

Trading in 55 leading shares was only allowed for squaring-up transactions made before the exchange closed last Thursday night. Normal trading was allowed in other shares during the hour but few transactions were made.

The restricted trading is to continue for the time being in Bombay, which is India's largest exchange. It was introduced last week when stock exchange authorities feared that prices would crash once the initial reaction to the budget's tax cuts and boosts for industry had subsided.

The All-India share price index of the Economic Times, India's leading financial newspaper, had risen from 311.3 just before the budget of March 16 to a peak of 355.4 (1970-100).

Along with the Calcutta exchange, the Bombay authorities first suspended the top 55 companies from any new transactions and then introduced further restrictions.

The measures to curb speculation, however, had little impact during the time the Bombay exchange was open and bullish fervour was strong.

KEY MARKET MONITORS			
End Month Figures			
Standard & Pools 500 (Composite)			
1980	1981	1982	1983
100	120	140	160
180	200	220	240
260	280	300	320
340	360	380	400
480	500	520	540
620	640	660	680
720	740	760	780
820	840	860	880
920	940	960	980
1000	1020	1040	1060
1100	1120	1140	1160
1200	1220	1240	1260
1300	1320	1340	1360
1400	1420	1440	1460
1500	1520	1540	1560
1600	1620	1640	1660
1700	1720	1740	1760
1800	1820	1840	1860
1900	1920	1940	1960
2000	2020	2040	2060
2100	2120	2140	2160
2200	2220	2240	2260
2300	2320	2340	2360
2400	2420	2440	2460
2500	2520	2540	2560
2600	2620	2640	2660
2700	2720	2740	2760
2800	2820	2840	2860
2900	2920	2940	2960
3000	3020	3040	3060
3100	3120	3140	3160
3200	3220	3240	3260
3300	3320	3340	3360
3400	3420	3440	3460
3500	3520	3540	3560
3600	3620	3640	3660
3700	3720	3740	3760
3800	3820	3840	3860
3900	3920	3940	3960
4000	4020	4040	4060
4100	4120	4140	4160
4200	4220	4240	4260
4300	4320	4340	4360
4400	4420	4440	4460
4500	4520	4540	4560
4600	4620	4640	4660
4700	4720	4740	4760
4800	4820	4840	4860
4900	4920	4940	4960
5000	5020	5040	5060
5100	5120	5140	5160
5200	5220	5240	5260
5300	5320	5340	5360
5400	5420	5440	5460
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5600	5620	5640	5660
5700	5720	5740	5760
5800	5820	5840	5860
5900	5920	5940	5960
6000	6020	6040	6060
6100	6120	6140	6160
6200	6220	6240	6260
6300	6320	6340	6360
6400	6420	6440	6460
6500	6520	6540	6560
6600	6620	6640	6660
6700	6720	6740	6760
6800	6820	6840	6860
6900	6920	6940	6960
7000	7020	7040	7060
7100	7120	7140	7160
7200	7220	7240	7260
7300	7320	7340	7360
7400	7420	7440	7460
7500	7520	7540	7560
7600	7620	7640	7660
7700	7720	7740	7760
7800	7820	7840	7860
7900	7920	7940	7960
8000	8020	8040	8060
8100	8120	8140	8160
8200	8220	8240	8260
8300	8320	8340	8360
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8900	8920	8940	8960
9000	9020	9040	9060
9100	9120	9140	9160
9200	9220	9240	9260
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9700	9720	9740	9760
9800	9820	9840	9860
9900	9920	9940	9960
10000	10020	10040	10060
10100	10120	10140	10160
10200	10220	10240	10260
10300	10320	10340	10360
10400	10420	10440	10460
10500	10520	10540	10560
10600	10620	10640	10660
10700	10720	10740	10760
10800	10820	10840	10860
10900	10920	10940	10960
11000	11020	11040	11060
11100	11120	11140	11160
11200	11220	11240	11260
11300	11320	11340	11360
11400	11420	11440	11460
11500	11520	11540	11560
11600	11620	11640	11660
11700	11720	11740	11760
11800	11820	11840	11860
11900	11920	11940	11960
12000	12020	12040	12060
12100	12120	12140	12160
12200	12220	12240	12260
12300	12320	12340	12360
12400	12420	12440	12460
12500	12520	12540	12560
12600	12620	12640	12660
12700	12720	12740	12760
12800	12820	12840	12860
12900	12920	12940	12960
13000	13020	13040	13060
13100	13120	13140	13160
13200	13220	13240	13260
13300	13320	13340	13360
13400	13420	13440	13460

Highlights from the 1984 Annual Report and Chairman's Statement

London Secretaries: Gencor (UK) Limited, 30 Ely Place, London EC1N 6UA

Notwithstanding our expectations of another difficult business year in 1985, the level of earnings should not be less than in 1984. This is due in part to expected contributions to income by new projects which have been developed over the past number of years, as well as the measures taken to prevent a repetition of the substantial foreign exchange losses suffered in 1984. Furthermore, the industrial companies have probably entered the lowest point of their downward cycle, and the mining sector should derive greater benefit from a lower average rand value which is expected in 1985.

[illegible]

Are you one of yesterday's men?

No FT...no comment.

Often the FT is covering a situation as it unfolds over days or even weeks, analysing and commenting upon each new feature as it occurs.

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COMMODITIES AND AGRICULTURE

London tea values at lowest level in 18 months

By Our Commodities Editor

THE DECLINE in tea prices continued at the London auctions yesterday with values slipping to the lowest levels for nearly 18 months. The indicative price for medium quality tea was cut by 5p to 224p a kilo and low medium quality tea by 10p to 178p a kilo.

Traders said the auctions continued to be depressed by a surplus of supplies, particularly of plain (low medium) tea. India was exporting more than expected earlier in the season and here were record crops in African tea-producing countries following excellent rains. While demand is reported to be still good for bright, liquoring tea, there was a lot of unwanted plain tea around that is marked down in price each week.

The London Tea Brokers Association said there were 43,247 packages on offer at yesterday's sale, including 12,600 packages in the offshore section.

Assams met with a limited enquiry and lost 10p to 14p with a number of withdrawals. Bangladesh teas were generally 10p to 15p lower with poorer qualities neglected. Sri Lanka teas started 5p to 15p easier but closed 15p to 20p lower with plainer teas unwanted and mainly withdrawn. A few better quality Ceylons sold well but medium teas were irregular and often 10p easier. Offshore teas attracted limited demand, except for brighter descriptions which were firm. Others were sold, shed 10p to 15p.

Colombo-India's decision to reduce its minimum tea export prices will further depress Sri Lanka tea prices. Colombo tea broker Eastern Brokers said reports Reuter.

It noted in a market report that India has cut minimum export price to 31 rupees per kilo from Rs 35.

Average prices at the Colombo auction had fallen Rs 12 a kilo since February, it said.

Trade sources said the decline was due to oversupply on world markets.

Zinc producers lift European selling prices

By JOHN EDWARDS, COMMODITIES EDITOR

ZINC PRODUCERS lifted their European selling prices yesterday, but to different levels. Metallgesellschaft, of West Germany, started the ball rolling by increasing its producer price from \$925 to \$950 a tonne and Biliton quickly followed, raising its price to \$950. It is now up to other producers to see which way they jump.

In February they took the cautious approach and plumped for a rise to \$925 (from \$900) although some producers announced an initial increase to \$940. This time the "hawks" are expected to win the day and back Biliton's \$950. Last night two other companies, Noranda of Canada and Penarroya of France put their prices up to \$960.

According to producers, there is a genuine shortage of zinc supplies on both sides of the Atlantic at present. Persistent buying by China and the Soviet Union, as well as good demand in Europe and the U.S., has reduced stocks held by producers to a very low ebb.

A scarcity of nearby supplies, especially for delivery just before Easter, helped push the cash price of standard grade zinc up by \$28 to \$790.5 a tonne on the London Metal Exchange yesterday. The three months price gained \$17.75 to \$736.5 partly reflecting the easier trend in sterling, but also signs that the "squeeze" on supplies available to the market is now extending to delivery dates after the Easter holiday too.

The weaker trend in sterling brought a generally firmer trend in other base metals.

LONDON METAL EXCHANGE WAREHOUSE STOCKS (Changes during week ending Mar. 27)

	(tonnes)
Aluminium	-2,825 to 116,175
Copper	-2,675 to 62,500
Lead	-2,175 to 49,300
Nickel	-156 to 5,550
Tin	+140 to 21,140
Zinc	-350 to 32,925

Silver +100,000 to 53,898,000

ducers to a very low ebb.

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EEC to prosecute Britain over ban on milk imports

By IVO DAWNAY IN LUXEMBOURG

THE EUROPEAN Commission is to press ahead with legal action against Britain's ban on imports of fresh pasteurised milk from the Continent as an unwarranted restraint on trade.

Dairies fear, however, that if the UK loses on fresh milk it will be flooded with cheap imports from the Netherlands and France, resulting in the death of doorstep deliveries and lower overall consumption.

The Ministry of Agriculture said yesterday it would fight the action on the grounds that Continental milk fails to meet Britain's rigorous health standards.

Two years ago, the Commission successfully prosecuted Britain for similar restrictions

on ultra heat treated (UHT) milk, though in subsequent years have had little impact in the UK market.

The case has been expected following a ruling by the Commission's legal staff last December which found the ban to be a prime factor in breach of Community rules on the free exchange of farm goods.

Technically imports are not banned, but face treatment and rebottling regulations that make importing uneconomical.

Britain will argue in court that it is seeking to regularise the position in talks on common dairy hygiene standards that have dragged on without agreement since 1988. The court case is expected to take a year.

World sugar stocks forecast to rise again

By Richard Mooney

WORLD SUGAR stocks, already at about 38m tonnes, or nearly five months' consumption, are likely to rise another 2.14m tonnes this year, according to the latest estimate from C. Czarnikow, the influential London trade house.

In the March edition of its sugar review, Czarnikow puts 1984-85 world production at 98.45m tonnes, up from 96.24m tonnes in 1983-84. This is estimated in its November review.

The 1985 consumption estimate is now estimated at 96.31m tonnes, compared with 96.06m in the November review. The increased production estimate, which reflects a general improvement in crop prospects, is no great surprise to the market. Traders have been steadily upgrading their output projections in recent months.

Czarnikow expects world supply to fall short of demand next year, but only by about 1m tonnes. It warns, moreover, that this prediction is extremely tentative at this stage. At this time last year most analysts expected 1985 consumption to exceed 1984 production by 1m or 2m tonnes.

INDIA's sugar exports are expected to fall to 156,000 tonnes in the year to September from 814,000 in 1983-84. Mr P. A. Sangma, Minister of State for Commerce, said in Parliament.

The expected decline was due to low sugar carryover stocks, increased domestic consumption and a steep fall in output during 1983-84, he said.

INDIA will sell 170,000 tonnes of iron ore to China in the year to March 31 1986, and 2m tonnes each in 1986-87 and 1987-88, a government trade official said.

UK intervention grain stocks passed 4m tonnes in the week ending March 30, the Home Office Cereals Authority said.

THE AGRICULTURAL Mortgage Corporation has cut the interest rate on all new variable rate loans from 15.5 per cent to 15 per cent to reflect the recent reduction in market rates. Rates for existing variable rate borrowers will be reviewed on June 1.

Hybrid varieties offer the promise of yet higher yields Wheat set to reap benefits of good breeding

BY A CORRESPONDENT

WHILE BRUSSELS officials and agricultural ministers grapple with the problem of the EEC's grain mountain, plant scientists are bending their minds to the creation of yet higher yielding varieties of cereals.

Over the past 20 years UK wheat yields have increased from under 4 tonnes a hectare to a record 7.6 tonnes per hectare last harvest. It is estimated that more than 60 per cent of the increase was the result of improved varieties.

There is every sign that this improvement in the genetic base of the cereal crop will continue and even accelerate.

A clutch of new varieties combine excellent yield with much higher grain quality.

Already there are new varieties of wheat being prepared by seed merchants for release to farmers over the next two sowing seasons. These will raise standards dramatically.

In the longer term, new techniques are being employed by breeders which promise a quantum leap in both yield and quality of cereal varieties.

Much of the breeding work which has made winter wheat so attractive to British farmers has been done at the Plant Breeding Institute in Cambridge. A highly successful programme there produced, in 1972, the variety Maris Hunts-

man, offering a previously unheard of 14 per cent yield advantage over the standard varieties of the day.

It is a sign of plant breeders' success that today Maris Huntsman has been replaced by a new generation of varieties. Their secret is a shorter, stiffer straw better able to cope with the modern farming regime of high fertiliser inputs.

Those varieties are now under threat from another clutch of wheats which combine their excellent yield with much higher grain quality.

Next autumn farmers drilling the new wheats, Huntsman and Moulin, will be able to grow milling wheat crop which yields as well as a crop of feed wheat.

The older bread-making types carry a yield penalty of at least 5 per cent.

In barley, however, the plant breeding progress has been much less marked; apart from some quality improvements, breeders seem to be stuck at a plateau. The implication is clear: other things being equal, wheat (the main surplus grain in Europe) will prove increasingly attractive to farmers in comparison with barley.

But progress in conventional plant breeding is only half the story.

An increasingly close working relationship between breeders and chemical companies is producing startling results.

The most immediate is likely

to be the production of hybrid wheat varieties by the end of the decade.

For reasons not fully understood, hybrids—the first generation progeny of different varieties—perform more strongly than in-bred lines. This "hybrid vigour" has been widely exploited in livestock breeding, horticulture and some other agricultural crops, notably maize.

Until recently, however, it has not been practical to produce hybrids of cereals. Now that has changed. Chemists at Shell and Rohm and Haas have independently developed chemicals which include male sterility and thus allow field-scale production of hybrid seed.

The two companies last year entered competing varieties of hybrid wheat into official trials in the UK. If all goes well the first seed could be commercially available in 1988 or 1989.

In France, where the programme is further advanced, a small amount went on sale last autumn.

The cost of producing these hybrids is high. The seed will retail at about three times the normal price—over £500 a tonne at today's prices. But if this new generation of seed delivers the 15 per cent increase in yields which trials indicate, the high price will be worth it.

Hybrids, like Maris Huntsman before them, could raise the national benchmark of yield

overnight. Current breeding programmes, by comparison, are reckoned to have the ability to boost average yields by between 1 and 2 per cent a year.

Looking ahead to the next century, genetic engineering may allow scientists to supplement conventional and hybrid breeding programmes by inserting particular desired characteristics into new varieties.

The use of molecular biology to improve cereal varieties could increase disease resistance, boost protein content and perhaps even allow cereals to manufacture their own nitrogen fertiliser—as well as simply raising yield.

A close relationship between breeders and chemical companies is producing startling results.

This work is at a very early stage. Scientists have yet to find a way of successfully transferring isolated genes into cereal plants, although this has been done with potatoes and tobacco.

But it is the potential of these new techniques for the production of higher performing—and higher value—seed which lies behind the current interest of chemical companies in the seed business.

ICI's recent purchase of a substantial minority holding in the U.S. company Garst Seeds was only the latest in a string of similar acquisitions.

Late spring dampens hopes for Soviet grain crops

By PATRICK COCKBURN IN MOSCOW

THE LATE arrival of spring in the Soviet Union is posing a problem for winter and spring grain crops, say senior Soviet agricultural specialists.

The late spring may lead the ripening of both winter and spring crops to coincide with the period when the country usually experiences drought and dry winds, says Mr Alexander Nikonov, president of the Academy of Agricultural Sciences.

But the outlook for the Soviet grain crop at this stage is still positive because thick snow cover during the winter has protected winter grain from cold and is providing moisture in the early stages of growth.

The grain crop has been poor in the last two years. In 1984 production fell to 170m tonnes, compared with a target of 240m tonnes, the shortfall being made up with imports worth \$6.5bn.

The authorities' determination not to cut herd numbers means that livestock will continue to be fed on imported

grain if meat output is to be raised.

The thick snow means that there is little need for replanting, but the delay to the spring sowing could become serious if it continues for long. One collective farm in the Odessa district in the south of the country which had completed the sowing of early spring crops by March 7 in 1984, had not even started sowing by the last week in March this year.

Meanwhile, India, which

has become self-sufficient in food after bumper harvests in the past two years, will export 500,000 tonnes of wheat to the Soviet Union this year.

Birendra Singh, the Food Minister, also told parliament India had donated 22,021 tonnes of wheat to drought-hit African nations, which was committed to supplying another 80,000 tonnes.

Indian food grain production in the fiscal year which ended on Sunday was estimated to be a record 150m tonnes.

LONDON MARKETS

THE REVERSE suffered by sterling on the foreign exchanges yesterday sparked a substantial upturn in coffee values on the London futures market. With further upward pressure being provided by operators covering short sales made during the recent heavy decline, the July position ended the day 234 up at \$2,247.50 a tonne.

The tone on the cocoa market was bearish, however, after losses in New York sparked selling in London which was accelerated by the easing of recent concern about a possible squeeze on supplies available for nearby delivery. The July position ended \$13.50 down from Friday's close at \$1,973.50 a tonne.

Amalgamated Metal Trading reported that in the morning cash higher grade copper at \$1,140.50, 100 lb. Standard: 72.5, 74, 73, 72.5, 71, 70, 69.5, 69, 68.5, 68, 67.5, 67, 66.5, 66, 65.5, 65, 64.5, 64, 63.5, 63, 62.5, 62, 61.5, 61, 60.5, 60, 59.5, 59, 58.5, 58, 57.5, 57, 56.5, 56, 55.5, 55, 54.5, 54, 53.5, 53, 52.5, 52, 51.5, 51, 50.5, 50, 49.5, 49, 48.5, 48, 47.5, 47, 46.5, 46, 45.5, 45, 44.5, 44, 43.5, 43, 42.5, 42, 41.5, 41, 40.5, 40, 39.5, 39, 38.5, 38, 37.5, 37, 36.5, 36, 35.5, 35, 34.5, 34, 33.5, 33, 32.5, 32, 31.5, 31, 30.5, 30, 29.5, 29, 28.5, 28, 27.5, 27, 26.5, 26, 25.5, 25, 24.5, 24, 23.5, 23, 22.5, 22, 21.5, 21, 20.5, 20, 19.5, 19, 18.5, 18, 17.5, 17, 16.5, 16, 15.5, 15, 14.5, 14, 13.5, 13, 12.5, 12, 11.5, 11, 10.5, 10, 9.5, 9, 8.5, 8, 7.5, 7, 6.5, 6, 5.5, 5, 4.5, 4, 3.5, 3, 2.5, 2, 1.5, 1, 0.5, 0, -0.5, -1, -1.5, -2, -2.5, -3, -3.5, -4, -4.5, -5, -5.5, -6, -6.5, -7, -7.5, -8, -8.5, -9, -9.5, -10, -10.5, -11, -11.5, -12, -12.5, -13, -13.5, -14, -14.5, -15, -15.5, -16, -16.5, -17, -17.5, -18, -18.5, -19, -19.5, -20, -20.5, -21, -21.5, -22, -22.5, -23, -23.5, -24, -24.5, -25, -25.5, -26, -26.5, -27, -27.5, -28, -28.5, -29, -29.5, -30, -30.5, -31, -31.5, -32, -32.5, -33, -33.5, -34, -34.5, -35, -35.5, -36, -36.5, -37, -37.5, -38, -38.5, -39, -39.5, -40, -40.5, -41, -41.5, -42, -42.5, -43, -43.5, -44, -44.5, -45, -45.5, -46, -46.5, -47, -47.5, -48, -48.5, -49, -49.5, -50, -50.5, -51, -51.5, -52, -52.5, -53, -53.5, -54, -54.5, -55, -55.5, -56, -56.5, -57, -57.5, -58, -58.5, -59, -59.5, -60, -60.5, -61, -61.5, -62, -62.5, -63, -63.5, -64, -64.5, -65, -65.5, -66, -66.5, -67, -67.5, -68, -68.5, -69, -69.5, -70, -70.5, -71, -71.5, -72, -72.5, -73, -73.5, -74, -74.5, -75, -75.5, -76, -76.5, -77, -77.5, -78, -78.5, -79, -79.5, -80, -80.5, -81, -81.5, -82, -82.5, -83, -83.5, -84, -84.5, -85, -85.5, -86, -86.5, -87, -87.5, -88, -88.5, -89, -89.5, -90, -90.5, -91, -91.5, -92, -92.5, -93, -93.5, -94, -94.5, -95, -95.5, -96, -96.5, -97, -97.5, -98, -98.5, -99, -99.5, -100, -100.5, -101, -101.5, -102, -102.5, -103, -103.5, -104, -104.5, -105, -105.5, -106, -106.5, -107, 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-178.5, -179, -179.5, -180, -180.5, -181, -181.5, -182, -182.5, -183, -183.5, -184, -184.5, -185, -185.5, -186, -186.5, -187, -187.5, -188, -188.5, -189, -189.5, -190, -190.5, -191, -191.5, -192, -192.5, -193, -193.5, -194, -194.5, -195, -195.5, -196, -196.5, -197, -197.5, -198, -198.5, -199, -199.5, -200, -200.5, -201, -201.5, -202, -202.5, -203, -203.5, -204, -204.5, -205, -205.5, -206, -206.5, -207, -207.5, -208, -208.5, -209, -209.5, -210, -210.5, -211, -211.5, -212, -212.5, -213, -213.5, -214, -214.5, -215, -215.5, -216, -216.5, -217, -217.5, -218, -218.5, -219, -219.5, -220, -220.5, -221, -221.5, -222, -222.5, -223, -223.5, -224, -224.5, -225, -225.5, -226, -226.5, -227, -227.5, -228, -228.5, -229, -229.5, -230, -230.5, -231, -231.5, -232, -232.5, -233, -233.5, -234, -234.5, -235, -235.5, -236, -236.5, -237, -237.5, -238, -238.5, -239, -239.5, -240, -240.5, -241, -241.5, -242, -242.5, -243, -243.5, -244, -244.5, -245, -245.5, -246, -246.5, -247, -247.5, -248, -248.5, -249, 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-320.5, -321, -321.5, -322, -322.5, -323, -323.5, -324, -324.5, -325, -325.5, -326, -326.5, -327, -327.5, -328, -328.5, -329, -329.5, -330, -330.5, -331, -331.5, -332, -332.5, -333, -333.5, -334, -334.5, -335, -335.5, -336, -336.5, -337, -337.5, -338, -338.5, -339, -339.5, -340, -340.5, -341, -341.5, -342, -342.5, -343, -343.5, -344, -344.5, -345, -345.5, -346, -346.5, -347, -347.5, -348, -348.5, -349, -349.5, -350, -350.5, -351, -351.5, -352, -352.5, -353, -353.5, -354, -354.5, -355, -355.5, -356, -356.5, -357, -357.5, -358, -358.5, -359, -359.5, -360, -360.5, -361, -361.5, -362, -362.5, -363, -363.5, -364, -364.5, -365, -365.5, -366, -366.5, -367, -367.5, -368, -368.5, -369, -369.5, -370, -370.5, -371, -371.5, -372, -372.5, -373, -373.5, -374, -374.5, -375, -375.5, -376, -376.5, -377, -377.5, -378, -378.5, -379, -379.5, -380, -380.5, -381, -381.5, -382, -382.5, -383, -383.5, -384, -384.5, -385, -385.5, -386, -386.5, -387, -387.5, -388, -388.5, -389, -389.5, -390, -390.5, -391, -391.5, -392, -392.5, -393, -393.5, -394, -394.5, -395, -395.5, -396, -396.5, -397, -397.5, -398, -398.5, -399, -399.5, -400, -400.5, -401, -401.5, -402, -402.5, -403, -403.5, -404, -404.5, -405, -405.5, -406, -406.5, -407, -407.5, -408, -408.5, -409, -409.5, -410, -410.5, -411, -411.5, -412, -412.5, -413, -413.5, -414, -414.5, -415, -415.5, -416, -416.5, -417, -417.5, -418, -418.5, -419, -419.5, -420, -420.5, -421, -421.5, -422, -422.5, -423, -423.5, -424, -424.5, -425, -425.5, -426, -426.5, -427

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar recovers from bad start

The dollar recovered from a weak start on the foreign exchange market yesterday. It fell to the lowest levels of the day in the Far East before Europe began trading, but gained ground on profit-taking, and the failure of the market to drive the U.S. currency below a resistance level of DM 3.0250. Later in the day the dollar was encouraged when it broke above another resistance point at DM 3.0350, and it closed slightly below the highest levels of the day. Trading was thin on the first day of a new quarter, ahead of the Easter holiday, with the market little moved by a fall of 0.2 percent in February U.S. factory orders, after a revised 5.2 percent January rise, and an increase of 1.4 percent in February construction spending, compared with a revised 3.3 percent rise in January. Underlying sentiment remained concerned about problems in the U.S. banking system and fears about the ability of South American debtors to repay loans.

These factors suggest the possibility of lower U.S. interest rates, but on the other hand the Federal Reserve was firm in New York at 8 1/4 percent. Against a rather nervous back-

ground the dollar rose to DM 3.12 from DM 3.0850; FF 9.47 from FF 9.4050; Sfr 2.64 from Sfr 2.6025; and Y253.65 from Y251.05. On Bank of England figures the dollar's index rose to 146.5 from 145.3.

STERLING — Trading range against the dollar in 1985 is \$1.2380 to \$1.0525. March average unchanged at 77.3. It opened at 77.6, and touched the day's high of 77.7 at 10.40 am, before declining to a low of 77.1 at 2.00 pm.

Sterling declined against the stronger dollar, but otherwise showed small mixed changes, supported by interest rate differentials, in favour of London, and

the threat to oil supplies posed by the Gulf War. The pound fell 11 cents to \$1.2220, and also weakened to FF 11.65 from FF 11.6550, and Y308.50 from Y310, while unchanged at DM 3.81, while improving to Sfr 3.23 from Sfr 3.2150.

DMARK — Trading range against the dollar in 1985 is \$4.510 to \$3.825. March average 3.2972. Exchange rate index 121.6 against 121.3 six months ago.

The Dmark weakened against the dollar, after the U.S. currency came under pressure in the Far East. The dollar was never lower than DM 3.0550 in Frankfurt, but earlier had been as low as DM 3.0350. A reaction to last

week's sharp fall and some commercial demand, was reported to be behind the dollar's recovery, and it closed at DM 3.1115 in Frankfurt, compared with DM 3.0895 on Friday. The Bundesbank did not intervene when the dollar was fixed at DM 3.0910, against DM 3.0930. Dealers remained concerned about possible problems in the U.S. banking system, and suggested that U.S. banks have made less provision for bad debts involving South American borrowers than their German counterparts.

STERLING EXCHANGE RATE INDEX

	April 1 Previous	April 1
8.30 am	77.6	77.8
9.00 am	77.6	77.8
10.00 am	77.7	77.8
11.00 am	77.7	77.8
Noon	77.4	77.8
1.00 pm	77.1	77.8
2.00 pm	77.2	77.5
4.00 pm	77.2	77.2

\$ in New York

	April 1	prev. close
Spot	\$1.2220-1.2215	\$1.2220-1.2215
1 month	\$1.2220-1.2215	\$1.2220-1.2215
3 months	\$1.2220-1.2215	\$1.2220-1.2215
6 months	\$1.2220-1.2215	\$1.2220-1.2215
1 year	\$1.2220-1.2215	\$1.2220-1.2215

Forward premiums and discounts apply to the U.S. dollar.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	% change from April 1	% change from previous close	Divergence limit
Belgium Franc	44.9000	+0.15	+0.27	+1.5000
French Franc	6.5596	-0.15	-0.27	-1.5000
German Mark	2.2364	-0.21	-0.19	-1.4750
Italian Lira	1.3600	-0.28	-0.28	-1.3600
Dutch Guilder	2.2037	-0.17	-0.17	-1.3600
Irish Punt	0.7876	-0.17	-0.17	-1.3600
Spanish Peseta	166.637	+1.43	+1.43	+1.4300
Portuguese Escudo	200.482	+1.43	+1.43	+1.4300

Percentages are for ECU. Percentages denote a weak currency. Adjustments calculated by Financial Times.

FINANCIAL FUTURES

Late fall

Prices fell in the London International Financial Futures Exchange yesterday in rather quiet and featureless trading. Proximity of the long Easter break in London was expected to have an influence. In addition there appeared to be very little to go for with UK interest rates consolidating somewhat after two recent reductions in UK

clearing bank base rates. Euro-dollars and U.S. Treasury bonds showed little reaction to news of a fall in U.S. factory orders or a rise in construction spending which was smaller than the previous recorded figure. Consequently values were marked down, more noticeably after the start of trading in Chicago and the June Euro-dollar contract finished at 90.18 down from 90.26 on Friday.

The June gilt price opened at 105.25, unchanged from the previous close but drifted gently during the morning before falling away sharply to finish at 105.13.

Short sterling reacted in much the same way with the softer trend accelerated as sterling retreated from the day's highs. The June price opened at 86.42 and closed just above the day's low of 86.12, down from 86.45 on Friday.

THREE-MONTH EURO-DOLLAR \$1m

	Close	High	Low	Prev
June	90.18	90.24	89.77	90.26
Sept	89.84	89.94	89.58	89.83
Dec	89.11	89.19	88.72	89.19
March	88.78	88.84	88.23	88.87
June	88.54	88.58	88.10	88.52

Est volume 3,281 (5,533)
Previous day's open int 15,557

THREE-MONTH STERLING £500,000

	Close	High	Low	Prev
June	86.12	86.25	85.45	86.45
Sept	85.80	85.88	85.10	85.82
Dec	84.94	85.00	84.08	84.92
March	84.11	84.19	83.23	84.11
June	83.32	83.38	82.45	83.32

Est volume 1,182 (1,063)
Previous day's open int 5,789 (5,647)

20-YEAR 12% NOTIONAL GILT £500,000

	Close	High	Low	Prev
June	105.13	105.25	104.25	105.25
Sept	104.84	104.94	103.94	104.83
Dec	103.91	104.00	102.91	103.91
March	102.98	103.08	101.98	102.98
June	102.05	102.15	101.05	102.05

Est volume 1,499 (2,029)
Previous day's open int 2,761 (2,369)

Bank of England base rate

	Close	High	Low	Prev
June	8.125	8.125	8.125	8.125
Sept	8.125	8.125	8.125	8.125
Dec	8.125	8.125	8.125	8.125
March	8.125	8.125	8.125	8.125
June	8.125	8.125	8.125	8.125

Est volume 767 (421)
Previous day's open int — (8,740)

DEUTSCHE MARKS DM 125,000 \$ per DM

	Close	High	Low	Prev
June	0.2232	0.2237	0.2222	0.2232
Sept	0.2232	0.2237	0.2222	0.2232
Dec	0.2232	0.2237	0.2222	0.2232
March	0.2232	0.2237	0.2222	0.2232
June	0.2232	0.2237	0.2222	0.2232

Est volume 327 (229)
Previous day's open int 325 (325)

SWISS FRANS Sfr 125,000 \$ per Sfr

	Close	High	Low	Prev
June	0.3532	0.3537	0.3522	0.3532
Sept	0.3532	0.3537	0.3522	0.3532
Dec	0.3532	0.3537	0.3522	0.3532
March	0.3532	0.3537	0.3522	0.3532
June	0.3532	0.3537	0.3522	0.3532

Est volume 327 (229)
Previous day's open int 325 (325)

Japanese Yen ¥125m \$ per ¥100

	Close	High	Low	Prev
June	0.3532	0.3537	0.3522	0.3532
Sept	0.3532	0.3537	0.3522	0.3532
Dec	0.3532	0.3537	0.3522	0.3532
March	0.3532	0.3537	0.3522	0.3532
June	0.3532	0.3537	0.3522	0.3532

Est volume 327 (229)
Previous day's open int 325 (325)

FT-SE 100 INDEX £25 per full index

	Close	High	Low	Prev
June	127.90	128.05	127.45	127.40
Sept	127.40	127.55	126.95	126.90
Dec	126.90	127.05	125.45	125.40
March	125.40	125.55	124.95	124.90
June	124.90	125.05	123.45	123.40

Est volume 327 (229)
Previous day's open int 325 (325)

U.S. TREASURY BONDS \$1,000,000

	Close	High	Low	Prev
June	90.18	90.24	89.77	90.26
Sept	89.84	89.94	89.58	89.83
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Est volume 327 (229)
Previous day's open int 325 (325)

U.S. TREASURY BONDS \$1,000,000

	Close	High	Low	Prev
June	90.18	90.24	89.77	90.26
Sept	89.84	89.94	89.	

